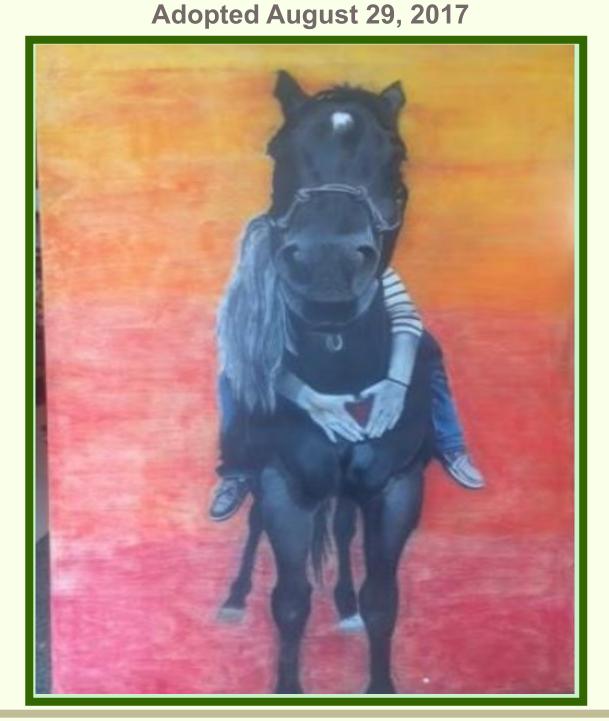
2017-2018 BURGET

Keller Independent School District 350 Keller Parkway Keller, Tarrant County, Texas 76248 www.kellerisd.net





Keller Independent School District

The Education Center 350 Keller Parkway Keller, Texas 76248 Tarrant County

2017-18 Adopted Budget

Dr. Rick Westfall Superintendent

R. Mark Youngs Chief Financial Officer Adopted August 29, 2017 Effective

September 1, 2017 – June 30, 2018

Issued by:

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www.kellerisd.net

Presented to:

Board of Trustees

Cindy Lotton President

Karina Davis Vice President

Ruthie Keyes Secretary

Jim Stitt

Brad Schofield

Beverly Dixon

Chris Roof

TABLE OF CONTENTS2016-2017 BUDGET

INTRODUCTION SECTION

| BUDGET MESSAGE | 2 |
|---|----|
| MAJOR ACCOMPLISHMENTS | 3 |
| BUDGET OVERVIEW AND HIGHLIGHTS | 4 |
| NEW POSITIONS | 5 |
| TAXABLE PROPERTY VALUES | 6 |
| TAX RATES | 7 |
| ENROLLMENT | 8 |
| REVENUE SOURCE TRENDS HISTORICAL | 9 |
| GENERAL FUND REVENUE AND EXPENDITURES | 10 |
| TEACHER SALARY SCHEDULE | 14 |
| DEBT SERVICE FUND REVENUE AND EXPENDITURES | 16 |
| CHILD NUTRITION FUND REVENUE AND EXPENDITURES | 17 |
| COMBINED BUDGET SUMMARY - REVENUES | 18 |
| COMBINED BUDGET SUMMARY - EXPENDITURES | 19 |
| FUND BALANCE LEVELS | 20 |
| FUND BALANCE GENERAL FUND HISTORICAL | 22 |
| FUND BALANCE CHILD NUTRITION HISTORICAL | 24 |
| FUND BALANCE DEBT SERVICE HISTORICAL | 26 |

ORGANIZATIONAL SECTION

| ORGANIZATION CHART | 30 |
|--|----|
| PRINCIPAL OFFICIALS | 31 |
| ORGANIZATIONS | 32 |
| FINANCIAL STRUCTURE AND BASIS OF ACCOUNTING | 33 |
| BUDGET POLICIES AND DEVELOPMENT PROCEDURES | 36 |
| Budget Calendar | 38 |
| BUDGET ADMINISTRATION AND MANAGEMENT PROCESS | 41 |

GENERAL FUND SECTION

| GENERAL FUND OVERVIEW | 44 |
|--|----|
| SUMMARY BY MAJOR OBJECT AND FUNCTION | 45 |
| EXPENDITURE SUMMARY BY OBJECT | 46 |
| EXPENDITURES BY MAJOR OBJECT WITHIN FUNCTION | 48 |
| MAJOR OBJECT SUMMARY BY CAMPUS | 51 |
| FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES | 52 |
| GENERAL FUND BUDGET BY ORGANIZATION | 54 |

DEBT SERVICE FUND SECTION

| DEBT SERVICE FUND OVERVIEW | 58 |
|--|----|
| DEBT RETIREMENT SCHEDULE | 59 |
| OUTSTANDING BONDS HISTORICAL | 60 |
| DEBT SERVICE REVENUE SOURCES | 61 |
| DEBT SERVICE FUND BALANCE HISTORICAL | 62 |
| Five Year Summary of Revenues and Expenditures | 63 |
| | 64 |
| DEBT SERVICE BOND SCHEDULE | 04 |

CHILD NUTRITION FUND SECTION

| CHILD NUTRITION FUND OVERVIEW | 68 |
|---|----|
| FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES | 69 |
| REVENUE AND EXPENDITURE SUMMARY BY MAJOR OBJECT | 70 |
| LABOR COST COMPARISON | 71 |
| Meal Program Students by Campus | 72 |

FEDERAL FUNDS SECTION

| FEDERALLY FUNDED GRANT FUNDS | 74 |
|--------------------------------|----|
| DESCRIPTION AND PURPOSE | 75 |
| FIVE YEAR SUMMARY EXPENDITURES | 76 |
| Funding Matrix | 77 |

INFORMATIONAL SECTION

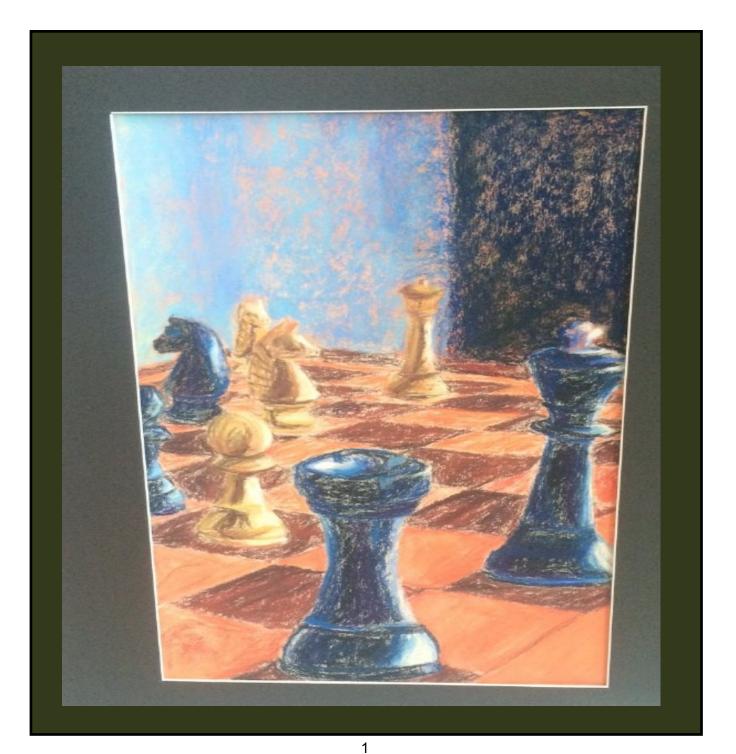
| CAMPUS LOCATOR MAP | 80 |
|---|----|
| KISD SCHOOLS | 81 |
| INSTRUCTIONAL CALENDAR | 82 |
| COMPARABLE DISTRICT TAX RATES RANKING | 84 |
| PROPERTY TAXES ON AN AVERAGE RESIDENCE HISTORICAL | 85 |
| TOP TEN TAX PAYERS | 86 |
| KISD HISTORICAL TAX RATES | 87 |
| CLASSIFICATION OF REVENUE AND EXPENDITURES | 89 |
| FUNCTION CODE LISTING AND DEFINITIONS | 90 |
| INDEPENDENT AUDIT AND FINANCIAL REPORTING | 94 |

GLOSSARY SECTION

GLOSSARY



Introductory Section



EXECUTIVE SUMMARY KELLER INDEPENDENT SCHOOL DISTRICT FISCAL YEAR 2017-2018

BUDGET MESSAGE

The following document represents the financial plan for the Keller Independent School District for the 2017-18 fiscal year. The development and review of the 2017-18 budget included intensive consideration of each program, revenue source, and expenditure. The Board of Trustees, Superintendent, Finance department staff and campus and administrative staff all contributed to the development of this budget.

In May 2017, the Keller ISD Board of Trustees voted to adjust the fiscal year for the Keller Independent School District. The new fiscal year will begin on July 1st and end on June 30th of each year beginning with the 2018-19 year. In order to transition to this new fiscal year, the 2017-2018 budget was developed and adopted using this adjusted fiscal year end date of June 30th. Revenue and expenditure budgeted projections for 2017-18 are therefore based on a ten month year September 1, 2017 through June 30, 2018.

This budget document and the year-end Comprehensive Annual Financial Report (CAFR) are the primary vehicles used to present the financial plan and the results of operations of the District. The purpose of the budget document is to provide timely information concerning the financial status of the District in order to facilitate financial decisions that support the educational goals of the District. However, the District's main concern in the presentation of the budget document is to improve transparency regarding KISD's financial plan for educational programs and services for the 2017-18 year.

Major Initiatives and Accomplishments

Achieving More, Spending Less

Keller ISD ranks in the Top 25% Academically in the State of Texas, while ranking in the Bottom 20% in Per Student Spending.

KISD receives as much as \$800 less revenue per student than some of its neighboring districts due to Texas public school funding laws, which are currently being challenged by a lawsuit against the state. Despite this, Keller ISD maintains high standards of achievement:

Achieving Highest Standards of Performance

- · 21 National Merit Finalists in the Past Three Years
- \$100 Million in Scholarship Offers Over the Past Two Years
- All Campuses "Met Standard" in State Accountability System; 12 Earned Distinctions
- Recognized as "Best Community for Music Education" by NAMM Foundation (3 Years Straight)
- Pre-K Partnership Award from Board of Child Care Associates
- Hillwood Middle School Named "Texas School to Watch"
- Fossil Ridge High School Earns AVID National Demonstration School Recognition
- · Keller High School Marching Band Selected to March in Macy's Thanksgiving Day Parade
- Indian Springs Middle School Band Achieved "Middle School Band Triple Crown"
 - TMEA CCC Middle School Honor Band
 - Midwest International Band and Orchestra Conference Invitation
 - · Sudler Cup from the John Philip Sousa Foundation
- · 65% of Varsity Sports Advanced to Postseason & 127 Athletes Recognized at State Level (2016-17)

Providing Exceptional OpportUnities

- \$169.5 Million 2014 Bond Building Three New Campuses, as well as Keller Center for Advanced Learning, which is focused on Career and Technical Education opportunities.
- No Tax Rate Increase Required
- Lowered Tax Rate by \$0.02 in 2016
- Expanded CTE Opportunities through Partnership with TCC Aviation Center
- Launched Strings Program, Paving the Way for a District-wide Orchestra Program
- More Than 4,000 Films Submitted in Keller ISD Student Film Festival Since it Began in 2009
- Offering Elementary School Theatre at 12 Campuses
- More Than 3,500 Extra-Curricular Events Held Each Year with More Than 400,000 in Attendance
- Beginning District-based Pre-Kindergarten Program for Employees' Children

Financial Stewardship

- Texas Comptroller's Leadership Circle Award for Transparency, Platinum Member (4 Years Straight)
- Superior FIRST Rating (13 Years Straight)
- "Excellence in Financial Reporting" from GFOA and ASBO (9 Years Straight)
- TASBO Award of Merit with Recognized Status for Purchasing Department (8 Years Straight)
- Reduced Energy Consumption 7.7% through Partnership with Cenergistic Over Past Two Years
- Every Building Project Constructed On Time and Under Budget

BUDGET OVERVIEW AND HIGHLIGHTS

Federal, state, and local guidelines drive the budget development process. The annually adopted budget includes the General, Debt Service, and Child Nutrition funds. Total 2017-18 budgeted revenues are \$365,161,513 and total 2017-18 budgeted expenditures for these funds are \$323,966,521.

TOTAL REVENUES BY FUND COMPARISON

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | (| Amount Increase Decrease) | Percent Increase (Decrease) |
|-----|-------------------|--------------------------------|----------------------------------|--------------------------------|----|---------------------------------|-----------------------------------|
| 199 | GENERAL OPERATING | \$ 257,514,502 | \$ 261,905,395 | \$ 267,434,653 | \$ | 5,529,258 | 2.11% |
| 240 | FOOD SERVICE | 13,200,645 | 13,148,397 | 13,648,035 | | 499,638 | 3.80% |
| 511 | DEBT SERVICE | 68,608,607 | 74,605,348 | 84,078,825 | | 9,473,477 | 12.70% |
| | TOTAL | \$ 339,323,754 | \$ 349,659,140 | \$ 365,161,513 | \$ | 15,502,373 | 4.43% |

TOTAL EXPENDITURES BY FUND COMPARISON

| | | Actual Audited 2014-2015 | Projected Actual 2015-2016 | Adopted Budget 2016-2017 | Amount Increase (Decrease) | Percent Increase (Decrease) |
|-----|-------------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|-----------------------------------|
| 199 | GENERAL OPERATING | \$ 266,234,243 | \$ 269,171,434 | \$ 247,531,598 | \$(21,639,836) | -8.04% |
| 240 | FOOD SERVICE | 13,694,441 | 13,380,732 | 11,605,493 | (1,775,239) | -13.27% |
| 511 | DEBT SERVICE | 65,463,103 | 63,766,377 | 64,829,430 | 1,063,053 | 1.67% |
| | TOTAL | \$ 345,391,787 | \$ 346,318,543 | \$ 323,966,521 | \$(22,352,022) | -6.45% |

New Positions 2016-2017

66 positions were added district wide for 2017-18. The schedule below displays the changes in staffing from 2012-13 through 2017-18 years.

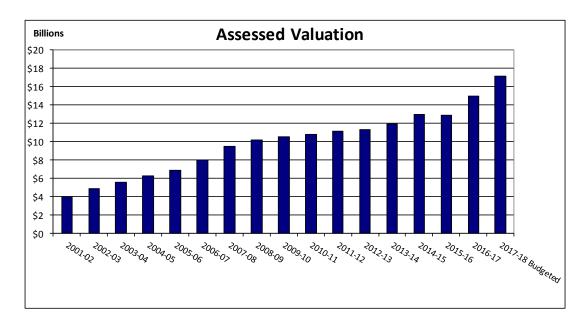
| | | | | | | r I | Percentage |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------|
| - | 2042 | 2014 | 2045 | 2046 | 2047 | 2019 | Change |
| Supervisory | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | 2009-2018 |
| Instructional administrators | 12.5 | 13.5 | 17 | 18 | 21 | 21 | 50.0% |
| | 43.5 | 49.5 | 57.8 | 60.25 | 66.25 | 70.5 | 50.0% 76.3% |
| Noninstructional adminstrators | | | 57.8 24 | | | 1 | 76.3% 308.3% |
| Consultants/supervisors of instructio | 8.5 39 | 12 39 | 24 39 | 25 40 | 41 42 | 49 42 | 308.3% |
| Principals | | 39 66 | 39 67 | | | | • |
| Assistant Principals | 66 | 00 | 67 | 69 | 70 | 78 | 18.2% |
| Total supervisory | 169.50 | 180.00 | 204.80 | 212.25 | 240.25 | 260.50 | 56.0% |
| | ļ | ļ | | į | | ļ | |
| Instruction | į | į | Î | į | i i | į | i |
| Elementary classroom teachers | 1117.33 | 1134.25 | 1200.5 | 1228.5 | 1260 | 1254 | 14.8% |
| Secondary classroom teachers | 787.44 | 901.75 | 961.5 | 979.67 | 1060.81 | 1086.86 | 44.5% |
| Other teachers (adult) | - 1 | - | - | - | - | - 1 | 0.0% |
| Other professionals (instructional) | 79 | 81 | 85.5 | 89 | 80.4 | 80.4 | -15.4% |
| Aides | 283 | 302 | 333 | 342 | 367.5 | 381.5 | 46.7% |
| Total Instruction | 2,266.77 | 2,419.00 | 2,580.50 | 2,639.17 | 2,768.71 | 2,802.76 | 27.5% |
| | - | ļ | | ļ | | I | |
| Student Services | | ~~~~ | 100 | 100 | 444 | 105 | 40.00/ |
| Guidance counselors | 82 | 98 | 100 | 108 | 111 | 105 | 40.9% 200.0% |
| Visiting teacher/social workers | 2 8 | 2 | 3 8 | 3 | 3 | 3 | |
| Psychologists | | 8 | | 8 | 8 | 9 | 28.6% |
| Librarians | 38 | 38 | 38 | 38 | 39 | 40 | 14.3% |
| Other professionals (noninstructiona | 83.5 | 83.5 | 92.5 | 97 | 98 | 100 | 88.7% |
| Technicians | 0 | 0 | 0 | 0 | 4 | 4 | -87.1% |
| Total student services | 213.50 | 229.50 | 241.50 | 254.00 | 263.00 | 261.00 | 29.5% |
| Support and Administration | ļ | ļ | l | I | | I | ļ |
| Clerical/secretarial | 205.5 | 235 | 246 | 252.25 | 261.75 | 265.75 | -5.4% |
| Service workers | 271 | 270 | 272 | 268 | 274 | 277 | -4.5% |
| Skilled crafts | N/A |
| Unskilled Laborers | 318 | 323 | 333 | 334 | 346 | 353 | 28.4% |
| | 794.50 | 828.00 | 851.00 | 854 | 882 | 896 | 5.9% |
| Total support and administration | 794.00 | 020.00 | 001.00 | 004 | 002 | 090 | 5.9% |
| Total _ | 3,444.27 | 3,656.50 | 3,877.80 | 3,959.67 | 4,153.71 | 4,220.01 | 23.6% |

Revenue from property taxes is the district's single largest source of revenue. Property values have risen consistently since the 2001-02 fiscal year.

The following graph depicts Keller ISD's increasing taxable property value activity over time.

| Year | Assessed Valuation | Percent of Growth |
|------------------|--------------------|----------------------|
| 2001-02 | 4,057,640,024 | 26.31% |
| 2002-03 | 4,863,228,912 | 19.85% |
| 2003-04 | 5,562,591,669 | 14.38% |
| 2004-05 | 6,259,451,106 | 12.53% |
| 2005-06 | 6,932,158,654 | 10.75% |
| 2006-07 | 8,014,015,193 | 15.61% |
| 2007-08 | 9,482,514,598 | 18.32% |
| 2008-09 | 10,212,543,961 | 7.70% |
| 2009-10 | 10,518,985,594 | 3.00% |
| 2010-11 | 10,838,009,000 | 3.03% |
| 2011-12 | 11,200,638,123 | 3.35% |
| 2012-13 | 11,303,854,760 | 0.92% |
| 2013-14 | 11,925,386,754 | 5.50% |
| 2014-15 | 12,950,447,900 | 8.60% |
| 2015-16 | 12,902,894,457 | -0.37% |
| 2016-17 | 14,963,935,146 | 15.97% |
| 2017-18 Budgeted | 17,188,973,423 | 14.87% |

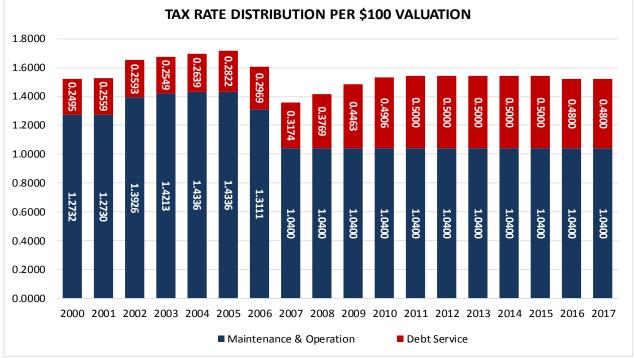
TAXABLE PROPERTY VALUES



TAX RATE

The District's tax rate consists of two separate components, a local maintenance rate and a debt service rate. Taxes are calculated by dividing the assessed property value (less exemptions, if applicable) by 100 and multiplying the result by the tax rate. The Tarrant County Appraisal District determines property values for Keller Independent School District.

The Texas Education Code limits a school district's maintenance and operations tax rate to \$1.04 per \$100 taxable valuation. A tax rate of up to \$1.17 (state allowed maximum) per \$100 taxable value requires voter approval. The District lowered the Interest and Sinking tax rate from \$0.50 to \$0.48 per \$100 taxable valuation beginning in 2016-17.

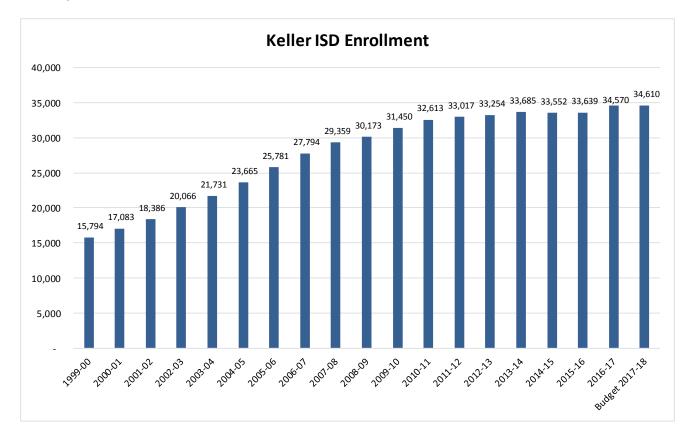


The graph that follows depicts the tax rate distribution over time..

| | | Maintenance | |
|----------|--------|-------------|--------------|
| Tax Year | Total | & Operation | Debt Service |
| 2000 | 1.5227 | 1.2732 | 0.2495 |
| 2001 | 1.5289 | 1.2730 | 0.2559 |
| 2002 | 1.6519 | 1.3926 | 0.2593 |
| 2003 | 1.6762 | 1.4213 | 0.2549 |
| 2004 | 1.6975 | 1.4336 | 0.2639 |
| 2005 | 1.7158 | 1.4336 | 0.2822 |
| 2006 | 1.6080 | 1.3111 | 0.2969 |
| 2007 | 1.3574 | 1.0400 | 0.3174 |
| 2008 | 1.4169 | 1.0400 | 0.3769 |
| 2009 | 1.4863 | 1.0400 | 0.4463 |
| 2010 | 1.5306 | 1.0400 | 0.4906 |
| 2011 | 1.5400 | 1.0400 | 0.5000 |
| 2012 | 1.5400 | 1.0400 | 0.5000 |
| 2013 | 1.5400 | 1.0400 | 0.5000 |
| 2014 | 1.5400 | 1.0400 | 0.5000 |
| 2015 | 1.5400 | 1.0400 | 0.5000 |
| 2016 | 1.5200 | 1.0400 | 0.4800 |
| 2017 | 1.5200 | 1.0400 | 0.4800 |
| | | | |

ENROLLMENT

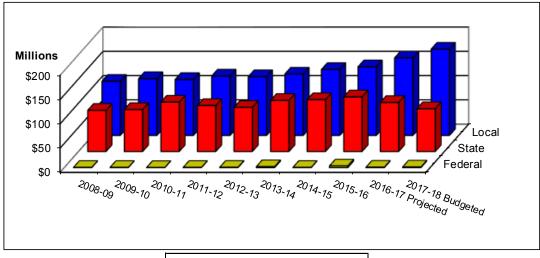
Keller ISD has grown significantly since 2000-01. The continual increases in enrollment have presented challenges to budgeting effectively for the District. However, beginning in fiscal year 2011-12, enrollment began to increase at a much slower rate. These changes are shown on the graph below.



REVENUE SOURCE TRENDS

From fiscal year 2008-09 through 2015-16, the distribution of general fund revenue between Local and State sources has remained fairly consistent. Local funding for these years was between 53.13% and 57.54% while State funding remained between 42.46% and 46.87%. Due to continued significant increases in property values, local funding for the 2017-18 year increased to 66.83% and state funding decreased to 33.17%.

The amounts and percentages of total revenue by source from 2008-09 to 2017-18 are presented on the following graphs.



| Year | Local | State |
|---------|-------------|-------------|
| 2008-09 | 111,660,630 | 84,944,885 |
| 2009-10 | 117,182,293 | 86,473,461 |
| 2010-11 | 115,342,108 | 101,741,928 |
| 2011-12 | 122,477,457 | 94,683,993 |
| 2012-13 | 121,132,398 | 90,958,923 |
| 2013-14 | 126,533,645 | 105,325,844 |
| 2014-15 | 135,939,320 | 106,842,416 |
| 2015-16 | 141,467,092 | 112,624,228 |
| 2016-17 | 159,849,398 | 101,195,954 |
| 2017-18 | 177,942,633 | 88,326,462 |

PERCENTAGE OF LOCAL AND STATE REVENUES

State

43.21%

42.46%

46.87%

43.60%

42.89%

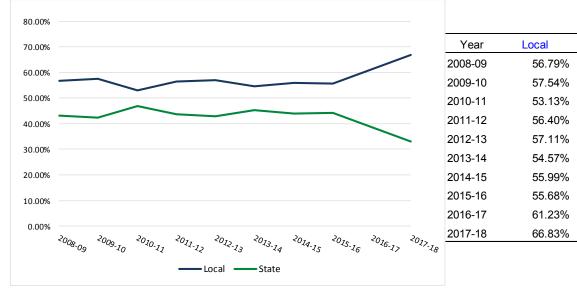
45.43%

44.01%

44.32%

38.77%

33.17%



GENERAL FUND

REVENUES

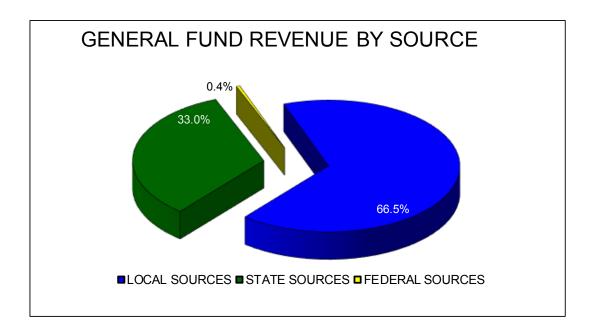
The following table provides a comparison of General fund revenues by source for the current budget year as well as the two years prior.

| | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Amount Increase Decrease) | Percent Increase (Decrease) | Percent of Total |
|-----------------|--------------------------------|----------------------------------|--------------------------------|---------------------------------|-----------------------------------|------------------------|
| LOCAL SOURCES | \$ 141,467,092 | \$ 159,849,398 | \$ 177,942,633 | \$ 18,093,235 | 11.32% | 66.5% |
| STATE SOURCES | 112,624,228 | 101,195,954 | 88,326,462 | (12,869,492) | -12.72% | 33.0% |
| FEDERAL SOURCES | 3,423,182 | 860,043 | 1,165,558 | 305,515 | 35.52% | 0.4% |
| | \$ 257,514,502 | \$ 261,905,395 | \$ 267,434,653 | \$ 5,529,258 | 2.11% | 100.00% |

GENERAL FUND REVENUE SOURCES COMPARISON

For the current budgeted fiscal year, approximately 33% of the General Fund budgeted revenue will be derived from state sources. Local funding sources are estimated at 66.5%. As the district's property values rise, more local revenue is generated which results in less state aid. The graph below shows the percentage of budgeted general fund revenue provided by local, state and federal sources.

2017-2018 REVENUE BY SOURCE



EXPENDITURES

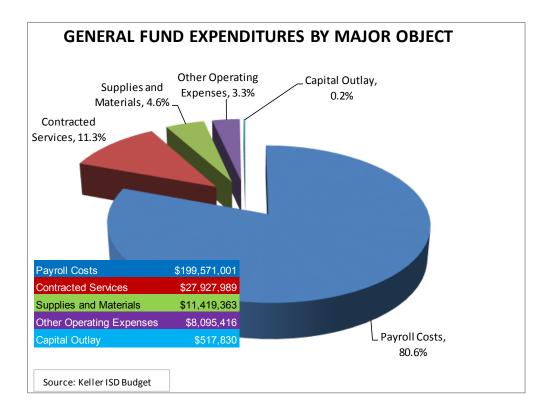
General Fund expenditures for 2017-18 are budgeted to decrease by approximately \$21.6 million or (8.04%) below projected actual 2016-17 expenditures. Beginning with the 2018-19 year, Keller ISD will have a fiscal year of July 1 through June 30. Therefore the 2017-18 budget was developed for 10 months to coincide with the new fiscal year end date.

The following table provides a comparison of expenditures by major object for current budget year as well as the two years prior.

| | | Actual Projected Audited Actual 2015-2016 2016-2017 | | · · · · · · · · · · · · · · · · · · · | | • | Amount Increase (Decrease) | Percent Increase (Decrease) | Percent of Total |
|------|--------------------------|---|----|---------------------------------------|----|-------------|----------------------------------|-----------------------------------|------------------------|
| 61XX | Payroll Costs | 218,057,496 | \$ | 219,679,419 | \$ | 199,571,001 | \$ (20,108,418) | -9.15% | 80.6% |
| 62XX | Contracted Services | 27,923,399 | | 27,288,151 | | 27,927,989 | 639,838 | 2.34% | 11.3% |
| 63XX | Supplies and Materials | 12,295,777 | | 13,410,338 | | 11,419,363 | (1,990,975) | -14.85% | 4.6% |
| 64XX | Other Operating Expenses | 6,768,134 | | 7,391,254 | | 8,095,416 | 704,162 | 9.53% | 3.3% |
| 66XX | Capital Outlay | 1,189,437 | | 1,402,272 | | 517,830 | (884,442) | -63.07% | 0.2% |
| | Total Expenditures | \$266,234,243 | \$ | 269,171,434 | \$ | 247,531,598 | \$ (21,639,836) | -8.04% | 100.00% |

GENERAL FUND EXPENDITURES BY MAJOR OBJECT COMPARISON TO PRIOR YEAR

The chart below reflects the budgeted general fund expenditures by major object as a percentage of total expenditures.



PAYROLL COSTS

As the education of students is a labor intensive process, payroll expenditures comprise 80.6% of General Fund budgeted expenditures. Payroll expenditures consist of salaries and benefits.

Budgeted expenditures for salaries are determined in accordance with established staffing guidelines that are based on projected student enrollment at each individual campus. Additional staff may be allocated to a school based upon student demographics or special programs.

Benefits provided to employees include health insurance, workers compensation, Medicare, and retirement benefits from the Teacher Retirement System (TRS). TRS on Behalf is not considered a true cost to the district because the district's expenditure amount is matched by revenue received from the state, creating a net effect of zero. Neither the revenue nor the expenditure for TRS on Behalf is budgeted, as the amount is generally unknown until year end.

Due to market conditions and the Affordable Health Care Act, Group Health Insurance premiums continue to increase.

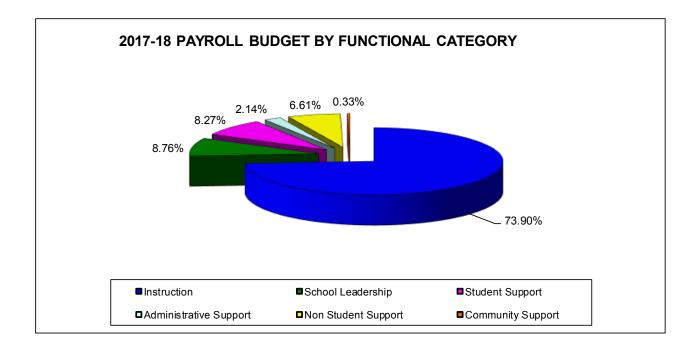
In an effort to offset the rising cost of health insurance claims, Keller ISD provides a wellness clinic which provides free services to district employees enrolled in the district's health plan. The goal is to reduce claim expense in the Health Insurance fund, resulting in a healthier financial situation for that fund.

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND SCHEDULE OF PAYROLL EXPENDITURES BY OBJECT

| | | | | | Projected | Adopted |
|------|----------------------------------|---------------|---------------|---------------|----------------|---------------|
| | | Audited | Audited | Audited | Actual | Budget |
| | | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| 6112 | Substitute Teachers | \$ 2,752,301 | \$ 2,885,235 | \$ 2,888,210 | \$ 3,149,307 | \$ 3,398,751 |
| 6118 | Extra Duty/Stipends Professional | 4,320,487 | 4,557,285 | 4,657,156 | 4,912,625 | 9,738,919 |
| 6119 | Professional Salaries | 137,573,973 | 150,989,932 | 158,791,774 | 166,846,959 | 137,448,642 |
| 6121 | Overtime | 207,965 | 340,607 | 561,945 | 644,462 | 44 |
| 6122 | Support Personnel Substitutes | 367,423 | 409,983 | 446,172 | 471,955 | 452,928 |
| 6127 | Student Workers | 8,805 | 5,460 | - | - | - |
| 6128 | Extra Duty Pay Support Personnel | 251,115 | 281,965 | 328,157 | 332,321 | 232,369 |
| 6129 | Support Salaries | 19,999,192 | 21,297,653 | 22,372,121 | 23,399,526 | 25,321,882 |
| 6131 | Contract Buyout | 6,000 | 48,750 | 80,250 | 56,250 | 56,500 |
| 6139 | Employee Allowances | - | - | 372 | - | - |
| 6141 | FIMM/FICA | 2,291,393 | 2,485,744 | 2,608,914 | 2,739,341 | 3,287,241 |
| 6142 | Group Health Insurance | 8,933,257 | 8,889,725 | 8,748,150 | 9,035,539 | 10,701,059 |
| 6143 | Workers Compensation | 1,317,894 | 1,428,772 | 1,499,582 | 1,541,725 | 1,768,646 |
| 6144 | TRS On-Behalf | 9,291,525 | 8,056,859 | 8,562,743 | - | - |
| 6145 | Unemployment Payments | 45,710 | 27,286 | 7,189 | 18,456 | - |
| 6146 | TRS | 3,734,572 | 4,227,151 | 4,460,755 | 4,572,073 | 4,715,319 |
| 6149 | TRS Supplemental | | 1,988,980 | 2,044,006 | 1,958,880 | 2,448,701 |
| | | \$191,101,612 | \$207,921,387 | \$218,057,496 | \$ 219,679,419 | \$199,571,001 |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND SCHEDULE OF PAYROLL EXPENDITURES BY FUNCTION

| | | | | Projected | Adopted |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Audited | Audited | Audited | Actual | Budget |
| | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| 11 Instruction | \$ 138,531,316 | \$ 149,721,306 | \$ 157,341,071 | \$ 158,443,225 | \$ 142,247,212 |
| 12 Media Services (Library) | 2,429,379 | 2,571,250 | 2,627,825 | 2,603,125 | 2,375,837 |
| 13 Curriculum and Staff Development | 1,543,090 | 2,374,101 | 2,412,303 | 2,512,671 | 2,861,570 |
| 21 Instructional Leadership | 2,059,693 | 2,404,620 | 2,486,096 | 2,984,370 | 2,768,265 |
| 23 School Leadership | 14,506,734 | 15,025,284 | 15,943,177 | 16,052,323 | 14,708,107 |
| 31 Guidance, Counseling and Evaluation | 8,077,735 | 9,631,367 | 9,765,877 | 9,626,418 | 8,660,746 |
| 32 Social Work Services | 124,621 | 166,262 | 170,234 | 166,787 | 146,456 |
| 33 Health Services | 2,573,888 | 2,761,892 | 2,938,817 | 3,060,600 | 2,939,045 |
| 36 Co/Extracurricular Activities | 4,494,022 | 4,893,739 | 5,040,011 | 5,201,467 | 4,756,511 |
| 41 General Administration | 3,759,843 | 4,410,246 | 4,642,761 | 4,803,480 | 4,268,416 |
| 51 Facility Maintenance and Operations | 10,599,061 | 11,292,117 | 11,826,886 | 11,109,216 | 10,589,345 |
| 52 Security and Monitoring Services | 790,808 | 879,059 | 950,648 | 978,779 | 884,660 |
| 53 Data Processing Services | 1,239,010 | 1,481,283 | 1,583,791 | 1,778,531 | 1,726,357 |
| 61 Community Services | 372,412 | 308,861 | 327,999 | 358,427 | 638,472 |
| 81 Facility Acquisition and Construction | - | - | - | - | _ |
| | \$ 191,101,612 | \$ 207,921,387 | \$ 218,057,496 | \$ 219,679,419 | \$ 199,571,001 |



Keller ISD

2017 - 2018 New Hire Guide for Teachers, Librarians, and Nurses (BSRN)*

| | New Hire | New Hire | New Hire | New Hire | New Hire | New Hire |
|------------|---------------|--------------|---------------|--------------|---------------|--------------|
| | Bachelors | Bachelors | Masters | Masters | Doctorate | Doctorate |
| Years of | Degree | Degree Daily | Degree | Degree Daily | Degree | Degree Daily |
| Experience | Annual Salary | Rate | Annual Salary | Rate | Annual Salary | Rate |
| 0 | \$51,500 | \$275.40 | \$52,500 | \$280.75 | \$53,000 | \$283.42 |
| 1 | \$51,600 | \$275.94 | \$52,600 | \$281.28 | \$53,100 | \$283.96 |
| 2 | \$52,250 | \$279.41 | \$53,250 | \$284.76 | \$53,750 | \$287.43 |
| 3 | \$53,100 | \$283.96 | \$54,100 | \$289.30 | \$54,600 | \$291.98 |
| 4 | \$53,400 | \$285.56 | \$54,400 | \$290.91 | \$54,900 | \$293.58 |
| 5 | \$53,650 | \$286.90 | \$54,650 | \$292.25 | \$55,150 | \$294.92 |
| 6 | \$54,256 | \$290.14 | \$55,256 | \$295.49 | \$55,756 | \$298.16 |
| 7 | \$54,456 | \$291.21 | \$55,456 | \$296.56 | \$55,956 | \$299.23 |
| 8 | \$54,949 | \$293.84 | \$55,949 | \$299.19 | \$56,449 | \$301.87 |
| 9 | \$55,554 | \$297.08 | \$56,554 | \$302.43 | \$57,054 | \$305.10 |
| 10 | \$56,164 | \$300.34 | \$57,164 | \$305.69 | \$57,664 | \$308.36 |
| 11 | \$56,559 | \$302.45 | \$57,559 | \$307.80 | \$58,059 | \$310.48 |
| 12 | \$57,075 | \$305.21 | \$58,075 | \$310.56 | \$58,575 | \$313.24 |
| 13 | \$57,619 | \$308.12 | \$58,619 | \$313.47 | \$59,119 | \$316.14 |
| 14 | \$57,919 | \$309.73 | \$58,919 | \$315.07 | \$59,419 | \$317.75 |
| 15 | \$58,219 | \$311.33 | \$59,219 | \$316.68 | \$59,719 | \$319.35 |
| 16 | \$58,519 | \$312.94 | \$59,519 | \$318.28 | \$60,019 | \$320.96 |
| 17 | \$58,819 | \$314.54 | \$59,819 | \$319.89 | \$60,319 | \$322.56 |
| 18 | \$59,119 | \$316.14 | \$60,119 | \$321.49 | \$60,619 | \$324.17 |
| 19 | \$59,469 | \$318.02 | \$60,469 | \$323.36 | \$60,969 | \$326.04 |
| 20 | \$59,783 | \$319.70 | \$60,783 | \$325.04 | \$61,283 | \$327.72 |
| 21 | \$60,083 | \$321.30 | \$61,083 | \$326.65 | \$61,583 | \$329.32 |
| 22 | \$60,869 | \$325.50 | \$61,869 | \$330.85 | \$62,369 | \$333.52 |
| 23 | \$61,169 | \$327.11 | \$62,169 | \$332.45 | \$62,669 | \$335.13 |
| 24 | \$61,769 | \$330.32 | \$62,769 | \$335.66 | \$63,269 | \$338.34 |
| 25 | \$62,119 | \$332.19 | \$63,119 | \$337.53 | \$63,619 | \$340.21 |
| 26 | \$62,644 | \$334.99 | \$63,644 | \$340.34 | \$64,144 | \$343.02 |
| 27 | \$63,519 | \$339.67 | \$64,519 | \$345.02 | \$65,019 | \$347.70 |
| 28 | \$64,394 | \$344.35 | \$65,394 | \$349.70 | \$65,894 | \$352.37 |
| 29 | \$64,719 | \$346.09 | \$65,719 | \$351.44 | \$66,219 | \$354.11 |
| 30+ | \$65,419 | \$349.83 | \$66,419 | \$355.18 | \$66,919 | \$357.86 |

*Also includes Athletic Trainers and O & M Specialist.

^Based on a 187-day contract.

^Experience based on TEA approved creditable year of service.

^Base pay does not include any stipends or other salary supplements.

^For employees on contracts other than 187-days, the annual rate is based on the daily rate multiplied by the number of days worked, i.e., Campus Administrative Assistants, Learning Coach.

This salary plan is for the 2017-18 school year only.

This schedule does not predict future compensation.

Salary Advancement is based on the annual pay raise budget approved by the Board of Trustees each year.

ADMINISTRATIVE COSTS

The District strives to allocate the majority of its resources to the instructional function. Administrative costs are comparatively minimal. The following depicts the District's budget emphasis on curriculum and instruction, while continuing to control and monitor administrative expenditures. Administrative costs represent 2.50% of the total budget, whereas instructional related expenditures represented 64.19% of the budget.

| GENERAL FUND EXPENDITURES BY MAJOR FUNCTION CATEGORY | | | | | | | | | | |
|--|----------------|----|-------------|----|-------------|----------------|---------|---------|--|--|
| COMPARISON TO PRIOR YEAR Actual Projected Adopted Amount Percent I Audited Actual Budget Increase Increase 2015-2016 2016-2017 2017-2018 (Decrease) (Decrease) | | | | | | | | | | |
| 10 Instruction Related | \$ 174,348,197 | \$ | 175,909,286 | \$ | 158,895,986 | \$(17,013,300) | -9.67% | 64.19% | | |
| 20 Instructional and School Leadership | 19,418,306 | | 20,015,929 | | 18,550,925 | (1,465,004) | -7.32% | 7.49% | | |
| 30 Support Service-Pupil | 29,799,540 | | 31,229,206 | | 29,418,570 | (1,810,636) | -5.80% | 11.88% | | |
| 40 General Administration | 6,637,122 | | 6,884,487 | | 6,187,099 | (697,388) | -10.13% | 2.50% | | |
| 50 Support Services - Non Pupil | 31,309,839 | | 29,814,632 | | 29,345,769 | (468,863) | -1.57% | 11.86% | | |
| 90 Intergovernmental Charges | 3,774,742 | | 4,068,590 | | 4,246,108 | 177,518 | 4.36% | 1.72% | | |
| Other | 946,497 | | 1,249,304 | | 887,142 | (362,162) | -28.99% | 0.36% | | |
| | \$266,234,243 | \$ | 269,171,434 | \$ | 247,531,598 | -\$21,639,836 | -8.04% | 100.00% | | |

DEBT SERVICE FUND

Debt Service Fund total revenues are budgeted to increase by approximately \$9.47 million from projected actual 2016-17 revenues. The following table provides a comparison of revenues by source for the 2016-17 and the 2017-18 year.

DEBT SERVICE FUND REVENUE SOURCES COMPARISON

| | Actual Audited 2015-2016 | | Projected Actual 2016-2017 | | Budget Increa | | Amount Increase Decrease) | Percent Increase (Decrease) |
|---------------|--------------------------------|----|----------------------------------|----|---------------|----|---------------------------------|-----------------------------------|
| LOCAL SOURCES | \$66,704,277 | \$ | 72,734,849 | \$ | 82,482,002 | \$ | 9,747,153 | 13.40% |
| STATE SOURCES | 1,904,330 | | 1,870,499 | | 1,596,823 | | (273,676) | -100.00% |
| | \$68,608,607 | \$ | 74,605,348 | \$ | 84,078,825 | \$ | 9,473,477 | 12.70% |

Revenues from local sources are comprised of property tax revenue and investment income. Although the debt service tax rate was reduced from \$0.50 to \$0.48 per \$100 valuation beginning in 2016-17, property tax revenue is budgeted to increased by approximately 13.4% for 2017-18 due to higher property values.

The State Instructional Facility (IFA) as well as the Existing Debt allotment (EDA) have been eliminated.

DEBT SERVICE FUND EXPENDITURES COMPARISON

| | Actual Audited 2015-2016 | | Projected Actual 2016-2017 | | Adopted Budget 2017-2018 | | Amount Increase Decrease) | Percent Increase (Decrease) |
|-----------|--------------------------------|------------|----------------------------------|----|--------------------------------|----|---------------------------------|-----------------------------------|
| PRINCIPAL | \$ | 20,642,572 | \$ 21,744,471 | | 26,452,209 | \$ | 4,707,738 | 21.65% |
| INTEREST | | 43,595,799 | 42,011,645 | | 38,327,221 | | (3,684,424) | -8.77% |
| FEES | | 1,224,732 | 10,261 | | 50,000 | | 39,739 | 387.28% |
| TOTAL | \$ | 65,463,103 | \$ 63,766,377 | \$ | 64,829,430 | \$ | 1,063,053 | 1.67% |

Debt Service Fund expenditures for 2017-18 are budgeted at \$64,829,430, an increase of \$1,063,053, or 1.67% more than 2016-17 projected actual expenditures.

CHILD NUTRITION FUND

The following table provides a comparison of revenues by source for the 2016-17 year and the 2017-18 budget year.

The Child Nutrition Fund encompasses the operations of the district's school cafeterias. The local revenues are derived from charges to users. The federal revenue is received from the U. S. Department of Agriculture under the National School Lunch Program and the School Breakfast Program.

| | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Amount Increase (Decrease) | | Percent Increase (Decrease) |
|-----------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|---------|-----------------------------------|
| LOCAL SOURCES | \$ 7,449,706 | \$ 7,590,068 | \$ 7,821,283 | \$ | 231,215 | 3.05% |
| STATE SOURCES | 342,075 | 68,329 | 322,953 | | 254,624 | 372.64% |
| FEDERAL SOURCES | 5,408,864 | 5,490,000 | 5,503,799 | | 13,799 | 0.25% |
| TOTAL | \$13,200,645 | \$13,148,397 | \$ 13,648,035 | \$ | 499,638 | 3.80% |

CHILD NUTRITION FUND REVENUE SOURCES COMPARISON

Shown below is a comparison of the 2017-18 budget to the 2016-17 projected actual expenditures as well as the actual audited expenditures for the 2015-2016 year.

The 2017-18 budgeted expenditures are for 10 months due to the change in fiscal year end date from August 31 to June 30, 2018.

| | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | | | Amount Increase Decrease) | Percent Increase (Decrease) | |
|--------------------------|--------------------------------|----------------------------------|--------------------------------|------------|----|---------------------------------|-----------------------------------|--|
| Payroll Costs | \$ 5,090,863 | \$ 4,956,905 | \$ | 4,591,338 | \$ | (365,567) | -7.37% | |
| Contracted Services | 7,571,111 | 7,932,561 | | 7,014,155 | | (918,406) | -11.58% | |
| Supplies and Materials | 309,937 | 259,644 | | - | | (259,644) | -100.00% | |
| Other Operating Expenses | 10,052 | 6,924 | | - | | (6,924) | -100.00% | |
| Capital Outlay | 712,478 | 224,698 | | - | | (224,698) | -100.00% | |
| | \$13,694,441 | \$13,380,732 | \$ | 11,605,493 | \$ | (1,775,239) | -13.27% | |

CHILD NUTRITION FUND EXPENDITURES BY OBJECT COMPARISON

KELLER INDEPENDENT SCHOOL DISTRICT COMBINED BUDGET SUMMARY-REVENUES 2017-2018 GENERAL FUND, DEBT SERVICE FUND, AND CHILD NUTRITION FUND

| Local Revenues | General Fund | Debt Service | Child Nutrition | Memo Total |
|--|----------------|---------------|-----------------|----------------|
| 5711 Current Taxes | \$ 170,914,165 | \$ 81,682,002 | \$ - | \$ 252,596,167 |
| 5719 Delinquent Taxes and Penalties/Interest | 1,265,000 | 400,000 | - | 1,665,000 |
| 5739 Tuition and Fees | 238,000 | - | - | 238,000 |
| 5742 Investment Earnings | 375,000 | 400,000 | 12,238 | 787,238 |
| 5743 Facility Rental | 510,000 | - | - | 510,000 |
| 5749 Other Revenue from Local Sources | 4,084,968 | - | - | 4,084,968 |
| 5751 Cafeteria Sales | - | - | 7,809,045 | 7,809,045 |
| 5752 Athletic Activities | 555,500 | | | 555,500 |
| Total Local Revenues | 177,942,633 | 82,482,002 | 7,821,283 | 268,245,918 |
| State Revenues | | | | |
| 5811 Per Capita Apportionment | 6,600,236 | - | - | 6,600,236 |
| 5812 Foundation School Fund | 81,726,226 | - | 80,686 | 81,806,912 |
| 5829 State Revenue - TEA | - | 1,596,823 | - | 1,596,823 |
| 5829 TEA State Matching Funds | - | - | 72,639 | 72,639 |
| 5831 TRS On-Behalf | - | - | 169,628 | 169,628 |
| Total State Revenues | 88,326,462 | 1,596,823 | 322,953 | 90,246,238 |
| Federal Revenues | | | | |
| 5921 Breakfast Sales | - | - | 785,799 | 785,799 |
| 5922 Lunch Sales | - | - | 4,104,444 | 4,104,444 |
| 5923 Value of Donated Commodities | - | - | 613,556 | 613,556 |
| 5929 Federal Revenue Distributed by TEA | 150,000 | - | - | 150,000 |
| 5932 Federal Revenue Distributed by Other Agencies | 1,015,558 | - | - | 1,015,558 |
| Total Federal Revenues | 1,165,558 | - | 5,503,799 | 6,669,357 |
| Total Revenues | \$ 267,434,653 | \$ 84,078,825 | \$ 13,648,035 | \$ 365,161,513 |

KELLER INDEPENDENT SCHOOL DISTRICT COMBINED BUDGET SUMMARY-EXPENDITURES 2017-2018 GENERAL FUND, DEBT SERVICE FUND, AND CHILD NUTRITION FUND

| Expenditures | General Fund | Debt Service | Child Nutrition | Memo Total | | |
|--|----------------|---------------|-----------------|----------------|--|--|
| 11 Instruction | \$ 151,381,673 | \$- | \$- | \$ 151,381,673 | | |
| 12 Media Services (Library) | 3,217,466 | - | - | 3,217,466 | | |
| 13 Curriculum and Staff Development | 4,296,847 | - | - | 4,296,847 | | |
| 21 Instructional Leadership | 3,215,687 | - | - | 3,215,687 | | |
| 23 School Leadership | 15,335,238 | - | - | 15,335,238 | | |
| 31 Guidance, Counseling and Evaluation | 9,486,380 | - | - | 9,486,380 | | |
| 32 Social Work Services | 155,431 | - | - | 155,431 | | |
| 33 Health Services | 3,121,123 | - | - | 3,121,123 | | |
| 34 Student Transportation | 8,173,230 | - | - | 8,173,230 | | |
| 35 Food Services | 7,000 | - | 11,605,493 | 11,612,493 | | |
| 36 Co/Extracurricular Activities | 8,475,405 | - | - | 8,475,405 | | |
| 41 General Administration | 6,187,099 | - | - | 6,187,099 | | |
| 51 Facility Maintenance and Operations | 23,776,944 | - | - | 23,776,944 | | |
| 52 Security and Monitoring Services | 2,122,855 | - | - | 2,122,855 | | |
| 53 Data Processing Services | 3,445,970 | - | - | 3,445,970 | | |
| 61 Community Services | 887,142 | - | - | 887,142 | | |
| 71 Debt Service | - | 64,829,430 | - | 64,829,430 | | |
| 81 Facility Acquisition and Construction | - | - | - | - | | |
| 93 Shared Services Arrangements | - | - | - | - | | |
| 95 Juvenile Justice Alternative Education Programs | 2,600 | - | - | 2,600 | | |
| 97 Tax Increment Fund (TIF) | 3,134,771 | - | - | 3,134,771 | | |
| 99 Intergovernmental Charges | 1,108,737 | - | - | 1,108,737 | | |
| Total Expenditures | 247,531,598 | 64,829,430 | 11,605,493 | 323,966,521 | | |
| Other Financial Resources (Uses) | | | | | | |
| Other Resources | - | - | - | - | | |
| Other Uses | | | | | | |
| Total Other Financing Resources (Uses) | <u> </u> | | | | | |
| Excess (Deficiency) of Revenues and Financial Resources Over (Under) Expenditures and Other | 40.003.055 | 10 240 205 | 2 042 542 | 44 404 000 | | |
| Financial Uses | 19,903,055 | 19,249,395 | 2,042,542 | 41,194,992 | | |
| Fund Balance (Deficit), 08/31/17 - Projected | 53,761,312 | 19,392,418 | 1,883,264 | 75,036,994 | | |
| Fund Balance (Deficit), 06/30/18 - budgeted | \$ 73,664,367 | \$ 38,641,813 | \$ 3,925,806 | \$ 116,231,986 | | |

Fund Balance Levels

Fund balance is the excess of assets over liabilities in a governmental fund. The District understands the importance of maintaining an adequate fund balance and usually strives to develop a balanced budget in each fiscal year.

KISD defines a balanced budget as one in which anticipated revenues equal or exceed anticipated expenditures thus creating no need to utilize the District's "savings account", or fund balance.

In accordance with Governmental Accounting Standards Board Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, the district now classifies governmental fund balances as follows:

- Non-spendable Fund Balance includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual requirements. Examples include inventories, long-term receivables, endowment principal, and prepaid items. Non-spendable fund balance currently consists of inventory and prepaid items.
- 2. Spendable Fund Balance

a. Restricted Fund Balance – includes amounts that can be spent only for the specific purposes as imposed by law, or imposed by creditors, grantors, contributors, or other governments' laws and regulations. Examples include federal and state grant programs, retirement of long-term debt, and construction. The district's financial statements currently reflect restrictions for retirement of long-term debt, the capital acquisition program, food services and grant funds.

b. Committed Fund Balance—Includes amounts that can be used only for the specific purposes as determined by the governing body by formal action recorded in the minutes of the governing body. Examples include, but are not specifically limited to, Board action regarding construction, claims and judgments, retirement of loans/notes payable, capital expenditures and self-insurance.

c. Assigned Fund Balance – includes amounts intended to be used by the district for specific purposes. The governing body may delegate the authority to assign fund balance to a district official or body.

d. Unassigned Fund Balance – is the residual classification of the General Fund and includes all amounts not contained in other classification. Only the general fund will have unassigned amounts.

An analysis of changes in fund balance for the general fund, the child nutrition fund and the debt service fund appears on the next few pages.

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GENERAL FUND HISTORICAL REVENUE, EXPENDITURE AND FUND BALANCE LEVEL CHANGES

| Revenues | | Audited 2013-2014 | | Audited 2014-2015 | | Change Amount | Percent of Change |
|---|----|----------------------|----|----------------------|----|------------------|----------------------|
| Local Revenues | \$ | 126,533,645 | \$ | 135,939,320 | \$ | 9,405,675 | 7.43% |
| State Revenues | Ψ | 105,325,844 | Ψ | 106,842,416 | Ψ | 1,516,572 | 1.44% |
| Federal Revenues | | 1,980,757 | | 3,222,267 | | 1,241,510 | 62.68% |
| Total Revenues | | 233,840,246 | | 246,004,003 | | 12,163,757 | 5.20% |
| | | 200,010,210 | | 210,001,000 | | ,, | 0.2070 |
| Expenditures | | | | | | | |
| Instruction | | 147,117,681 | | 159,010,110 | | 11,892,429 | 8.08% |
| Media Services (Library) | | 3,240,690 | | 3,402,050 | | 161,360 | 4.98% |
| Curriculum and Staff Development | | 2,746,903 | | 3,918,153 | | 1,171,250 | 42.64% |
| Instructional Leadership | | 2,290,194 | | 2,682,953 | | 392,759 | 17.15% |
| School Leadership | | 15,100,413 | | 15,681,002 | | 580,589 | 3.84% |
| Guidance, Counseling and Evaluation | | 8,456,356 | | 10,082,750 | | 1,626,394 | 19.23% |
| Social Work Services | | 148,189 | | 182,848 | | 34,659 | 23.39% |
| Health Services | | 2,712,241 | | 2,937,587 | | 225,346 | 8.31% |
| Student Transportation | | 6,807,163 | | 6,653,342 | | (153,821) | -2.26% |
| Food Services | | 3,196 | | 2,665 | | (531) | 0.00% |
| Co/Extracurricular Activities | | 8,435,536 | | 8,615,826 | | 180,290 | 2.14% |
| General Administration | | 5,044,001 | | 6,242,247 | | 1,198,246 | 23.76% |
| Facility Maintenance and Operations | | 19,946,311 | | 21,810,988 | | 1,864,677 | 9.35% |
| Security and Monitoring Services | | 1,835,280 | | 1,928,019 | | 92,739 | 5.05% |
| Data Processing Services | | 4,608,219 | | 4,958,590 | | 350,371 | 7.60% |
| Community Services | | 596,203 | | 1,316,443 | | 720,240 | 120.80% |
| Facility Acquisition and Construction | | 102,441 | | 43,188 | | (59,253) | -57.84% |
| Shared Services Arrangements | | 3,425,122 | | 2,880,214 | | (544,908) | -15.91% |
| Juvenile Justice Alternative Education | | - | | 9,804 | | 9,804 | 100.00% |
| Tax Increment Fund (TIF) | | 2,055,966 | | 2,294,948 | | 238,982 | 11.62% |
| Intergovernmental Charges | | 1,068,490 | | 1,153,257 | | 84,767 | 0.00% |
| Total Expenditures | | 235,740,595 | | 255,806,984 | | 20,066,389 | 8.51% |
| | | | | | | | |
| Excess (Deficiencies) Revenues | | (4 000 240) | | (0 002 004) | | (7 002 622) | 44E 0E0/ |
| over Expenditures | | (1,900,349) | | (9,802,981) | | (7,902,632) | 415.85% |
| Other Resources Other Uses | | - | | - | | - | 0.00% |
| Total Other Financial Resources (L | | - | | - | | - | 0.00% |
| and Other Financial Resources | | | | | | | |
| Over Expenditures and Other Financial Uses | | (1,900,349) | | (9,802,981) | | (7,902,632) | 415.85% |
| Fund Balance, beginning, 9/1 | | 78,320,422 | | 76,420,073 | | (1,900,349) | -2.43% |
| Fund Balance, ending | \$ | 76,420,073 | \$ | 66,617,092 | \$ | (9,802,981) | -12.83% |

Beginning with 2017-18, The fund balance ending date is 6/30. All years shown prior to 2017-18, the fund balance ending date was 8/31.

| Audited 2015-2016 | Change Amount | Percent of Change | Projected Actual 2016-2017 | | Change Amount | Percent of Change | Adopted Budget 2017-2018 | Change Amount | Percent of Change |
|----------------------|-------------------|----------------------|----------------------------------|----|------------------|----------------------|--------------------------------|--------------------|----------------------|
| \$141,467,092 | \$ 5,527,772 | 4.07% | \$ 159,849,398 | \$ | 18,382,306 | 12.99% | \$ 177,942,633 | \$ 18,093,235 | 11.32% |
| 112,624,228 | 5,781,812 | 5.41% | 101,195,954 | | (11,428,274) | -10.15% | 88,326,462 | \$ (12,869,492) | -12.72% |
| 3,423,182 | 200,915 | 6.24% | 860,043 | | (2,563,139) | -74.88% | 1,165,558 | \$ 305,515 | 35.52% |
| 257,514,502 | 11,510,499 | 4.68% | 261,905,395 | | 4,390,893 | 1.71% | 267,434,653 | 5,529,258 | 2.11% |
| | | | | | | | | | |
| 167,044,847 | 8,034,737 | 5.05% | 168,517,794 | | 1,472,947 | 0.88% | 151,381,673 | (17,136,121) | -10.17% |
| 3,423,302 | 21,252 | 0.62% | 3,434,561 | | 11,259 | 0.33% | 3,217,466 | (217,095) | -6.32% |
| 3,880,048 | (38,105) | -0.97% | 3,956,931 | | 76,883 | 1.98% | 4,296,847 | 339,916 | 8.59% |
| 2,825,950 | 142,997 | 5.33% | 3,425,392 | | 599,442 | 21.21% | 3,215,687 | (209,705) | -6.12% |
| 16,592,356 | 911,354 | 5.81% | 16,590,537 | | (1,819) | -0.01% | 15,335,238 | (1,255,299) | -7.57% |
| 10,316,960 | 234,210 | 2.32% | 10,254,983 | | (61,977) | -0.60% | 9,486,380 | (768,603) | -7.49% |
| 180,126 | (2,722) | -1.49% | 176,565 | | (3,561) | -1.98% | 155,431 | (21,134) | -11.97% |
| 3,103,701 | 166,114 | 5.65% | 3,245,275 | | 141,574 | 4.56% | 3,121,123 | (124,152) | -3.83% |
| 7,643,048 | 989,706 | 14.88% | 8,234,946 | | 591,898 | 7.74% | 8,173,230 | (61,716) | -0.75% |
| 2,072 | (593) | 0.00% | 7,000 | | 4,928 | 237.84% | 7,000 | - | 0.00% |
| 8,553,633 | (62,193) | -0.72% | 9,310,437 | | 756,804 | 8.85% | 8,475,405 | (835,032) | -8.97% |
| 6,637,122 | 394,875 | 6.33% | 6,884,487 | | 247,365 | 3.73% | 6,187,099 | (697,388) | -10.13% |
| 24,165,053 | 2,354,065 | 10.79% | 23,368,742 | | (796,311) | -3.30% | 23,776,944 | 408,202 | 1.75% |
| 2,084,497 | 156,478 | 8.12% | 2,197,577 | | 113,080 | 5.42% | 2,122,855 | (74,722) | -3.40% |
| 5,060,289 | 101,699 | 2.05% | 4,248,313 | | (811,976) | -16.05% | 3,445,970 | (802,343) | -18.89% |
| 556,491 | (759,952) | -57.73% | 575,987 | | 19,496 | 3.50% | 887,142 | 311,155 | 54.02% |
| 390,006 | 346,818 | 803.04% | 673,317 | | 283,311 | 72.64% | - | (673,317) | -100.00% |
| - | (2,880,214) | -100.00% | - | | - | 0.00% | - | - | 0.00% |
| - | (9,804) | 100.00% | 11,352 | | 11,352 | 100.00% | 2,600 | (8,752) | -77.10% |
| 2,679,362 | 384,414 | 16.75% | 2,852,110 | | 172,748 | 6.45% | 3,134,771 | 282,661 | 9.91% |
| 1,095,380 | (57,877) | 0.00% | 1,205,128 | | 109,748 | 10.02% | 1,108,737 | (96,391) | -8.00% |
| 266,234,243 | 10,427,259 | 4.08% | 269,171,434 | | 2,937,191 | 1.10% | 247,531,598 | (21,639,836) | -8.04% |
| (9 740 744) | 4 092 240 | -11.05% | (7,266,039 | | 1,453,702 | -16.67% | 10 002 055 | 27 460 004 | 272 0.20/ |
| (8,719,741) | 1,083,240 | | |) | · · · | | 19,903,055 | 27,169,094 | -373.92% |
| - | - | 0.00% | 3,130,000 - | | 3,130,000 | 100.00% - | - | (3,130,000) | -100.00% |
| - | - | 0.00% | 3,130,000 | | 3,130,000 | 100.00% | | (3,130,000) | -100.00% |
| (8,719,741) | 1,083,240 | -11.05% | (4,136,039 |) | 4,583,702 | -52.57% | 19,903,055 | 24,039,094 | -581.21% |
| 66,617,092 | (9,802,981) | -12.83% | 57,897,351 | | (8,719,741) | -13.09% | 53,761,312 | (4,136,039) | -7.14% |
| \$ 57,897,351 | \$ (8,719,741) | -13.09% | \$ 53,761,312 | \$ | (4,136,039) | -7.14% | \$ 73,664,367 | \$ 19,903,055 | 37.02% |

CHILD NUTRITION FUND HISTORICAL REVENUE, EXPENDITURE AND FUND BALANCE CHANGES

| | Audited | | | Audited | Change | | Percent |
|---------------------------------------|---------|------------|----|------------|--------|------------|-----------|
| | 2 | 2013-2014 | | 2014-2015 | | Amount | of change |
| Revenues | | | | | | | |
| Local sources | \$ | 7,281,195 | \$ | 7,288,109 | \$ | 6,914 | 0.09% |
| State sources | | 375,242 | | 344,989 | \$ | (30,253) | -8.06% |
| Federal sources | | 4,993,755 | | 5,179,152 | \$ | 185,397 | 3.71% |
| Total Revenues | | 12,650,192 | | 12,812,250 | | 162,058 | 1.28% |
| | | | | | | | |
| Expenditures | | | | | | | |
| Food Services | | 12,895,997 | | 13,746,202 | | 850,205 | 6.59% |
| Facility Acquisition and Construction | | 901,075 | | - | | (901,075) | 100.00% |
| Total Expenditures | | 13,797,072 | | 13,746,202 | | (50,870) | -0.37% |
| | | | | | | | |
| Fund Balance beginning, 9/1 | | 4,690,227 | | 3,543,347 | (| 1,146,880) | -24.45% |
| Fund Balance ending | \$ | 3,543,347 | \$ | 2,609,395 | \$ | (933,952) | -26.36% |

Beginning with 2017-18, The fund balance ending date is 6/30. All years shown prior to 2017-18, the fund balance ending date was 8/31.

The fund balance for Child Nutrition should not exceed three months of average Child Nutrition operations expenditures. Average monthly Child Nutrition expenditures are calculated by dividing the subsequent years budgeted expenditures by ten months since the Child Nutrition department only operates for ten months out of the year. The 2016-17 projected fund balance for the Child Nutrition fund is approximately \$1.9 million. Three months of average Child Nutrition expenditures would be approximately \$3.5 million, based on 2017-18 budgeted expenditures.

| | | | Projected | | | Adopted | | |
|--------------|-----------------|-----------|-----------------|-----------------|-----------|--------------|-----------------|-----------|
| Audited | Change | Percent | Actual | Change | Percent | Budget | Change | Percent |
| 2015-2016 | Amount | of change | 2016-2017 | Amount | of change | 2017-2018 | Amount | of change |
| | | | | | | | | |
| \$7,449,706 | \$ 161,597 | 2.22% | \$ 7,590,068 | \$ 140,362 | 1.88% | \$ 7,821,283 | \$ 231,215 | 3.05% |
| 342,075 | (2,914) | -0.84% | 68,329 | (273,746) | -80.03% | 322,953 | 254,624 | 372.64% |
| 5,408,864 | 229,712 | 4.44% | 5,490,000 | 81,136 | 1.50% | 5,503,799 | 13,799 | 0.25% |
| 13,200,645 | 388,395 | 3.03% | 13,148,397 | (52,248) | -0.40% | 13,648,035 | 499,638 | 3.80% |
| 13,694,441 | (51,761) | -0.38% | 13,380,732 | (313,709) | -2.29% | 11,605,493 | (1,775,239) | -13.27% |
| - | - | 0.00% | - | - | 0.00% | - | - | 0.00% |
| 13,694,441 | (51,761) | | 13,380,732 | (313,709) | -2.29% | 11,605,493 | (1,775,239) | |
| 2,609,395 | (933,952) | -26.36% | 2,115,599 | (493,796) | -18.92% | 1,883,264 | (232,335) | -10.98% |
| \$ 2,115,599 | \$ (493,796) | -18.92% | \$ 1,883,264 | \$ (232,335) | -10.98% | \$ 3,925,806 | \$ 2,042,542 | 108.46% |

DEBT SERVICE FUND HISTORICAL REVENUE, EXPENDITURE AND FUND BALANCE LEVEL CHANGES

| | Audited 2013-14 | Audited 2014-15 | Change Amount | Percent of Change |
|---|--------------------|--------------------|------------------|----------------------|
| Revenue | | | | |
| Local Sources | \$ 59,557,384 | \$ 64,083,501 | \$ 4,526,117 | 7.60% |
| State Sources | 175,493 | 117,988 | (57,505) | -32.77% |
| Total Revenues | 59,732,877 | 64,201,489 | 4,468,612 | 7.48% |
| Expenditures | | | | |
| Debt Service | 59,297,515 | 69,833,347 | 10,535,832 | 17.77% |
| Total Expenditures | 59,297,515 | 69,833,347 | 10,535,832 | 17.77% |
| Other Financing Resources (Uses) | | | | |
| Other Resources | 49,295,068 | 324,970,718 | 275,675,650 | 559.24% |
| Other Uses | (49,070,797) | (318,213,030) | (269,142,233) | 548.48% |
| Total Other Financing Resources (Uses) | 224,271 | 6,757,688 | 6,533,417 | 2913.18% |
| Beginning Fund Balance, 9/1 | 3,406,682 | 4,066,315 | 659,633 | 19.36% |
| Ending Fund Balance, 8/31 | \$ 4,066,315 | \$ 5,192,145 | \$ 1,125,830 | 27.69% |

Beginning with 2017-18, The fund balance ending date is 6/30. All years shown prior to 2017-18, the fund balance ending date was 8/31.

The District strives to maintain a Debt Service Fund balance of 10% of Debt Service Fund expenditures. The 2016-17 projected fund balance for the Debt Service fund is \$19.4 million, or 29.9% of 2017-18 Debt Service Fund expenditures.

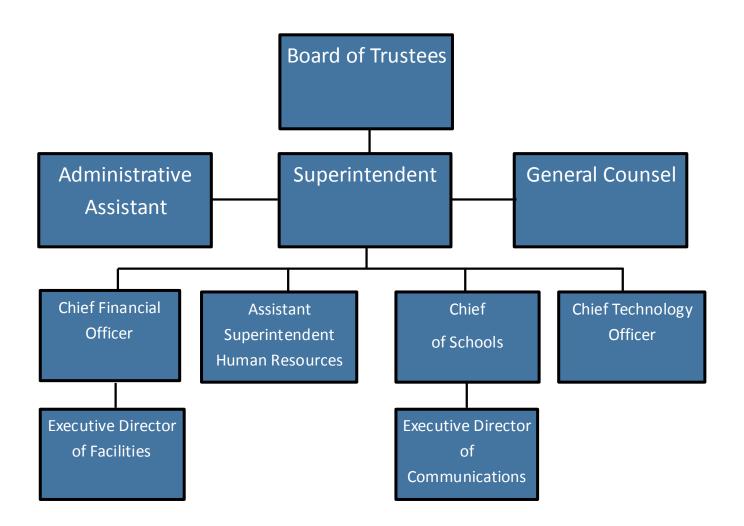
| Audited 2015-16 | Change Amount | Percent of Change | Projected Actual 2016-17 | Change Amount | Percent of Change | Adopted Budget 2017-18 | Change Amount | Percent of Change |
|--------------------|------------------|----------------------|--------------------------------|------------------|----------------------|------------------------------|------------------|----------------------|
| \$ 66,704,277 | \$ 2,620,776 | 4.09% | \$ 72,734,849 | \$ 6,030,572 | 9.04% | \$82,482,002 | \$ 9,747,153 | 13.40% |
| 1,904,330 | 1,786,342 | 1514.00% | 1,870,499 | (33,831) | -1.78% | 1,596,823 | \$ (273,676) | -14.63% |
| 68,608,607 | 4,407,118 | 6.86% | 74,605,348 | 5,996,741 | 8.74% | 84,078,825 | 9,473,477 | 12.70% |
| 65,463,103 | (4,370,244) | -6.26% | 63,766,377 | (1,696,726) | -2.59% | 64,829,430 | 1,063,053 | 1.67% |
| 65,463,103 | (4,370,244) | -6.26% | 63,766,377 | (1,696,726) | -2.59% | 64,829,430 | 1,063,053 | 1.67% |
| 450 400 005 | (470 500 000) | 52.00% | | (450,400,005) | 400.00% | | | 0.00% |
| 152,462,395 | (172,508,323) | | - | (152,462,395) | -100.00% | - | - | 0.00% |
| (152,246,597) | 165,966,433 | -52.16% | - | 152,246,597 | -100.00% | - | - | 0.00% |
| 215,798 | (6,541,890) | -96.81% | - | (215,798) | -100.00% | - | - | 0.00% |
| 5,192,145 | 1,125,830 | 27.69% | 8,553,447 | 3,361,302 | 64.74% | 19,392,418 | 10,838,971 | 126.72% |
| \$ 8,553,447 | \$ 3,361,302 | 64.74% | \$ 19,392,418 | \$ 10,838,971 | 126.72% | \$38,641,813 | \$ 19,249,395 | 99.26% |



Organization Section



Keller Independent School District 2017-2018 Organizational Chart



KELLER INDEPENDENT SCHOOL DISTRICT

Principal Officials

| | r molpar emolaie | | |
|-----------------------------|---|---------|-----------|
| | | Year | Term |
| Board of Trustees | Position | Elected | Expires |
| Cindy Lotton | President | 2004 | 2019 |
| Karina Davis | Vice President | 2013 | 2019 |
| Ruthie Keyes | Secretary | 2012 | 2018 |
| Jim Stitt | Member | 2010 | 2019 |
| Brad Schofield | Member | 2012 | 2018 |
| Beverly Dixon | Member | 2017 | 2020 |
| Chris Roof | Member | 2017 | 2020 |
| | Administrative Officials | Voars o | f Service |
| Official | Position | KISD | Education |
| Dr. Rick Westfall | Superintendent | 0 | 18 |
| Amanda Bigbee | General Counsel | 9 | 9 |
| R. Mark Youngs | Chief Financial Officer | 10 | 16 |
| Cecil McDaniel | Chief of Schools | 4 | 20 |
| Joe Griffin | Chief Technology Officer | 20 | 32 |
| Lindsay Anderson | Assistant Superintendent, Academic Support | 14 | 19 |
| Dr. Kevin Hood | Assistant Superintendent, Elementary Education | 11 | 21 |
| Cory Wilson | Assistant Superintendent, Elementary Education | 15 | 18 |
| Tommie Johnson | Assistant Superintendent, Lienenary Education | 10 | 33 |
| Dustin Blank | Assistant Superintendent, Secondary Education | 12 | 20 |
| Shellie Johnson | Executive Director, Communications | 10 | 10 |
| Hudson Huff | Executive Director, Facility Services | 15 | 15 |
| Johjania Najera | Executive Director, Human Resources | 8 | 24 |
| Sara Koprowski | Executive Director, Intervention Services | 4 | 9 |
| Leanne Shivers | Executive Director, Student Services | 1 | 1 |
| Rhonda Dominguez | Director, Analytics | 9 | 9 |
| Jennifer Price | Director, Assessment and Accountability | 18 | 18 |
| Bob DeJonge | Director, Athletics | 26 | 37 |
| Leslie Shepherd | Director, Career and Technology | 20 5 | 27 |
| Jeff Bradley | Director, College & Career | 10 | 16 |
| Jennifer Fleming | Director, Counseling | 16 | 10 |
| Deborah Cartwright | Director, Data Compliance & Records Management | 9 | 25 |
| Karin Mahlenkamp | Director, Early Childhood Program | 9 19 | 23 19 |
| Jerry Leafgreen | Director, Facility Systems and Services | 8 | 8 |
| Dr. Victoria Miles | Director, Federal Programs | 9 | 34 |
| Kristin Williams, C.P.A. | Director, Finance | 15 | 15 |
| Kimberly Blann | Director, Fine Arts | 10 | 10 |
| Cindy Parsons | Director, Health Services | 25 | 28 |
| Sandy Garza | Director, Human Resources | 25 5 | 20 |
| Greg Gaston | Director, Human Resources | 2 | 21 |
| Sheri Rich | Director, Human Resources Benefits | 2 12 | 22 |
| Mary Martin | Director, Language Acquisition | 12 | 20 |
| Matt Hill | Director, Media Services | 16 | 16 |
| Leah Beard | Director, Organizational Improvement & Strategic Planning | 4 | 10 |
| Faith Morbitzer | | 4 10 | 12 |
| | Director, Payroll | 13 | 10 |
| Billy Kidd | Director, Planning & Facility Project Management | 11 | 10 |
| Lori Tudor Kevin Kinley | Director, Purchasing | 6 | 6 |
| Kevin Kinley Gena Koster | Director, Safety and Security | 0 1 | 6 1 |
| | Director, Special Education | 19 | 1 19 |
| Vaughn Hamblen | Director, Systems Integration | | |
| David Smith | General Manager, Child Nutrition (Sodexo) | 0 0 | 15 28 |
| Tammy Slimp | General Manager, Transportation (Durham) | U | 28 |

KELLER INDEPENDENT SCHOOL DISTRICT ORGANIZATIONS

| High \$ | Schools | Depar | tments | 966 | Fixed Assets |
|---------|------------------------------|-------|--|-----|---|
| 001 | Keller High | 036 | Athletics | 967 | Advanced Academics Coordinator |
| 002 | Fossil Ridge High | 701 | Superintendent | 968 | College and Career Readiness |
| 004 | Central High | 702 | Board of Trustees | 970 | Media Production |
| 005 | Timber Creek High | 737 | Media Production | 971 | Asst. Superintendents Education Support |
| 006 | Center for Advanced Learning | 738 | Payroll | 972 | Student Services |
| 039 | Learning Center | 739 | Legal | 973 | PEIMS/Records Management |
| | | 740 | Executive Director of Business Operations | 974 | Chief of Schools |
| Middl | e Schools | 741 | Demographics | 975 | Safety and Security |
| 041 | Keller Middle | 742 | Communications | 976 | Environmental Services |
| 042 | Fossil Hill Middle | 743 | Chief Financial Officer | 977 | Facility Processes |
| 043 | Hillwood Middle | 744 | Purchasing | 997 | High School Allotment |
| 044 | Indian Springs Middle | 746 | Risk Management | 999 | District Wide |
| 045 | Trinity Springs Middle | 747 | Instructional Materials | | |
| 046 | Timberview Middle | 748 | Human Resources | | |
| 047 | Vista Ridge Middle | 749 | Finance | | |
| | | 896 | Natatorium | | |
| Intern | nediate Schools | 931 | Behavior Intervention | | |
| 104 | Bear Creek Intermediate | 932 | Student Intervention | | |
| 107 | Chisholm Trail Intermediate | 934 | Transportation | | |
| 114 | Parkwood Hill Intermediate | 935 | Special Services | | |
| 123 | Trinity Meadows Intermediate | 936 | Special Education | | |
| | | 937 | Language Acquisition | | |
| Eleme | entary Schools | 938 | Dyslexia | | |
| 101 | Keller-Harvel Elementary | 939 | Fine Arts | | |
| 102 | Florence Elementary | 940 | Early Childhood Programs | | |
| 103 | Parkview Elementary | 941 | Asst. Superintendent of Curriculum & Instruction | n | |
| 105 | Whitley Road Elementary | 942 | Assessment & Accountability | | |
| 106 | Heritage Elementary | 943 | Counseling | | |
| 108 | Shady Grove Elementary | 945 | General Education | | |
| 109 | Park Glen Elementary | 946 | Organizational Improvement | | |
| 110 | Willis Lane Elementary | 947 | State and Federal Programs | | |
| 111 | North Riverside Elementary | 948 | Comp Ed | | |
| 112 | Hidden Lakes Elementary | 949 | Technology | | |
| 113 | Lone Star Elementary | 950 | Facility Projects | | |
| 116 | Bluebonnet Elementary | 951 | Maintenance | | |
| 117 | Freedom Elementary | 952 | Facility Services | | |
| 118 | Bette Perot Elementary | 953 | Health Services | | |
| 119 | Woodland Springs Elementary | 954 | Child Nutrition | | |
| 120 | Liberty Elementary | 955 | Library/Media Services | | |
| 121 | Independence Elementary | 956 | Career and Technology | | |
| 122 | Friendship Elementary | 957 | Social Studies Coordinator | | |
| 124 | Eagle Ridge Elementary | 958 | Math Coodinator | | |
| 125 | Caprock Elementary | 959 | Secondary Math Coodinator | | |
| 126 | Basswood Elementary | 960 | Science Coodinator | | |
| 128 | Early Learning Center North | 961 | AVID Coordinator | | |
| 129 | Ridgeview Elementary | 962 | Virtual Learning | | |
| 130 | Sunset Valley Elementary | 964 | Elementary Language Arts Coordinator | | |
| 131 | Early Learning Center South | 965 | Distribution Center | | |
| | | | | | |

Keller Independent School District FINANCIAL STRUCTURE AND BASIS OF ACCOUNTING

Organizational Profile

Description of Entity

The Keller Independent School was established in 1911 and provides education to students in Pre-Kindergarten (Pre-K) to 12th grade as well as special education and adult transition services for students up to age 22.

The Keller Independent School District is an independent public educational agency operating under applicable laws and regulations of the State of Texas. A seven member Board of Trustees elected to staggered three-year terms by the District's residents autonomously governs the District. The Keller ISD Board of Trustees ("Board") is the level of government which has oversight responsibility and control over all activities related to public school education within the District. The District receives funding from local, state and federal government sources and must comply with all the requirements of these funding source entities. However, the District is not included in any other governmental "reporting entity" as defined in generally accepted accounting principles.

The Texas Education Agency and Southern Association of Colleges and Schools provide the District's K-12 education accreditation.

KISD covers 51 square miles and serves portions of nine cities: Colleyville, Fort Worth, Haltom City, Hurst, North Richland Hills, Southlake, Watauga, Westlake and the entire city of Keller.

KISD delivers educational services by following an aligned curriculum. All courses and programs are facilitated through an electronic curriculum that aligns with state standards.

Governing Body

The seven member Board of Trustees serve, without compensation, a three year term in office. On a rotating basis, two or three places are filled during annual elections held the second Saturday of May. Vacancies may be filled by appointment until the next election. Candidates must be qualified voters of the District.

Regular meetings are scheduled the third Thursday of each month and are held at the Keller ISD Education Center. Special meetings and work sessions are scheduled as needed and announced in compliance with public notice requirements.

The Board has final control over local school matters limited only by the state legislature, by the courts, and by the will of the people as expressed in school Board elections. Board decisions are based on a majority vote of those present.

In general, the Board adopts policies, sets direction for curriculum, employs the Superintendent, and oversees the operations of the District and its schools. Besides general Board business, Trustees are charged with numerous statutory regulations including calling trustee and other school elections and canvassing the results, organizing the Board and electing its officers. The Board is also responsible for setting the tax rate, setting salary schedules, acting as a board of appeals in personnel and student matters, confirming recommendations for textbook adoptions and adopting and amending the annual budget.

The Board solicits and evaluates community input and support concerning actual policies.

Financial Structure and Basis of Accounting

Fund Accounting

The funds and accounts of the District have been established under the rules prescribed in the Financial Accounting and Reporting Module of the Texas Education Agency Financial Accountability System Resource Guide. This budget document contains detailed information for all funds for which the Board of Trustees is required to adopt annual budgets. Special Revenue funds (excluding Child Nutrition) are not included in this budget document except in summary form, but are included in the Comprehensive Annual Financial Report (CAFR). These funds are budgeted funds that are not required to be approved by the Board of Trustees. Budgets for all funds are prepared using the same method of accounting as for financial reports (modified accrual), except for the Capital Projects Fund budget, which is budgeted on a project basis. The Capital Projects Fund budget is not legally adopted on an annual basis. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon thereafter to pay any liabilities of the current period. There are no other variances between the accounting basis and the budgetary basis

Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which is recognized when due. Following is a description of the funds for which annual budgets are adopted.

General Fund

The General Fund is used to account for all financial transactions not properly includable in other funds. The principal sources of revenue include local property taxes, interest on fund investments and other operating expenditures. Expenditures include all costs necessary for the daily operation of the schools.

Special Revenue Funds

Special Revenue Funds are used to account for funds awarded to the District for the purpose of accomplishing specific educational tasks as defined by grantors in contracts or other agreements.

Child Nutrition – used to account for the District's Child Nutrition Program, including local, state, and federal revenue sources and all costs associated with the operation of the program.

Debt Service Fund

The Debt Service Fund is used to account for the payment of interest and principal on all bonds of the District. The primary source of revenue for the debt service fund is local property taxes.

BUDGET POLICIES AND DEVELOPMENT PROCEDURES

The State, the Texas Education Agency (TEA), and each local district formulate legal requirements for school district budgets.

Legal Requirements

Sections 44.002 through 44.006 of the *Texas Education Code* establish the legal basis for budget development in Texas school districts. The following items summarize the legal requirement from the code.

- The Superintendent is the budget officer for the District and prepares or causes the budget to be prepared.
- The district budget must be prepared by a date set by the State Board of Education, currently August 31.
- The President of the Board of Trustees must call a public meeting of the Board of Trustees, giving ten days public notice in a newspaper, for the adoption of the district budget. Any taxpayer in the district may be present and participate in the meeting.
- No funds may be expended in any manner other than as provided for in the adopted budget. The Board does have the authority to amend the budget or adopt supplementary emergency budgets to cover unforeseen expenditures.
- The budget must be prepared in accordance with GAAP (Generally Accepted Accounting Principles) and state guidelines. The budget is prepared on a modified accrual basis, which is the same basis of accounting used in the district's audited financial statements.
- The budget must be legally adopted before the adoption of the tax rate, with certain exceptions.

The Texas Education Agency (TEA) requires that budgets for the General Fund, Child Nutrition Fund and the Debt Service Fund be included in the official district budget. These budgets must be prepared and approved at least at the fund and function levels to comply with the state's legal level of control mandates. A school district must amend the official budget before exceeding a functional expenditure category in the total district budget.

Budget Development Process

With the guidance of the Board of Trustees, principals and administrators of the District, under the direction of the Chief Financial Officer and the Superintendent, develop the budget. All expenditure allocations are determined based on projected revenue from state and local sources with the goals of maintaining an appropriate fund balance, considering the tax burden of our taxpayers, while still meeting the District's educational goals.

The Finance department prepares revenue projections for all funds. These projections are based on enrollment projections, estimates of local tax revenue, state funding formulas, and other significant factors. The funding formulas are extremely complex. This complexity is compounded by changes that the legislature regularly makes when they meet every other year to consider revisions to the state funding formula and other issues.

Salaries and benefits comprise the majority of the annual General Fund operating budget. Therefore, the Board of Trustees gives careful consideration to staffing allocations for both instructional and non-instructional positions. Additional personnel units are evaluated by the Superintendent and his executive staff each year and, after extensive review and analysis, recommendations are presented to the Board of Trustees.

Personnel units are allocated to each campus based on projected student enrollment following state mandated ratios, as applicable. Additional staff may be allocated to a school based upon student demographics or special programs. The budget amounts are then developed for vacant positions based on the average cost of employees currently filling each position. Supplemental pay (stipends for coaches, department heads, etc.) is approved on a year-to-year basis and does not become part of the base salary of an employee. A salary supplement may be increased, decreased, or eliminated if the Board of Trustees determines this to be in the best interest of the District.

To decentralize the budget process for non-payroll related budget items, the District uses site-based decision making, where each campus principal and his/her staff, determine how to use allocated monies. Each campus receives a basic allotment per student which is to be used for supplies, materials, equipment, staff development, and other appropriate instructional costs. Campuses also receive a separate allotment which is to be used for library books.

Beginning with the 2013-14 budget, the district implemented a modified form of Zero Based Budgeting. At least one administrative function and several campuses start at zero and prepare a budget based on their Campus or Departmental Improvement Plan, the district's long-term and strategic plans, upcoming initiatives, and actual needs. Within a five-year cycle, all campuses and departments would have prepared a Zero Based Budget once.

Budgets for non-campus (departmental) units, including Child Nutrition, are developed by the central administrators. Each administrator is given an allocation based on the previous year's allocation plus any special allotments for recurring items which were approved in the previous year. The administrators must ensure that their budgets do not exceed the allocation amount. Any supplemental requests over and above their base allocation must be submitted in writing to the CFO. The Superintendent and his executive team review these requests and determine if any will be recommended to the Board for approval. If approved by the Board, these supplemental requests will be added to the departmental budget.

The Director of Finance develops the Debt Service Fund budget. This budget is constructed based primarily on tax base assumptions (for local revenue projections) and projected debt retirement requirements.

Following the development process, consolidated budgetary information is presented to the Board of Trustees in workshops and regular meetings. This information is summarized in a variety of different presentations and line item detail is provided, as requested.

The District solicits public input by advertising a public hearing in the newspaper. The proposed budget is available to the public prior to the public hearing. The Board may recommend potential budget adjustments after considering the public's comments and/ or recommendations.

Significant dates and events included in the budget development process are summarized on the budget calendar on the following pages of this document.

Capital Project Funds Budget Policies

Capital Projects Funds are used to account for the proceeds of General Obligation bonds and related interest earnings and the expenditures of these funds for the construction and equipping of school facilities, to purchase school sites, and renovations or repair of existing facilities. The Board of Trustees does not formally adopt the Capital Projects Funds budgets annually.

These budgets are prepared on a project basis, based on the proceeds available from bond issues and planned expenditures outlined in applicable bond ordinances. Each major construction contract is approved based on the existing availability of bond proceeds and/or approved but unissued bonds. However, the impact of the Capital Projects Funds budgets must be considered during the development of the annual budgets for all other funds. Future operating costs (staffing, utilities, etc.) associated with capital improvements and new facilities must be projected and included in the General Fund budget. Repayment of bonds issued for capital projects must be included in Debt Service Fund projections.

Additionally, certain capital outlay expenditures (such as high cost/unit furniture and equipment) may be budgeted both in the General Fund and the Capital Projects Funds.

KELLER ISD 2017-2018 Budget Calendar

- March Revise and update Budget Chart of Accounts.
- March 27 Approved Staffing Projections from HR.
- March 27 Create 2017-18 HR Position Control.
- April 4 Initialization of Budget Prep module (after this date all new codes must be set up in both Fund Accounting and Budget Prep).
- April 10 Establish campus and department allotments.
- April 10 Work calendars received from HR for entry into Personnel Budget module.
- April 14 Meet with ZBB participants.
- April 24 Salary/Min-Mid-Max schedules from HR.
- April 24 Determination of any salary increases and step increases by HR/Finance. (Teacher, Counselor, LSSP, ADRN salary schedules only).
- April 24 Complete initial reconciliation of Finance PC to HR PC.
 Ongoing.
- April 25 Complete ZBB tools for selected campuses and departments.
- April 28 List of NEW federally funded positions from HR/Learning.
- April 28 Receive Certified estimated property values from the Tarrant County Appraisal District.
- May 1 Completion date of data entry by Finance of all budgets. Send to non-ZBB campuses and departments for review and any revisions.
- May 2– Initialization of Personnel Budgeting module and baseline salary projections.
- May 2– HR Position Control updated for all staffing projections (allocation additions and deletions).

KELLER ISD 2017-2018 Budget Calendar (continued)

- May 5 Reorganization or reclassification changes and /or any market adjustments from HR.
- May 5 New tax rates from Payroll.
- May 5 Any changes in substitute or extra duty rates from HR (subject to Board Approval).
- May 5 All new stipends to be budgeted received from HR (subject to Board Approval).
- May 9– Initial calculation of salary and benefits.
- May 9 Campuses and departments (except ZBB) return to Finance all requested changes to their budgets.
- May 9– All manual payroll projections completed by Finance (TRS Stat Min, subs, stipends, longevity, etc.).
- May 23 ZBB budgets returned to Finance.
- May 25 Budget Workshop Board of Trustees.
- May 28 Property value estimates for May received
- May 29 End of Texas regular legislative session.
- May 30 All requested changes to budgets completed by Finance.
- June 2 New benefit rates from HR.
- June 9 Preliminary total budget projections, including personnel budget.
- June 28- Property value estimates for June received.
- June 29 Budget Workshop Board of Trustees.
- June 30 All Personnel Budgeting must be finalized prior to Payroll new year rollover. Any additional items after this date will need to be manually calculated.
- July 25-28 Receive certified appraisal roll from Tarrant County Appraisal District for final calculation of revenue.

KELLER ISD 2017-2018 Budget Calendar (continued)

- July 27 Refine budget with certified appraisal roll from TAD and compute rollback tax rate.
- August 1 Final Budget Workshop Board of Trustees, if necessary.
- August 18 "NOTICE OF PUBLIC MEETING TO DISCUSS BUDGET AND PROPOSED TAX RATE" published in paper.
- August 29 Regular or Special Called Board Meeting to Adopt Budget public meeting on budget and proposed tax rate. School Board may adopt budget and tax rate after the public meeting. Or, the board may adopt the budget and wait to adopt the tax rate. Budget must be adopted by August 31.

Dates are subject to change.

BUDGET ADMINISTRATION AND MANAGEMENT PROCESS

Adoption of the official budget by the Board of Trustees is only the first step in the budget process. Following adoption, the budget administration and management process begins. The budget administration and management process is the process of regulating expenditures throughout the fiscal year to ensure that they do not exceed authorized amounts and that they are properly and legally used for the intended purposes.

Expenditure Control and Approvals

Expenditure appropriations are allocated between all organizations or cost centers (campuses, departments, etc.). The principal or department head (administrator) is accountable for their organization's portion of the General Fund budgets. Each administrator is authorized to approve the expenditure of funds within his/her organization, provided that funds are expended in accordance with District purchasing procedures and legal requirements, and with the adopted budget for that year.

This is accomplished through the use of the standard account code system prescribed by the Texas Education Agency, which includes an organization code. The code system is described in detail within this document. Each budget manager (or designee) is granted online access to the accounting codes for their organization. This access includes purchase and warehouse requisitioning, account inquiry and reporting capabilities.

Purchase Orders

The Board of Trustees approves all bid awards and contracts in excess of \$50,000 per year. Purchase orders (P.O.s) are prepared for all goods and services, except for those items listed below. Once a purchase request is entered and approved at the campus/department level, the requisition is forwarded to the Purchasing department for verification of proper vendor and compliance with legal purchasing procedures. The requisition is then forwarded to the Finance department for verification of proper account code, availability of funds and compliance with various administrative regulations. Additional levels of approval are required for grant funds and technology purchases. The District's financial software automatically forwards the requisition through all levels of approval. If the request is approved at all levels, the funds are encumbered and a purchase order is printed and mailed/faxed to the appropriate vendor. Encumbrances are reservations of appropriations for goods/services that have not been received. The purpose of an encumbrance is to ensure that obligations are recognized as soon as financial commitments are made to prevent the budget from being inadvertently exceeded due to lack of information about future commitments.

After the goods or services are physically received, the recipient forwards confirmation of receipt to the Accounts Payable department. The record of receipt and the vendor invoice are then matched to the purchase order. When all three have been received, payment is made. The encumbrance is liquidated at the time of payment.

Check Requisitions

Check requisitions are used for entry fees, registration fees, advances for student travel, refunds and payment for athletic and/or extracurricular officials, judges, etc. Travel reimbursement forms are used to reimburse travel expenses. Check requisitions and travel reimbursement forms, along with the appropriate supporting documents, are forwarded to the Finance department for review, approval and payment. Funds are not encumbered with check requisitions because payment occurs immediately and are not subject to the receipt of goods.

Amending the Budget

The budget is legally adopted at the fund and function level. All budget amendments between functions must be approved by the Board of Trustees **prior to** expenditure of funds. An example of such would be a transfer from one functional category (e.g. Library) to another functional category (e.g. Instruction). In addition, budget changes that would increase/decrease the overall fund are taken to the Board of Trustees for their approval prior to any expenditure of funds. All other (non-functional) adjustments are approved by the Finance department.

Monitoring the Budget

The District's interactive, on-line budgetary accounting and control system provides many useful reports to assist Board members, district staff and the Finance department in administering, monitoring and controlling the budget. This system provides many checks and balances to ensure that funds are not over-expended at the budgetary control account level. If sufficient funds are not available at the budgetary control account level, purchase orders and check requisitions cannot be generated nor checks written.

The Finance staff carefully monitors comparisons between budget and actual expenditures to maintain cost control and to guard against overspending for all budgeted accounts.

Relevant financial reports are posted to the District's website on a monthly or quarterly basis. These reports include property tax, investments, general fund financial position and check registers. The final step in the budget monitoring process is the evaluation of the results of operations, which are presented annually in the district's Comprehensive Annual Financial Report (CAFR).

Reporting to the Texas Education Agency (TEA)

The District budget must be submitted to the TEA via the Public Education Information Management System (PEIMS) transmission process as of the date established in the annual instructions for the system. The TEA monitors for compliance at the district level only. This monitoring is a legal requirement to ensure mandatory expenditure levels in certain areas. In addition, amended budgets are reflected on the schedule comparing budget and actual results in the Annual Financial and Compliance Report. The requirement for filing the amended budget with the TEA is formally met when the district submits its Annual Financial and Compliance Report.

General Fund



GENERAL FUND OVERVIEW

The General Fund is used to account for all financial transactions not properly included in other funds. The principal sources of revenue include local property taxes and state funding. Expenditures include all costs associated with the daily operations of the schools.

Revenue Trends and Assumptions

The largest portion of funding in the General Fund consists of local revenue is primarily derived from property taxes. The next largest source of revenue necessary to fund operating expenditures is derived from State funding sources. Federal revenue includes eRate revenue and Student Health and Related Services (SHARS) revenue.

Projected Current Tax Collections

Estimated amounts of tax revenue to be generated from the current levy are predicted using estimated taxable values, collection rates, and tax rates. A collection rate of 99% was used in estimating tax revenue. House Bill 1 of the 79th Legislature Third Called Special Session requires the tax rate to be reduced to 66.67% of the 2005-06 tax rate, which compressed the tax rate to \$.9557 for 2007-08 through 2017-18. An additional four pennies was available without voter approval, which the District has utilized each year since the 2007-08 budget year. A tax ratification election is required to raise the maintenance and operations tax rate about \$1.04. Keller ISD's current tax rate of \$1.04 for maintenance and operations. Beginning in the 2016-17 year, Keller ISD reduced the tax rate for debt service from \$.050 to \$0.48, for a total tax rate of \$1.52.

State Revenue Estimate

The calculations of state revenue are based on the current funding formula. Three of the most critical factors in estimating General Fund state aid are Average Daily Attendance (ADA) projections, Full Time Equivalent (FTE's) for special populations of students such as bilingual, gifted and talented, career/technology and special education students, and taxable property values.

KELLER INDEPENDENT SCHOOL DISTRICT SUMMARY BY MAJOR OBJECT AND FUNCTION GENERAL FUND

| Revenues | Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|--|----------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 5711 Current Taxes | \$ 134,917,233 | \$ 155,780,024 | \$ 170,914,165 | 9.72% | 63.91% |
| 5719 Delinquent Taxes and Penalties/Interest | 1,691,885 | 1,078,599 | 1,265,000 | 17.28% | 0.47% |
| 5739 Tuition and Fees | 149,255 | 194,296 | 238,000 | 22.49% | 0.09% |
| 5742 Investment Earnings | 541,119 | 623,930 | 375,000 | -39.90% | 0.14% |
| 5743 Facility Rental | 536,134 | 552,801 | 510,000 | -7.74% | 0.19% |
| 5749 Other Revenue from Local Sources | 3,061,907 | 1,030,218 | 4,084,968 | 296.51% | 1.53% |
| 5752 Athletic Activities | 569,559 | 589,530 | 555,500 | -5.77% | 0.21% |
| Total Local Revenue | 141,467,092 | 159,849,398 | 177,942,633 | 11.32% | 66.53% |
| 5811 Per Capita Apportionment | 5,762,596 | 12,677,634 | 6,600,236 | -47.94% | 2.47% |
| 5812 Foundation School Fund | 98,271,855 | 88,490,626 | 81,726,226 | -7.64% | 30.56% |
| 5828 Pre-K Supplemental Funding | 27,036 | 27,694 | - | -100.00% | 0.00% |
| 5831 TRS On-Behalf | 8,562,741 | | - | 0.00% | 0.00% |
| Total State Revenue | 112,624,228 | 101,195,954 | 88,326,462 | -12.72% | 33.03% |
| 5929 Federal Revenue Distributed by TEA | 198,293 | - | 150,000 | 100.00% | 0.06% |
| 5932 Federal Revenue Distributed by Other Agencies | 3,224,889 | 860,043 | 1,015,558 | 18.08% | 0.38% |
| Total Federal Revenue | 3,423,182 | 860,043 | 1,165,558 | 35.52% | 0.44% |
| Revenues Grand Total | 257,514,502 | 261,905,395 | 267,434,653 | 2.11% | 100.00% |
| Expenditures | | | | | |
| 11 Instruction | 167,044,847 | 168,517,794 | 151,381,673 | -10.17% | 61.16% |
| 12 Media Services (Library) | 3,423,302 | 3,434,561 | 3,217,466 | -6.32% | 1.30% |
| 13 Curriculum and Staff Development | 3,880,048 | 3,956,931 | 4,296,847 | 8.59% | 1.74% |
| 21 Instructional Leadership | 2,825,950 | 3,425,392 | 3,215,687 | -6.12% | 1.30% |
| 23 School Leadership | 16,592,356 | 16,590,537 | 15,335,238 | -7.57% | 6.20% |
| 31 Guidance, Counseling and Evaluation | 10,316,960 | 10,254,983 | 9,486,380 | -7.49% | 3.83% |
| 32 Social Work Services | 180,126 | 176,565 | 155,431 | -11.97% | 0.06% |
| 33 Health Services | 3,103,701 | 3,245,275 | 3,121,123 | -3.83% | 1.26% |
| 34 Student Transportation | 7,643,048 | 8,234,946 | 8,173,230 | -0.75% | 3.30% |
| 35 Food Services | 2,072 | 7,000 | 7,000 | 0.00% | 0.00% |
| 36 Co/Extracurricular Activities | 8,553,633 | 9,310,437 | 8,475,405 | -8.97% | 3.42% |
| 41 General Administration | 6,637,122 | 6,884,487 | 6,187,099 | -10.13% | 2.50% |
| 51 Facility Maintenance and Operations | 24,165,053 | 23,368,742 | 23,776,944 | 1.75% | 9.61% |
| 52 Security and Monitoring Services | 2,084,497 | 2,197,577 | 2,122,855 | -3.40% | 0.86% |
| 53 Data Processing Services 61 Community Services | 5,060,289 | 4,248,313 | 3,445,970 | -18.89% | 1.39% |
| 61 Community Services81 Facility Acquisition and Construction | 556,491 390,006 | 575,987 673,317 | 887,142 | 54.02% -100.00% | 0.36% 0.00% |
| 95 Juvenile Justice Alternative Education Programs | - | 11,352 | 2,600 | -77.10% | 0.00% |
| 97 Tax Increment Fund (TIF) | 2,679,362 | 2,852,110 | 3,134,771 | 9.91% | 1.27% |
| 99 Intergovernmental Charges | 1,095,380 | 1,205,128 | 1,108,737 | -8.00% | 0.45% |
| | 266,234,243 | 269,171,434 | 247,531,598 | -8.04% | 100.00% |
| Other Financial Resources (Uses) Other Resources | - | 3,130,000 | | | |
| Other Financial Resources (Uses) Grand Total | - | 3,130,000 | | | |
| Excess (Deficit) of Revenue and other Financial Resources Over (Under) Expenditures and other Financial Uses | \$ (8,719,741) | \$ (4,136,039) | \$ 19,903,055 | | |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND EXPENDITURE SUMMARY BY OBJECT

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 6112 | Substitute Teachers | \$ 2,888,210 | \$ 3,149,307 | \$ 3,398,751 | 7.92% | 1.37% |
| 6118 | Extra Duty/Stipends Professional | 4,657,156 | 4,912,625 | 9,738,919 | 98.24% | 3.93% |
| 6119 | Professional Salaries | 158,791,774 | 166,846,959 | 137,448,642 | -17.62% | 55.53% |
| 6121 | Overtime | 561,945 | 644,462 | 44 | -99.99% | 0.00% |
| 6122 | Support Personnel Substitutes | 446,172 | 471,955 | 452,928 | -4.03% | 0.18% |
| 6128 | Extra Duty Pay Support Personnel | 328,157 | 332,321 | 232,369 | -30.08% | 0.09% |
| 6129 | Support Salaries | 22,372,121 | 23,399,526 | 25,321,882 | 8.22% | 10.23% |
| 6131 | Contract Buyout | 80,250 | 56,250 | 56,500 | 0.44% | 0.02% |
| 6139 | Employee Allowances | 372 | - | - | 0.00% | 0.00% |
| 6141 | FIMM/FICA | 2,608,914 | 2,739,341 | 3,287,241 | 20.00% | 1.33% |
| 6142 | Group Health Insurance | 8,748,150 | 9,035,539 | 10,701,059 | 18.43% | 4.32% |
| 6143 | Workers Compensation | 1,499,582 | 1,541,725 | 1,768,646 | 14.72% | 0.81% |
| 6144 | TRS On-Behalf | 8,562,743 | - | - | 0.00% | 0.00% |
| 6145 | Unemployment Payments | 7,189 | 18,456 | - | -100.00% | 0.00% |
| 6146 | TRS | 4,460,755 | 4,572,073 | 4,715,319 | 3.13% | 1.90% |
| 6149 | TRS Supplemental | 2,044,006 | 1,958,880 | 2,448,701 | 25.01% | 0.99% |
| | Total Payroll Costs | 218,057,496 | 219,679,419 | 199,571,001 | -9.15% | 80.63% |
| 6211 | Legal Services | 30,291 | 34,541 | 107,802 | 212.10% | 0.04% |
| 6212 | Audit Services | 70,000 | 54,250 | 85,000 | 56.68% | 0.03% |
| 6212 | Tarrant Appraisal District | 1,164,110 | 1,269,439 | 1,168,134 | -7.98% | 0.47% |
| 6219 | Contract Services | 834,766 | 794,773 | 842,600 | 6.02% | 0.34% |
| 6222 | Student Tuition | 190,558 | - | - | 0.00% | 0.00% |
| 6223 | JJAEP Contract Services | | 11,352 | 2,600 | -77.10% | 0.00% |
| 6239 | ESC Contract | 287,259 | 386,742 | 477,741 | 23.53% | 0.19% |
| 6244 | Contract Maintenace | 1,579,050 | 1,907,524 | 1,451,500 | -23.91% | 0.59% |
| 6245 | Contract Repair | 1,411 | 6,471 | 1,500 | -76.82% | 0.00% |
| 6246 | Contract Services-Copier | 1,124,917 | 1,331,031 | 1,634,594 | 22.81% | 0.66% |
| 6247 | Contract Services-Technical | 250,812 | 231,815 | 174,947 | -24.53% | 0.07% |
| 6249 | Contract M&R | 3,218,472 | 1,285,917 | 1,286,832 | 0.07% | 0.52% |
| 6255 | Utilities Water and Sewer | 1,342,473 | 1,311,458 | 1,561,672 | 19.08% | 0.63% |
| 6256 | Telecommunications | 447,607 | 241,880 | 391,793 | 61.98% | 0.16% |
| 6257 | Utilities (Electricity) | 4,859,882 | 4,287,094 | 5,375,703 | 25.39% | 2.17% |
| 6258 | Utilities (Gas) | 255,477 | 310,684 | 388,827 | 25.15% | 0.16% |
| 6259 | Utilities (Garbage) | 278,408 | 281,490 | 364,244 | 29.40% | 0.15% |
| 6269 | Equipment Rental | 2,268,842 | 2,143,464 | 2,348,676 | 9.57% | 0.95% |
| 6291 | Consulting Services | 7,450 | 5,425 | 7,399 | 36.39% | 0.00% |
| 6298 | Royalty Fees | 20,068 | 26,048 | 37,497 | 43.95% | 0.02% |
| 6299 | Misc. Contracted Service | 9,691,546 | 11,366,753 | 10,218,927 | -10.10% | 4.13% |
| | Total Contract Services | 27,923,399 | 27,288,151 | 27,927,989 | 2.34% | 11.28% |

GENERAL FUND EXPENDITURE SUMMARY BY OBJECT (continued)

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|------|---------------------------------|--------------------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 6311 | Fuel | 638,645 | 794,405 | 1,088,778 | 37.06% | 0.44% |
| 6315 | Supplies Operations | 788,569 | 771,051 | 754,741 | -2.12% | 0.30% |
| 6316 | Supplies MNT Operations | 797,235 | 833,191 | 749,943 | -9.99% | 0.30% |
| 6317 | Supplies-Grounds | 125,933 | 173,831 | 129,500 | -25.50% | 0.05% |
| 6321 | Textbooks | 62,033 | 13,321 | 6,026 | -54.76% | 0.00% |
| 6325 | Reading Materials | 12,922 | 14,922 | 14,405 | -3.46% | 0.01% |
| 6326 | Magazines/Periodicals | 3,901 | 3,648 | 8,417 | 130.73% | 0.00% |
| 6329 | Subscriptions | 874,942 | 705,675 | 613,653 | -13.04% | 0.25% |
| 6334 | Testing Supplies | 146,726 | 150,216 | 165,306 | 10.05% | 0.07% |
| 6395 | Supplies | 3,623,755 | 4,029,834 | 3,897,449 | -3.29% | 1.57% |
| 6396 | Technology Equipment | 4,365,678 | 4,605,818 | 3,259,579 | -29.23% | 1.32% |
| 6397 | Furniture/Equipment | 781,448 | 1,273,808 | 627,182 | -50.76% | 0.25% |
| 6398 | Mid-Year Adjustment | - | - | 11,000 | 100.00% | 0.00% |
| 6399 | Postage | 73,990 | 40,618 | 93,385 | 129.91% | 0.04% |
| | Total Supplies and Materials | 12,295,777 | 13,410,338 | 11,419,363 | -14.85% | 4.61% |
| | | | | | | |
| 6411 | Employee Travel | 1,040,532 | 1,069,210 | 1,332,545 | 24.63% | 0.54% |
| 6412 | Student Travel | 588,366 | 920,618 | 976,986 | 6.12% | 0.39% |
| 6419 | Non Employee Travel | 35,409 | 44,269 | 26,715 | -39.65% | 0.01% |
| 6425 | Liability Insurance | 953,598 | 1,028,555 | 1,024,038 | -0.44% | 0.41% |
| 6427 | Bonding Expense | - | - | 350 | 100.00% | 0.00% |
| 6434 | Election Expense | 29,578 | 22,582 | 46,750 | 107.02% | 0.02% |
| 6493 | Member District Shared Services | 6,000 | 6,000 | 6,000 | 0.00% | 0.00% |
| 6494 | Student Transporation | 458,695 | 543,589 | 594,679 | 9.40% | 0.24% |
| 6495 | Membership Fees | 187,737 | 165,238 | 281,599 | 70.42% | 0.11% |
| 6497 | Awards | 81,000 | 83,754 | 87,305 | 4.24% | 0.04% |
| 6498 | Food | 67,046 | 70,438 | 96,694 | 37.28% | 0.04% |
| 6499 | Fees and Dues | 3,320,173 | 3,437,001 | 3,621,755 | 5.38% | 1.46% |
| | Total Other Operating Expenses | 6,768,134 | 7,391,254 | 8,095,416 | 9.53% | 3.27% |
| | | | | | | |
| 6619 | Land | 243,919 | 628,424 | - | -100.00% | 0.00% |
| 6629 | Construction/Renovation | 120,573 | 4,235 | 23,550 | 456.08% | 0.01% |
| 6631 | Vehicle | 59,071 | 133,758 | 40,000 | -70.10% | 0.02% |
| 6639 | Equipment >5000 | 765,874 | 635,855 | 454,280 | -28.56% | 0.18% |
| | Total Capital Outlay | 1,189,437 | 1,402,272 | 517,830 | -63.07% | 0.21% |
| | Total Expenditures | \$ 266,234,243 | \$ 269,171,434 | \$ 247,531,598 | -8.04% | 100.00% |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND BUDGET SUMMARY: 2017-2018 EXPENDITURE SUMMARY BY MAJOR OBJECT WITHIN FUNCTION

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|----|-----------------------------------|--------------------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 11 | Instruction | | | | <u> </u> | |
| 61 | Payroll Costs | \$ 157,341,071 | \$ 158,443,225 | \$ 142,247,212 | -10.22% | 57.47% |
| 62 | Contracted Services | 3,684,253 | 3,889,290 | 4,173,418 | 7.31% | 1.69% |
| 63 | Supplies and Materials | 5,597,453 | 5,770,357 | 4,498,245 | -22.05% | 1.82% |
| 64 | Other Operating Expenses | 297,697 | 333,553 | 340,783 | 2.17% | 0.14% |
| 66 | Capital Outlay | 124,373 | 81,369 | 122,015 | 49.95% | 0.05% |
| | Total Function 11 | 167,044,847 | 168,517,794 | 151,381,673 | -10.17% | 61.16% |
| 12 | Media Services (Library) | | | | | |
| 61 | Payroll Costs | 2,627,825 | 2,603,125 | 2,375,837 | -8.73% | 0.96% |
| 62 | Contracted Services | 164,440 | 188,317 | 172,092 | -8.62% | 0.07% |
| 63 | Supplies and Materials | 606,287 | 612,640 | 643,012 | 4.96% | 0.26% |
| 64 | Other Operating Expenses | 24,750 | 30,479 | 26,525 | -12.97% | 0.01% |
| | Total Function 12 | 3,423,302 | 3,434,561 | 3,217,466 | -6.32% | 1.30% |
| 13 | Curriculum and Staff Development | | | | | |
| 61 | Payroll Costs | 2,412,303 | 2,512,671 | 2,861,570 | 13.89% | 1.16% |
| 62 | Contracted Services | 683,001 | 789,824 | 652,810 | -17.35% | 0.26% |
| 63 | Supplies and Materials | 279,831 | 221,947 | 193,382 | -12.87% | 0.08% |
| 64 | Other Operating Expenses | 504,913 | 432,489 | 589,085 | 36.21% | 0.24% |
| | Total Function 13 | 3,880,048 | 3,956,931 | 4,296,847 | 8.59% | 1.74% |
| 21 | Instructional Leadership | | | | | |
| 61 | Payroll Costs | 2,486,096 | 2,984,370 | 2,768,265 | -7.24% | 1.12% |
| 62 | Contracted Services | 103,317 | 122,656 | 125,681 | 2.47% | 0.05% |
| 63 | Supplies and Materials | 111,364 | 122,727 | 161,669 | 31.73% | 0.07% |
| 64 | Other Operating Expenses | 125,173 | 101,749 | 160,072 | 57.32% | 0.06% |
| 66 | Capital Outlay | - | 93,890 | - | -100.00% | 0.00% |
| | Total Function 21 | 2,825,950 | 3,425,392 | 3,215,687 | -6.12% | 1.30% |
| 23 | School Leadership | | | | | |
| 61 | Payroll Costs | 15,943,177 | 16,052,323 | 14,708,107 | -8.37% | 5.94% |
| 62 | Contracted Services | 229,225 | 161,205 | 220,326 | 36.67% | 0.09% |
| 63 | Supplies and Materials | 226,474 | 175,445 | 156,758 | -10.65% | 0.06% |
| 64 | Other Operating Expenses | 193,480 | 191,921 | 250,047 | 30.29% | 0.10% |
| 66 | Capital Outlay | - | 9,643 | - | -100.00% | 0.00% |
| | Total Function 23 | 16,592,356 | 16,590,537 | 15,335,238 | -7.57% | 6.20% |
| 31 | Guidance.Counseling and Evaluatio | n | | | | |
| 61 | Payroll Costs | 9,765,877 | 9,626,418 | 8,660,746 | -10.03% | 3.50% |
| 62 | Contracted Services | 84,700 | 98,107 | 147,394 | 50.24% | 0.06% |
| 63 | Supplies and Materials | 364,590 | 409,351 | 544,254 | 32.96% | 0.22% |
| 64 | Other Operating Expenses | 101,793 | 121,107 | 133,986 | 10.63% | 0.05% |
| | Total Function 31 | 10,316,960 | 10,254,983 | 9,486,380 | -7.49% | 3.83% |
| | | , | ,, | _,, | | |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND BUDGET SUMMARY: 2016-2017 EXPENDITURE SUMMARY BY MAJOR OBJECT WITHIN FUNCTION—Continued

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|----|------------------------------------|--------------------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 32 | Social Work Services | | | | | |
| 61 | Payroll Costs | 170,234 | 166,787 | 146,456 | -12.19% | 0.06% |
| 62 | Contracted Services | 7,500 | 7,500 | 7,500 | 0.00% | 0.00% |
| 63 | Supplies and Materials | 636 | 80 | 25 | -68.75% | 0.00% |
| 64 | Other Operating Expenses | 1,756 | 2,198 | 1,450 | -34.03% | 0.00% |
| | Total Function 32 | 180,126 | 176,565 | 155,431 | -11.97% | 0.06% |
| 33 | Health Services | | | | | |
| 61 | Payroll Costs | 2,938,817 | 3,060,600 | 2,939,045 | -3.97% | 1.19% |
| 62 | Contracted Services | 4,256 | 5,666 | 9,500 | 67.67% | 0.00% |
| 63 | Supplies and Materials | 146,781 | 152,116 | 155,258 | 2.07% | 0.06% |
| 64 | Other Operating Expenses | 13,847 | 12,993 | 17,320 | 33.30% | 0.01% |
| 66 | Capital Outlay | - | 13,900 | - | -100.00% | 0.00% |
| 66 | Total Function 33 | 3,103,701 | 3,245,275 | 3,121,123 | -3.83% | 1.26% |
| 34 | Student Transportation | | | | | |
| 62 | Contracted Services | 6,926,311 | 7,403,144 | 7,000,005 | -5.45% | 2.83% |
| 63 | Supplies and Materials | 641,454 | 794,405 | 1,087,678 | 36.92% | 0.44% |
| 64 | Other Operating Expenses | 47,998 | 37,397 | 83,407 | 123.03% | 0.03% |
| 66 | Capital Outlay | 27,285 | - | 2,140 | 100.00% | 0.00% |
| | Total Function 34 | 7,643,048 | 8,234,946 | 8,173,230 | -0.75% | 3.30% |
| 35 | Food Service | | | | | |
| 62 | Contracted Services | 2,072 | 7,000 | 7,000 | 0.00% | 0.00% |
| | Total Function 35 | 2,072 | 7,000 | 7,000 | 0.00% | 0.00% |
| 36 | Co/Extracurricular Activities | | | | | |
| 61 | Payroll Costs | 5,040,011 | 5,201,467 | 4,756,511 | -8.55% | 1.92% |
| 62 | Contracted Services | 709,055 | 626,150 | 834,369 | 33.25% | 0.34% |
| 63 | Supplies and Materials | 1,385,884 | 1,707,113 | 1,099,936 | -35.57% | 0.44% |
| 64 | Other Operating Expenses | 1,173,685 | 1,629,555 | 1,769,589 | 8.59% | 0.71% |
| 66 | Capital Outlay | 244,998 | 146,152 | 15,000 | -89.74% | 0.01% |
| | Total Function 36 | 8,553,633 | 9,310,437 | 8,475,405 | -8.97% | 3.42% |
| 41 | General Administration | | | | | |
| 61 | Payroll Costs | 4,642,761 | 4,803,480 | 4,268,416 | -11.14% | 1.72% |
| 62 | Contracted Services | 1,150,357 | 1,204,720 | 1,309,271 | 8.68% | 0.53% |
| 63 | Supplies and Materials | 327,541 | 437,915 | 199,064 | -54.54% | 0.08% |
| 64 | Other Operating Expenses | 506,415 | 438,372 | 400,300 | -8.68% | 0.16% |
| 66 | Capital Outlay | 10,048 | - | 10,048 | 100.00% | 0.00% |
| | Total Function 41 | 6,637,122 | 6,884,487 | 6,187,099 | -10.13% | 2.50% |
| 51 | Facility Maintenance and Operation | ons | | | | |
| 61 | Payroll Costs | 11,826,886 | 11,109,216 | 10,589,345 | -4.68% | 4.28% |
| 62 | Contracted Services | 9,039,598 | 8,687,000 | 9,749,276 | 12.23% | 3.94% |
| 63 | Supplies and Materials | 2,001,192 | 2,113,021 | 1,987,096 | -5.96% | 0.80% |
| 64 | Other Operating Expenses | 1,003,587 | 1,083,416 | 1,113,208 | 2.75% | 0.45% |
| 66 | Capital Outlay | 293,790 | 376,089 | 338,019 | -10.12% | 0.14% |
| | Total Function 51 | 24,165,053 | 23,368,742 | 23,776,944 | 1.75% | 9.61% |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND BUDGET SUMMARY: 2017-2018 EXPENDITURE SUMMARY BY MAJOR OBJECT WITHIN FUNCTION-Continued

| | | Actual Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent Increase (Decrease) | Percent of Total |
|----|---------------------------------------|--------------------------------|----------------------------------|--------------------------------|-----------------------------------|---------------------|
| 52 | Security and Monitoring Services | | | | | |
| 61 | Payroll Costs | 950,648 | 978,779 | 884,660 | -9.62% | 0.36% |
| 62 | Contracted Services | 753,090 | 896,271 | 1,041,559 | 16.21% | 0.42% |
| 63 | Supplies and Materials | 218,601 | 239,868 | 149,027 | -37.87% | 0.06% |
| 64 | Other Operating Expenses | 23,035 | 29,854 | 17,001 | -43.05% | 0.01% |
| 66 | Capital Outlay | 139,123 | 52,805 | 30,608 | -42.04% | 0.01% |
| | Total Function 52 | 2,084,497 | 2,197,577 | 2,122,855 | -3.40% | 0.86% |
| 53 | Data Processing Services | | | | | |
| 61 | Payroll Costs | 1,583,791 | 1,778,531 | 1,726,357 | -2.93% | 0.70% |
| 62 | Contracted Services | 3,085,302 | 1,793,100 | 1,192,455 | -33.50% | 0.48% |
| 63 | Supplies and Materials | 340,849 | 611,785 | 488,731 | -20.11% | 0.20% |
| 64 | Other Operating Expenses | 50,347 | 64,897 | 38,427 | -40.79% | 0.02% |
| | Total Function 53 | 5,060,289 | 4,248,313 | 3,445,970 | -18.89% | 1.39% |
| 61 | Community Services | | | | | |
| 61 | Payroll Costs | 327,999 | 358.427 | 638,472 | 78.13% | 0.26% |
| 62 | Contracted Services | 161,356 | 154,621 | 173,996 | 12.53% | 0.20% |
| 63 | Supplies and Materials | 46,840 | 33,775 | 55.230 | 63.52% | 0.02% |
| 64 | Other Operating Expenses | 20,296 | 29,164 | 19,445 | -33.33% | 0.01% |
| • | Total Function 61 | 556,491 | 575,987 | 887,142 | 54.02% | 0.36% |
| | | | | | | |
| 81 | Facility Acquisition and Construction | on | | | | |
| 62 | Contracted Services | 40,186 | 37,100 | - | -100.00% | 0.00% |
| 63 | Supplies and Materials | - | 7,793 | - | -100.00% | 0.00% |
| 66 | Capital Outlay | 349,820 | 628,424 | | -100.00% | 0.00% |
| | Total Function 81 | 390,006 | 673,317 | | -100.00% | 0.00% |
| 95 | Juvenile Justice Alternative Educa | tion Programs | | | | |
| 62 | Contracted Services | - | 11,352 | 2,600 | -77.10% | 0.00% |
| | Total Function 95 | | 11,352 | 2,600 | -77.10% | 0.00% |
| 97 | Tax Increment Fund (TIF) | | | | | |
| 64 | Other Operating Expenses | 2,679,362 | 2,852,110 | 3,134,771 | 9.91% | 1.27% |
| | Total Function 97 | 2,679,362 | 2,852,110 | 3,134,771 | 9.91% | 1.27% |
| 99 | Transfers | | | | | |
| 62 | Contracted Services | 1,095,380 | 1,205,128 | 1,108,737 | -8.00% | 0.45% |
| | Total Function 99 | 1,095,380 | 1,205,128 | 1,108,737 | -8.00% | 0.45% |
| | Total Expenditures | \$ 266,234,243 | \$ 269,171,434 | \$ 247,531,598 | -8.04% | 100.00% |

KELLER INDEPENDENT SCHOOL DISTRICT GENERAL FUND 2017-2018 BUDGET MAJOR OBJECT SUMMARY BY CAMPUS

| • • • • | Payroll | Contracted Services | Supplies and Materials | Operating Expenses | Capital Outlay |
|---------------------------------------|---------------|------------------------|---------------------------|-----------------------|-------------------|
| Organization | 6100 | 6200 | 6300 | 6400 | 6600 |
| 001 Keller High | \$ 13,343,293 | \$ 16,658 | \$ 177,608 | \$ 69,253 | \$ |
| 002 Fossil Ridge High | 13,071,462 | 11,498 | 118,570 | 78,334 | |
| 004 Central High | 13,030,953 | 15,933 | 126,965 | 91,380 | |
| 005 Timber Creek High | 15,611,810 | 11,801 | 170,610 | 83,009 | |
| 006 Center for Advanced Learning | 3,786,460 | 10,000 | 379,381 | 81,374 | |
| 39 Keller Learning Center | 1,863,968 | 12,168 | 43,330 | 22,345 | |
| Total High Schools | 60,707,946 | 78,058 | 1,016,463 | 425,696 | |
| 41 Keller Middle | 4,723,756 | 1,300 | 63,863 | 14,264 | |
| 42 Fossil Hill Middle | 5,472,531 | 1,900 | 71,161 | 16,828 | |
| 43 Hillwood Middle | 5,912,774 | - | 37,808 | 43,264 | |
| 44 Indian Springs Middle | 6,334,852 | 2,139 | 70,858 | 12,911 | |
| 45 Trinity Springs Middle | 5,465,369 | - | 58,091 | 30,427 | |
| 46 Timberview Middle | 6,739,679 | 650 | 64,862 | 34,075 | |
| 47 Valley Ridge Middle | 1,919,523 | 700 | 25,780 | 5,091 | |
| Total Middle Schools | 36,568,485 | 6,689 | 392,423 | 156,860 | |
| 04 Bear Creek Intermediate | 4,186,488 | 805 | 57,942 | 14,980 | |
| 07 Chisholm Trail Intermediate | 4,745,906 | - | 58,136 | 16,333 | |
| 14 Parkwood Hill Intermediate | 5,029,843 | 3,600 | 70,620 | 13,150 | |
| 23 Trinity Meadows Intermediate | 4,705,926 | 400 | 60,687 | 10,531 | |
| Total Intermediate Schools | 18,668,163 | 4,805 | 247,385 | 54,994 | |
| 04 Keller Her el Elementer : | 0.000.074 | | 04.054 | 0.000 | |
| 01 Keller-Harvel Elementary | 2,663,271 | - | 34,054 | 3,600 | |
| 02 Florence Elementary | 2,671,109 | 2,000 | 23,249 | 6,397 | |
| 03 Parkview Elementary | 3,506,463 | 960 | 36,616 | 9,633 | |
| 05 Whitley Road Elementary | 2,731,910 | - | 31,770 | 6,942 | |
| 06 Heritage Elementary | 3,005,684 | 273 | 25,721 | 11,579 | |
| 08 Shady Grove Elementary | 2,736,801 | - | 27,228 | 8,265 | |
| 09 Park Glen Elementary | 3,084,077 | - | 40,844 | 3,998 | |
| 10 Willis Lane Elementary | 2,734,856 | 1,385 | 28,705 | 5,910 | |
| 11 North Riverside Elementary | 2,981,630 | 1,610 | 30,682 | 6,924 | |
| 12 Hidden Lakes Elementary | 2,523,354 | 520 | 27,052 | 3,740 | |
| 13 Lone Star Elementary | 3,798,446 | 2,000 | 51,331 | 14,669 | |
| 16 Bluebonnet Elementary | 3,220,874 | 999 | 40,860 | 5,134 | |
| 17 Freedom Elementary | 3,178,023 | 290 | 35,364 | 6,635 | |
| 18 Bette Perot Elementary | 3,124,798 | 3,300 | 40,097 | 4,975 | |
| 19 Woodland Springs | 3,157,036 | 300 | 35,864 | 5,159 | |
| 20 Liberty Elementary | 2,338,737 | 1,608 | 24,377 | 3,570 | |
| 21 Independence Elementary | 3,042,937 | 4,906 | 34,079 | 5,104 | |
| 22 Friendship Elementary | 2,995,680 | - | 33,918 | 11,053 | |
| 24 Eagle Ridge Elementary | 3,645,200 | 924 | 43,182 | 9,818 | |
| 25 Caprock Elementary | 3,811,349 | 3,286 | 51,334 | 5,551 | |
| 26 Basswood Elementary | 2,715,969 | 500 | 24,304 | 4,038 | |
| 28 Keller Early Learning Center North | 2,605,672 | 2,183 | 23,012 | 7,817 | |
| 29 Ridgeview Elementary | 3,254,326 | 1,000 | 40,730 | 7,822 | |
| 30 Sunset Valley Elementary | 2,115,794 | 454 | 18,633 | 4,747 | |
| 31 Keller Early Learning Center South | 2,057,882 | | 20,483 | 6,303 | |
| Total Elementary Schools | 73,701,876 | 28,498 | 823,489 | 169,383 | |
| | | | | | |

GENERAL FUND FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES YEARS ENDED AUGUST 31, 2014—June 30, 2018 (BUDGETED)

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| School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs2,055 | d |
|--|----------------|
| State Revenues105,325,Federal Revenues1,980,Total Revenues233,840,Expenditures233,840,Instruction\$ 147,117,Media Services (Library)3,240,Curiculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities3General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over235,740,Excess (Deficiencies) of Revenue and Other102Excess (Deficiencies) of Revenue and Other102 | 14 |
| Federal Revenues1,980,Total Revenues233,840,Expenditures233,840,Instruction\$ 147,117,Media Services (Library)3,240,Curriculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities3General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,4225Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Resources0Other Services0Other Services0Cotal Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other | 3,645 |
| Total Revenues233,840,ExpendituresInstruction\$ 147,117,Media Services (Library)3,240,Curriculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities3General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over235,740,Expenditures(1,900,Other Financial Resources (Uses)0Other Resources0Other Uses0Total Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other | 5,844 |
| ExpendituresInstruction\$ 147,117,Media Services (Library)3,240,Curriculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities3General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)(Uses)Other Financing Resources (Uses) |),757 |
| Instruction\$ 147,117, Media Services (Library)3,240, 3,240, Curriculum and Staff Development2,746, 1,8240, 2,290Curriculum and Staff Development2,746, 1,8140, 2,2902,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)(1,900,Other Financing Resources (Uses)(1,900,Excess (Deficiencies) of Revenue and Other104 | 0,246 |
| Media Services (Library)3,240,Curriculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)(1,900,Other Financing Resources (Uses) | |
| Curriculum and Staff Development2,746,Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)(1,900,Other Resources0Other Financing Resources (Uses) | 7,681 |
| Instructional Leadership2,290School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)(1,900,Other Services0,074Total Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 0,690 |
| School Leadership15,100Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other1 | 3,903 |
| Guidance, Counseling and Evaluation8,456Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other1 | 0,194 |
| Social Work Services148Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other0 | 0,413 |
| Health Services2,712Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures2,35,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other0 | 6,356 |
| Student Transportation6,807Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other0 | 8,189 |
| Co/Extracurricular Activities3Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs3,425Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Uses0Total Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 2,241 |
| Co/Extracurricular Activities8,435General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1,068Total Expenditures1,068Total Expenditures(1,900,Other Financial Resources (Uses)(1,900,Other Financing Resources (Uses)5Excess (Deficiencies) of Revenue and Other5 | 7,163 |
| General Administration5,044Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)5Excess (Deficiencies) of Revenue and Other5 | 3,196 |
| Facility Maintenance and Operations19,946Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs1068Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)0Excess (Deficiencies) of Revenue and Other0 | 85,536 |
| Security and Monitoring Services1,835Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs3,425Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Uses0Total Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 4,001 |
| Data Processing Services4,608Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs3,425Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 6,311 |
| Community Services596Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs102Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 85,280 |
| Facility Acquisition and Construction102Shared Services Arrangements3,425Juvenile Justice Alternative Education Programs7ax Increment Fund (TIF)Tax Increment Fund (TIF)2,055Intergovernmental Charges1,068Total Expenditures235,740,Excess (Deficiencies) Revenue over(1,900,Other Financial Resources (Uses)0Other Financing Resources (Uses)1Excess (Deficiencies) of Revenue and Other1 | 8,219 |
| Shared Services Arrangements 3,425 Juvenile Justice Alternative Education Programs 7 Tax Increment Fund (TIF) 2,055 Intergovernmental Charges 1,068 Total Expenditures 235,740, Excess (Deficiencies) Revenue over (1,900, Other Financial Resources (Uses) 0 Other Resources 0 Other Uses 7 Total Other Financing Resources (Uses) 1 Excess (Deficiencies) of Revenue and Other 1 | 6,203 |
| Juvenile Justice Alternative Education Programs Tax Increment Fund (TIF) 2,055 Intergovernmental Charges 1,068 Total Expenditures 235,740, Excess (Deficiencies) Revenue over (1,900, Other Financial Resources (Uses) 0 Other Uses (1,900, Total Other Financing Resources (Uses) 0 Excess (Deficiencies) of Revenue and Other 0 | 2,441 |
| Tax Increment Fund (TIF) 2,055 Intergovernmental Charges 1,068 Total Expenditures 235,740, Excess (Deficiencies) Revenue over 235,740, Expenditures (1,900, Other Financial Resources (Uses) 0 Other Uses 0 Total Other Financing Resources (Uses) 0 Excess (Deficiencies) of Revenue and Other 0 | 25,122 |
| Intergovernmental Charges 1,068 Total Expenditures 235,740, Excess (Deficiencies) Revenue over 235,740, Expenditures (1,900, Other Financial Resources (Uses) (1,900, Other Resources (1,900, Other Vises (1,900, Total Other Financing Resources (Uses) (1,900, Excess (Deficiencies) of Revenue and Other (1,900, | 0 |
| Total Expenditures 235,740, Excess (Deficiencies) Revenue over Expenditures Expenditures (1,900, Other Financial Resources (Uses) Other Resources Other Uses Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other Excess (Deficiencies) of Revenue and Other | 5,966 |
| Excess (Deficiencies) Revenue over Expenditures (1,900, Other Financial Resources (Uses) Other Resources Other Uses Total Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other | 8,490 |
| Expenditures (1,900, Other Financial Resources (Uses) 0 Other Resources 0 Other Uses 1 Total Other Financing Resources (Uses) 1 Excess (Deficiencies) of Revenue and Other 1 | 0,595 |
| Other Financial Resources (Uses) Other Resources Other Uses Total Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other | |
| Other Resources Other Uses Total Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other | J,349 <u>)</u> |
| Other Uses Total Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other | |
| Total Other Financing Resources (Uses) Excess (Deficiencies) of Revenue and Other | - |
| Excess (Deficiencies) of Revenue and Other | - |
| | - |
| Financial Resources Over Expenditures and | |
| Other Financial Uses (1,900, | 1 349) |
| (1,000, | 5,545) |
| Fund Balance, beginning, 9/1 78,320, | 0,422 |
| Fund Balance, ending \$ 76,420, | 0,073 |

GENERAL FUND FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES (Continued) YEARS ENDED AUGUST 31, 2014—June 30, 2018 (BUDGETED)

| Audited | Audited | Projected Actual | Adopted Budget |
|----------------|----------------|---------------------|-------------------|
| 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| \$ 135,939,320 | \$ 141,467,092 | \$ 159,849,398 | \$ 177,942,633 |
| 106,842,416 | 112,624,228 | 101,195,954 | 88,326,462 |
| 3,222,267 | 3,423,182 | 860,043 | 1,165,558 |
| 246,004,003 | 257,514,502 | 261,905,395 | 267,434,653 |
| \$ 159,010,110 | 167,044,847 | 168,517,794 | 151,381,673 |
| 3,402,050 | 3,423,302 | 3,434,561 | 3,217,466 |
| 3,918,153 | 3,880,048 | 3,956,931 | 4,296,847 |
| 2,682,953 | 2,825,950 | 3,425,392 | 3,215,687 |
| 15,681,002 | 16,592,356 | 16,590,537 | 15,335,238 |
| 10,082,750 | 10,316,960 | 10,254,983 | 9,486,380 |
| 182,848 | 180,126 | 176,565 | 155,431 |
| 2,937,587 | 3,103,701 | 3,245,275 | 3,121,123 |
| 6,653,342 | 7,643,048 | 8,234,946 | 8,173,230 |
| 2,665 | 2,072 | 7,000 | 7,000 |
| 8,615,826 | 8,553,633 | 9,310,437 | 8,475,405 |
| 6,242,247 | 6,637,122 | 6,884,487 | 6,187,099 |
| 21,810,988 | 24,165,053 | 23,368,742 | 23,776,944 |
| 1,928,019 | 2,084,497 | 2,197,577 | 2,122,855 |
| 4,958,590 | 5,060,289 | 4,248,313 | 3,445,970 |
| 1,316,443 | 556,491 | 575,987 | 887,142 |
| 43,188 | 390,006 | 673,317 | - |
| 2,880,214 | - | - | - |
| 9,804 | - | 11,352 | 2,600 |
| 2,294,948 | 2,679,362 | 2,852,110 | 3,134,771 |
| 1,153,257 | 1,095,380 | 1,205,128 | 1,108,737 |
| 255,806,984 | 266,234,243 | 269,171,434 | 247,531,598 |
| (0.902.094) | (9 740 744) | (7.266.020) | 40,002,055 |
| (9,802,981) | (8,719,741) | (7,266,039) | 19,903,055 |
| - | - | 3,130,000 | - |
| | | - | |
| <u> </u> | <u> </u> | 3,130,000 | <u> </u> |
| (9,802,981) | (8,719,741) | (4,136,039) | 19,903,055 |
| 76,420,073 | 66,617,092 | 57,897,351 | 53,761,312 |
| \$ 66,617,092 | \$ 57,897,351 | \$ 53,761,312 | \$ 73,664,367 |

General Fund Budgets by Organization

| | Organization Name | Payroll 6100 | Contracted Services 6200 | Supplies and Materials 6300 | Other Operating Expenses 6400 | Capital Outlay 6600 | Total 2017-18 Budget |
|-----|--|-----------------|--------------------------------|-----------------------------------|--|---------------------------|----------------------------|
| 001 | Keller High | 13,343,293 | 16,658 | 177,608 | 69,253 | 0 | 13,606,812 |
| 002 | Fossil Ridge High | 13,071,462 | 11,498 | 118,570 | 78,334 | 0 | 13,279,864 |
| 004 | Central High | 13,030,953 | 15,933 | 126,965 | 91,380 | 0 | 13,265,231 |
| 005 | Timber Creek High | 15,611,810 | 11,801 | 170,610 | 83,009 | 0 | 15,877,230 |
| 006 | Center for Advanced Learning | 3,786,460 | 10,000 | 379,381 | 81,374 | 0 | 4,257,215 |
| 036 | Athletics | 750,081 | 456,865 | 874,192 | 704,005 | 15,000 | 2,800,143 |
| 039 | Keller Learning Center | 1,863,968 | 12,168 | 43,330 | 22,345 | 0 | 1,941,811 |
| | Keller Middle | 4,723,756 | 1,300 | 63,863 | 14,264 | 0 | 4,803,183 |
| 042 | Fossil Hill Middle | 5,472,531 | 1,900 | 71,161 | 16,828 | 0 | 5,562,420 |
| 043 | Hillwood Middle | 5,912,774 | 0 | 37,808 | 43,264 | 0 | 5,993,846 |
| 044 | Indian Springs Middle | 6,334,852 | 2,139 | 70,858 | 12,911 | 0 | 6,420,760 |
| 045 | Trinity Springs Middle | 5,465,369 | 0 | 58,091 | 30,427 | 0 | 5,553,887 |
| 046 | Timberview Middle | 6,739,679 | 650 | 64,862 | 34,075 | 0 | 6,839,266 |
| 047 | Valley Ridge Middle | 1,919,523 | 700 | 25,780 | 5,091 | 0 | 1,951,094 |
| 101 | Keller-Harvel Elementary | 2,663,271 | 0 | 34,054 | 3,600 | 0 | 2,700,925 |
| 102 | Florence Elementary | 2,671,109 | 2,000 | 23,249 | 6,397 | 0 | 2,702,755 |
| 103 | Parkview Elementary | 3,506,463 | 960 | 36,616 | 9,633 | 0 | 3,553,672 |
| 104 | Bear Creek Intermediate | 4,186,488 | 805 | 57,942 | 14,980 | 0 | 4,260,215 |
| 105 | Whitley Road Elementary | 2,731,910 | 0 | 31,770 | 6,942 | 0 | 2,770,622 |
| 106 | Heritage Elementary | 3,005,684 | 273 | 25,721 | 11,579 | 0 | 3,043,257 |
| | Chisholm Trail Intermediate | 4,745,906 | 0 | 58,136 | 16,333 | 0 | 4,820,375 |
| 108 | Shady Grove Elementary | 2,736,801 | 0 | 27,228 | 8,265 | 0 | 2,772,294 |
| | Park Glen Elementary | 3,084,077 | 0 | 40,844 | 3,998 | 0 | 3,128,919 |
| | Willis Lane Elementary | 2,734,856 | 1,385 | 28,705 | 5,910 | 0 | 2,770,856 |
| | North Riverside Elementary | 2,981,630 | 1,610 | 30,682 | 6,924 | 0 | 3,020,846 |
| 112 | Hidden Lakes Elementary | 2,523,354 | 520 | 27,052 | 3,740 | 0 | 2,554,666 |
| | Lone Star Elementary | 3,798,446 | 2,000 | 51,331 | 14,669 | 0 | 3,866,446 |
| | Parkwood Hill Intermediate | 5,029,843 | 3,600 | 70,620 | 13,150 | 0 | 5,117,213 |
| 116 | Bluebonnet Elementary | 3,220,874 | 999 | 40,860 | 5,134 | 0 | 3,267,867 |
| | Freedom Elementary | 3,178,023 | 290 | 35,364 | 6,635 | 0 | 3,220,312 |
| | Bette Perot Elementary | 3,124,798 | 3,300 | 40,097 | 4,975 | 0 | 3,173,170 |
| 119 | Woodland Springs | 3,157,036 | 300 | 35,864 | 5,159 | 0 | 3,198,359 |
| 120 | Liberty Elementary | 2,338,737 | 1,608 | 24,377 | 3,570 | 0 | 2,368,292 |
| 121 | Independence Elementary | 3,042,937 | 4,906 | 34,079 | 5,104 | 0 | 3,087,026 |
| 122 | Friendship Elementary | 2,995,680 | 0 | 33,918 | 11,053 | 0 | 3,040,651 |
| | Trinity Meadows Intermediate | 4,705,926 | 400 | 60,687 | 10,531 | 0 | 4,777,544 |
| 124 | Eagle Ridge Elementary | 3,645,200 | 924 | 43,182 | 9,818 | 0 | 3,699,124 |
| 125 | Caprock Elementary | 3,811,349 | 3,286 | 51,334 | 5,551 | 0 | 3,871,520 |
| 126 | Basswood Elementary | 2,715,969 | 500 | 24,304 | 4,038 | 0 | 2,744,811 |
| 128 | Keller Early Learning Center North | 2,605,672 | 2,183 | 23,012 | 7,817 | 0 | 2,638,684 |
| | Ridgeview Elementary | 3,254,326 | 1,000 | 40,730 | 7,822 | 0 | 3,303,878 |
| | Sunset Valley Elementary | 2,115,794 | 454 | 18,633 | 4,747 | 0 | 2,139,628 |
| | Keller Early Learning Center South | 2,057,882 | 0 | 20,483 | 6,303 | 0 | 2,084,668 |
| | Superintendent | 408,949 | 180,073 | 10,338 | 59,517 | 0 | 658,877 |
| | Board of Trustees | 0 | 150 | 203 | 72,562 | 0 | 72,915 |
| | Org Improvement Strategic Planning | 94,742 | 6,580 | 2,915 | 2,505 | 0 | 106,742 |
| | Media Production | 140,513 | 0 | 8,184 | 2,559 | 5,024 | 156,280 |
| | Payroll | 312,329 | 50,403 | 26,125 | 16,734 | 0 | 405,591 |
| | Legal | 244,440 | 149,250 | 5,006 | 11,550 | 0 | 410,246 |
| | Excecutive Director of Business Operations | 271,480 | 75,000 | 11,110 | 3,200 | 0 | 360,790 |
| | Demographics | 26,862 | 52,000 | 4,600 | 2,750 | 0 | 86,212 |
| | | 20,002 | 02,000 | 1,000 | _,, 00 | 5 | |

| | Organization Name | Payroll | Contracted Services | Supplies and Materials | Other Operating Expenses | Capital Outlay | Total 2017-18 Budget |
|-----|---|-------------|------------------------|---------------------------|--------------------------------|-------------------|----------------------------|
| | Organization Name | 6100 | 6200 | 6300 | 6400 | 6600 | Budget |
| | Communications | 355,261 | 5,675 | 21,587 | 25,277 | 5,024 | 412,824 |
| | Chief Financial Officer | 223,789 | 1,000 | 13,150 | 14,966 | 0 | 252,905 |
| | Purchasing | 357,136 | 33,005 | 10,250 | 14,500 | 0 | 414,891 |
| | Risk Management | 16,248 | 0 | 0 | 1,008,538 | 0 | 1,024,786 |
| | Instructional Materials | 49,840 | 10,338 | 15,250 | 4,240 | 0 | 79,668 |
| | Human Resources | 1,174,303 | 748,289 | 23,798 | 71,224 | 0 | 2,017,614 |
| | Finance | 879,410 | 1,299,753 | 45,251 | 595,148 | 0 | 2,819,562 |
| | Natatorium | 303,636 | 0 | 0 | 0 | 0 | 303,636 |
| | Behavior Intervention | 374,618 | 5,500 | 10,000 | 42,407 | 0 | 432,525 |
| | Student Intervention | 611,895 | 25,007 | 21,668 | 25,937 | 0 | 684,507 |
| | Transportation | 0 | 6,945,005 | 1,087,678 | 0 | 2,140 | 8,034,823 |
| | Special Education | 3,635,150 | 20,000 | 62,158 | 98,000 | 0 | 3,815,308 |
| | Language Acquisition | 368,360 | 37,981 | 243,653 | 24,444 | 0 | 674,438 |
| | Dyslexia | 117,033 | 31,852 | 81,280 | 10,951 | 0 | 241,116 |
| | Fine Arts | 474,874 | 439,360 | 588,232 | 200,951 | 0 | 1,703,417 |
| | Early Childhood Programs | 292,218 | 0 | 13,400 | 5,850 | 0 | 311,468 |
| | Asst. Superintendent Curriculum & Instruction | 196,071 | 208,516 | 44,449 | 20,120 | 0 | 469,156 |
| | Assessment & Accountability | 389,576 | 35,100 | 355,709 | 10,421 | 0 | 790,807 |
| 943 | Counseling | 1,208,269 | 79,000 | 35,216 | 68,472 | 0 | 1,390,957 |
| 945 | General Education | 162,913 | 0 | 500 | 9,500 | 0 | 172,913 |
| 946 | Organizational Improvement | 1,274,590 | 30,000 | 62,836 | 22,500 | 0 | 1,389,926 |
| 947 | State & Federal Programs | 344,574 | 66,000 | 34,068 | 0 | 0 | 444,642 |
| 948 | Comp Ed | 90,995 | 93,904 | 142,249 | 0 | 0 | 327,148 |
| 949 | Technology | 2,083,920 | 5,664,473 | 1,380,240 | 42,882 | 122,015 | 9,293,530 |
| 950 | Facility Projects | 1,024,046 | 160,406 | 336,645 | 11,516 | 54,434 | 1,587,047 |
| 951 | Maintenance | 2,334,493 | 949,290 | 661,022 | 20,280 | 40,833 | 4,005,918 |
| 952 | Facility Services | 6,555,449 | 39,925 | 811,664 | 6,454 | 158,202 | 7,571,694 |
| 953 | Health Services | 2,923,161 | 7,500 | 152,040 | 17,195 | 0 | 3,099,896 |
| 955 | Library/Media Services | 35,254 | 68,000 | 101,075 | 19,538 | 0 | 223,867 |
| 956 | Career and Technology | 248,812 | 5,645 | 880,390 | 382,680 | 0 | 1,517,527 |
| 957 | Social Studies Coordinator | 131,022 | 13,950 | 900 | 2,179 | 0 | 148,051 |
| 958 | Math Coordinator | 312,808 | 27,800 | 49,747 | 21,164 | 0 | 411,520 |
| 959 | Secondary Math Coordinator | 80,529 | 0 | 0 | 0 | 0 | 80,529 |
| 960 | Science Coordinator | 148,784 | 33,950 | 6,500 | 6,150 | 0 | 195,384 |
| 961 | AVID Coordinator | 98,586 | 0 | 1,150 | 1,525 | 0 | 101,261 |
| 962 | Virtual Learning | 99,828 | 50,250 | 119,962 | 13,960 | 0 | 284,000 |
| 964 | Elementary Language Arts Coordinator | 367,900 | 4,650 | 51,876 | 17,512 | 0 | 441,938 |
| 965 | Distribution Center | 385,182 | 41,686 | 27,685 | 970 | 0 | 455,523 |
| 966 | Fixed Assets | 58,006 | 3,000 | 5,166 | 2,000 | 0 | 68,172 |
| 967 | Coordinator Advanced Academics | 161,086 | 0 | 36,217 | 5,285 | 0 | 202,588 |
| 968 | College and Career Readiness | 124,233 | 0 | 1,499 | 9,635 | 0 | 135,367 |
| 970 | Media Production | 43,627 | 0 | 0 | 0 | 0 | 43,627 |
| 971 | Asst. Superintendents Educational Support | 516,462 | 37,675 | 9,876 | 35,613 | 0 | 599,625 |
| 972 | Student Services | 577,473 | 177,500 | 11,202 | 88,836 | 0 | 855,011 |
| 973 | PEIMS/Record Management | 250,252 | 0 | 0 | 0 | 0 | 250,252 |
| 974 | Chief of Schools | 363,367 | 267,061 | 116,911 | 95,290 | 0 | 842,629 |
| 975 | Safety and Security | 393,884 | 1,342,127 | 126,216 | 38,141 | 54,158 | 1,954,526 |
| 976 | Environmental Services | 176,492 | 7,738,246 | 27,230 | 8,975 | 21,000 | 7,971,943 |
| 977 | Facility Processes | 0 | 40,200 | 115,200 | 32,435 | 40,000 | 227,835 |
| 997 | High School Allotment | 394,642 | 51,000 | 54,133 | 124,670 | 0 | 624,445 |
| 999 | District Wide | -25,114,923 | 0 | 0 | 3,134,771 | 0 | -21,980,152 |
| | _ | 199,571,001 | 27,927,989 | 11,419,363 | 8,095,416 | | 247,531,598 |
| | | , , | . , | . , | | , | |

55



Debt Service Fund

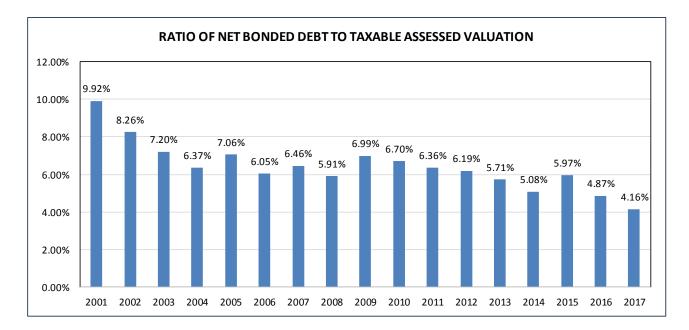


DEBT SERVICE FUND OVERVIEW

The Debt Service Fund accounts for payments of principal, interest, and related fees on the District's General Obligation bonds. Under Texas Law, only these Debt Service payments can be charged to this fund. A majority of funding is derived from a designated allocation of the property tax rate. Current requirements for principal and interest expenditures are accounted for in the Debt Service Fund. Proceeds of long-term issues are reflected as "Other Resources" in the operating statement of the recipient fund.

Debt Administration

Debt Service is a major area of cost due to the District's building program, which is primarily financed by the sale of general obligation bonds. The graph below depicts that as of August 31, 2017, the ratio of net bonded debt to Assessed Value for the District is anticipated to be 4.16%. Under state law, there is no explicit bonded indebtedness limitation, although a tax rate test effectively imposes a limit on the incurrence of debt. Chapter 45 of the Texas Education Code, as amended, requires a district to demonstrate to the Texas Attorney General that it has the prospective ability to pay debt service on a proposed issue of bonds, together with debt service on other outstanding "new debt" of the district, from a tax levied at a rate of \$0.50 per \$100 of assessed valuation before bonds may be issued. In demonstrating the ability to pay debt service at a rate of \$0.50, a district may take into account State allotments which effectively reduce the district's local share of debt service. Once the prospective ability to pay debt service. Prior law limited debt to 10% of assessed value, and the District is below that level. All principal and interest payments are due February 15th and August 15th of each year. On February 1st of each year, outstanding taxes become delinquent, which permits the collection of a large majority of taxes levied before the long term debt payments are due.



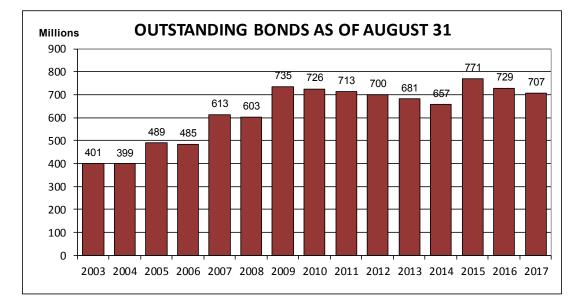
RATIO OF NET BONDED DEBT TO TAXABLE ASSESSED VALUATION

The District's bonds presently carry a favorable rating of Aaa with Moody's Investor Service and AAA with Standard and Poor's based upon the Permanent School Fund Guarantee or insurance. The district's current underlying ratings are Aa2 by Moody's Investor Service and AA by Standard and Poor's.

The following schedule and graph depict the District's Debt Service Retirement through 2040.

KELLER INDEPENDENT SCHOOL DISTRICT DEBT SERVICE FUND DEBT RETIREMENT SCHEDULE

| Fiscal Year Ended 31-Aug | Principal | Interest | Total | Percent Retired |
|--------------------------------|---------------|---------------|---------------|--------------------|
| 8/31/2018 | 26,452,209.00 | 38,327,220.62 | 64,779,429.62 | 0.0955 |
| 8/31/2019 | 19,773,387.00 | 40,618,208.11 | 60,391,595.11 | 0.1235 |
| 8/31/2020 | 21,171,248.75 | 38,920,572.33 | 60,091,821.08 | 0.1535 |
| 8/31/2021 | 25,594,071.40 | 35,138,886.05 | 60,732,957.45 | 0.1897 |
| 8/31/2022 | 33,890,000.00 | 27,494,938.50 | 61,384,938.50 | 0.2376 |
| 8/31/2023 | 36,000,000.00 | 26,040,638.10 | 62,040,638.10 | 0.2885 |
| 8/31/2024 | 37,450,000.00 | 24,475,723.90 | 61,925,723.90 | 0.3415 |
| 8/31/2025 | 36,435,000.00 | 22,717,897.50 | 59,152,897.50 | 0.3930 |
| 8/31/2026 | 38,715,000.00 | 20,963,392.50 | 59,678,392.50 | 0.4478 |
| 8/31/2027 | 41,175,000.00 | 19,163,787.50 | 60,338,787.50 | 0.5060 |
| 8/31/2028 | 43,695,000.00 | 17,267,262.50 | 60,962,262.50 | 0.5678 |
| 8/31/2029 | 45,500,000.00 | 15,303,475.00 | 60,803,475.00 | 0.6322 |
| 8/31/2030 | 47,475,000.00 | 13,330,425.00 | 60,805,425.00 | 0.6994 |
| 8/31/2031 | 49,435,000.00 | 11,095,025.00 | 60,530,025.00 | 0.7693 |
| 8/31/2032 | 39,945,000.00 | 8,740,750.00 | 48,685,750.00 | 0.8258 |
| 8/31/2033 | 18,555,000.00 | 6,856,100.00 | 25,411,100.00 | 0.8520 |
| 8/31/2034 | 19,360,000.00 | 6,051,300.00 | 25,411,300.00 | 0.8794 |
| 8/31/2035 | 20,195,000.00 | 5,213,900.00 | 25,408,900.00 | 0.9080 |
| 8/31/2036 | 19,330,000.00 | 4,642,050.00 | 23,972,050.00 | 0.9353 |
| 8/31/2037 | 20,295,000.00 | 3,675,550.00 | 23,970,550.00 | 0.9367 |
| 8/31/2038 | 21,310,000.00 | 2,660,800.00 | 23,970,800.00 | 0.9361 |
| 8/31/2039 | 22,160,000.00 | 1,808,400.00 | 23,968,400.00 | 0.9300 |
| 8/31/2040 | 23,050,000.00 | 922,000.00 | 23,972,000.00 | 0.9346 |
| | 706,960,916 | 391,428,303 | 1,098,389,219 | 1.0000 |



KELLER ISD OUTSTANDING BONDS AS OF AUGUST 31

| Fiscal Year | Banda Davahla |
|-------------|---------------|
| FISCAL TEAL | Bonds Payable |
| 2003 | 400,520,371 |
| 2004 | 398,883,518 |
| 2005 | 489,492,981 |
| 2006 | 484,579,357 |
| 2007 | 612,851,650 |
| 2008 | 603,100,522 |
| 2009 | 735,369,508 |
| 2010 | 725,718,509 |
| 2011 | 712,856,767 |
| 2012 | 700,087,012 |
| 2013 | 681,493,166 |
| 2014 | 657,363,395 |
| 2015 | 771,227,957 |
| 2016 | 728,705,386 |
| 2017 | 706,960,916 |

QUICK BONDED DEBT FACTS

Outstanding Bonded Debt 8/31/2017

\$706,960,916

Bond Rating Based on Texas Permanent School Fund Guarantee) or insurance

Underlying, Unenhanced Rate

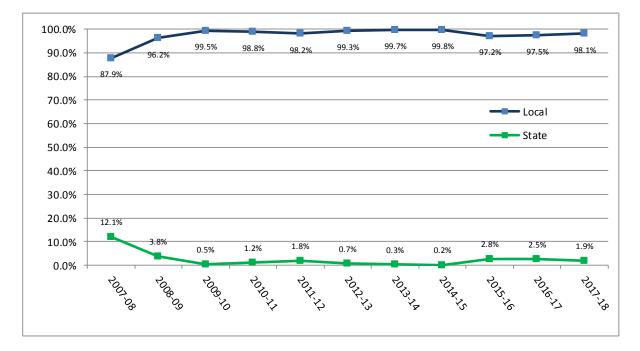
Authorized but Unissued School Building Bonds

Aaa Moody's Investor Service AAA Standard & Poor

Aa2 Moody's Investor Service AA Standard & Poor's

\$0

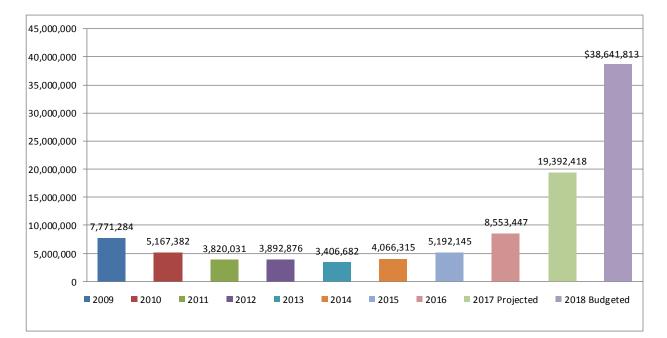
The following graph depicts the change in Keller ISD's Debt Service Fund revenue sources, 2009-2018. The district has derived increasing amounts of revenue from local sources as state revenue declines. The Existing Debt Allotment (EDA) and the Instructional Facilities Allotment (IFA) were eliminated by the State beginning with the 2015-16 year.



DEBT SERVICE REVENUE SOURCES

| Year | Local | State | Federal |
|-------------|------------|-----------|---------|
| <u>16ai</u> | LUCAI | State | reuerar |
| 2008-09 | 39,442,048 | 1,542,827 | 0 |
| 2009-10 | 48,779,858 | 261,674 | 0 |
| 2010-11 | 53,214,975 | 638,097 | 0 |
| 2011-12 | 55,909,665 | 1,052,689 | 0 |
| 2012-13 | 56,582,160 | 384,652 | 0 |
| 2013-14 | 59,557,384 | 175,493 | 0 |
| 2014-15 | 64,083,501 | 117,988 | 0 |
| 2015-16 | 66,704,277 | 1,904,330 | 0 |
| 2016-17 | 72,734,849 | 1,870,499 | 0 |
| 2017-18 | 82,482,002 | 1,596,823 | 0 |

The following graph shows actual Debt Service Fund Balance from 8/31/09 through 8/31/16, projected fund balance for 2017 and budgeted fund balance for fiscal year 2018. The District strives to maintain a Debt Service Fund Balance of 10% of Debt Service Fund expenditures.



DEBT SERVICE FUND BALANCE AS OF AUGUST 31

| | Budgeted Fund |
|-------------------|---------------|
| Year | Balance |
| 2008-09 | 7,771,284 |
| 2009-10 | 5,167,382 |
| 2010-11 | 3,820,031 |
| 2011-12 | 3,892,876 |
| 2012-13 | 3,406,682 |
| 2013-14 | 4,066,315 |
| 2014-15 | 5,192,145 |
| 2015-16 | 8,553,447 |
| 2016-17 Projected | 19,392,418 |
| 2017-18 Budget | 38,641,813 |

KELLER INDEPENDENT SCHOOL DISTRICT DEBT SERVICE FUND

FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES YEARS ENDED AUGUST 31, 2014 - JUNE 30, 2018 (BUDGETED)

| | Audited 2013-14 | Audited 2014-15 | Audited 2015-16 | Projected Actual 2016-17 | Adopted Budget 2017-18 |
|----------------------------------|--------------------|--------------------|--------------------|--------------------------------|------------------------------|
| Revenue | | | | | |
| Local Sources | \$ 59,557,384 | \$ 64,083,501 | \$ 66,704,277 | \$ 72,734,849 | \$ 82,482,002 |
| State Sources | 175,493 | 117,988 | 1,904,330 | 1,870,499 | 1,596,823 |
| Total Revenues | 59,732,877 | 64,201,489 | 68,608,607 | 74,605,348 | 84,078,825 |
| Expenditures | | | | | |
| Debt Service | 59,297,515 | 69,833,347 | 65,463,103 | 63,766,377 | 64,829,430 |
| Total Expenditures | 59,297,515 | 69,833,347 | 65,463,103 | 63,766,377 | 64,829,430 |
| Revenue Over (Under) | | | | | |
| Expenditures | 435,362 | (5,631,858) | 3,145,504 | 10,838,971 | 19,249,395 |
| Other Financing Resources (Uses) | | | | | |
| Other Resources | 49,295,068 | 324,970,718 | 152,462,395 | - | - |
| Other Uses | (49,070,797) | (318,213,030) | (152,246,597) | - | - |
| Total Other Financing | | | | | |
| Resources (Uses) | 224,271 | 6,757,688 | 215,798 | | - |
| Revenues and Other Resources | | | | | |
| Over (Under) Expenditures | 659,633 | 1,125,830 | 3,361,302 | 10,838,971 | 19,249,395 |
| Beginning Fund Balance, 9/1 | 3,406,682 | 4,066,315 | 5,192,145 | 8,553,447 | 19,392,418 |
| Ending Fund Balance, 8/31 | \$ 4,066,315 | \$ 5,192,145 | \$ 8,553,447 | \$ 19,392,418 | \$ 38,641,813 |

KELLER INDEPENDENT SCHOOL DISTRICT DEBT SERVICE FUND BOND SCHEDULE

| Description | Interest Rate Payable | Amounts Original Issue | Amount Outstanding 9/1/2016 | Issued Current Year | Retired Current Year |
|---|-----------------------------|------------------------------|-----------------------------------|---------------------------|----------------------------|
| Refunding and School Building Bonds | 5.625% | \$29,245,000 | \$ - | \$ - | \$ - |
| | to | | | | |
| Series 1992 & 1992A | 6.25% | 50 500 004 | 44 000 700 | | 0 400 500 |
| Unlimited Tax School Building & Refunding Bonds | 3.60% to | 59,539,931 | 11,063,768 | - | 2,496,526 |
| Bonds Series 1996A | 5.90% | | | | |
| Unlimited Tax School Building & Refunding Bonds | 3.85% | 29,698,013 | 4,020,000 | - | - |
| | to | | | | |
| Bonds Series 1997A Unlimited Tax Refunding Bonds | 6.00% 4.00% | 89,844,973 | 1,839,973 | | |
| Oninitiated Tax Relationing Bolius | 4.00 % | 89,844,973 | 1,059,975 | - | - |
| Bonds Series 2006 | 5.00% | | | | |
| Unlimited Tax Refunding Bonds | 4.00% | 64,749,980 | 2,494 | - | 2,494 |
| | to | | | | |
| Bonds Series 2006A Unlimited Tax Refunding Bonds | 4.60% | 136,470,000 | 3,025,000 | - | 3,025,000 |
| Ommined Tax Relationing Bonds | 4.00 % | 130,470,000 | 3,023,000 | - | 3,023,000 |
| Bonds Series 2007 | 5.00% | | | | |
| Unlimited Tax School Building Bonds | 4.39% | 142,299,951 | 5,328,567 | - | 8,567 |
| Danda Ordan 2000 | to | | | | |
| Bonds Series 2009 Unlimited Tax Refunding Bonds | 5.00% 3.00% | 11,199,999 | 4,245,000 | | 680,000 |
| Shimmed Tax Relationing Bonds | to | 11,100,000 | 7,240,000 | | 000,000 |
| Bonds Series 2009 | 4.63% | | | | |
| Unlimited Tax Refunding Bonds | 3.50% | 22,419,992 | 22,341,442 | - | 9,585 |
| Ponda Sorias 2000A | to 4.50% | | | | |
| Bonds Series 2009A Unlimited Tax Refunding Bonds | 2.00% | 8,389,999 | 7,045,000 | - | 255,000 |
| | to | 0,000,000 | 1,010,000 | | 200,000 |
| Bonds Series 2010 | 4.125% | | | | |
| Unlimited Tax Refunding Bonds | 2.00% | 9,370,000 | 7,125,000 | - | 665,000 |
| Bonds Series 2011 | to 4.00% | | | | |
| Unlimited Tax Refunding Bonds | 2.55% | 2,710,000 | 2,710,000 | | |
| J | to | , ,, | , ,, | | |
| Bonds Series 2012 | 2.74% | | | | |
| Unlimited Tax Refunding Bonds | 2.00% | 4,339,998 | 4,335,000 | - | 30,000 |
| Bonds Series 2012A | to 3.00% | | | | |
| Unlimited Tax Refunding Bonds | 1.50% | 81,080,000 | 80,115,000 | - | 2,100,000 |
| J J | to | | | | |
| Bonds Series 2013 | 5.00% | | | | |
| Unlimited Tax Refunding Bonds | 2.46% | 43,350,000 | 39,480,000 | - | 6,150,000 |
| Bonds Series 2014 | to 2.46% | | | | |
| Unlimited Tax Refunding Bonds | 2.00% | 56,565,000 | 56,165,000 | | - |
| - | to | | | | |
| Bonds Series 2014A | 5.00% | | | | |
| Unlimited Tax School Building Bonds | 1.00% to | 153,875,000 | 143,425,000 | | 5,760,000 |
| Bonds Series 2015 | 5.00% | | | | |
| Unlimited Tax Refunding Bonds | 2.00% | 98,675,000 | 96,705,000 | | 470,000 |
| | to | | | | |
| Bonds Series 2015 | 5.00% | 440 577 500 | 111.001.110 | | |
| Unlimited Tax Refunding Bonds | 4.00% to | 116,577,588 | 114,924,143 | | 92,300 |
| Bonds Series 2015A | 5.00% | | | | |
| Unlimited Tax Refunding Bonds | 2.00% | 70,915,000 | 69,680,000 | - | - |
| - | to | | | | |
| Bond Series 2016A | 5.00% | 50.000.000 | FF 400 000 | | |
| Unlimited Tax Refunding Bonds | 2.00% to | 56,020,000 | 55,130,000 | - | - |
| Bond Series 2016B | 3.00% | | | | |
| Total Bonded Indebtedness | | | \$728,705,387 | \$ - | \$ 21,744,471 |
| | | 64 | + 0,1 00,001 | Ŧ | + = |

DEBT SERVICE FUND BOND SCHEDULE

| Amount Outstanding 8/31/2017 | | Requirements Year Ending 8/31/2018 Year Ending 8/31/2019 Principal Interest Principal Interest | | | | |
|------------------------------------|---------------|--|---------------|---------------|-----------------|--|
| \$ - | \$ - | \$ - | \$ - | \$ - | Interest \$- | |
| \$ 8,567,243 | 2,331,114 | 6,243,886 | 2,199,402 | 6,375,598 | 19,503,871 | |
| \$ 4,020,000 | 585,000 | 241,200 | 620,000 | 206,100 | 639,600 | |
| \$ 1,839,973 | - | - | 1,839,973 | 3,935,027 | 3,935,027 | |
| \$ - | - | - | - | - | - | |
| \$ - | - | - | - | - | - | |
| \$ 5,320,000 | 2,485,000 | 164,800 | 2,675,000 | 61,600 | 78,250 | |
| \$ 3,565,000 | 535,000 | 141,413 | 555,000 | 119,613 | 347,856 | |
| \$ 22,331,857 | 8,703 | 1,099,507 | 8,154 | 1,100,056 | 9,498,284 | |
| \$ 6,790,000 | 255,000 | 262,031 | 265,000 | 253,900 | 2,016,297 | |
| \$ 6,460,000 | 685,000 | 258,400 | 715,000 | 231,000 | 1,210,200 | |
| \$ 2,710,000 | - | 94,850 | - | 94,850 | 1,120,700 | |
| \$ 4,305,000 | 30,000 | 127,950 | 30,000 | 127,350 | 997,500 | |
| \$ 78,015,000 | 2,800,000 | 3,483,150 | 2,865,000 | 3,343,150 | 23,294,050 | |
| \$ 33,330,000 | 5,975,000 | 1,217,901 | 680,000 | 998,798 | 4,427,199 | |
| \$ 56,165,000 | 3,530,000 | 2,595,400 | 3,565,000 | 2,524,800 | 16,044,050 | |
| \$137,665,000 | 6,135,000 | 5,887,325 | 1,925,000 | 5,641,925 | 103,546,075 | |
| \$ 96,235,000 | 485,000 | 4,797,200 | - | 4,787,500 | 56,980,500 | |
| \$114,831,844 | 22,392 | 6,122,658 | 859 | 5,239,192 | 62,168,124 | |
| 69,680,000 | - | 3,439,450 | - | 3,439,450 | 25,500,950 | |
| 55,130,000 | 590,000 | 2,150,100 | 1,830,000 | 2,138,300 | 21,792,550 | |
| \$706,960,916 | \$ 26,452,209 | \$ 38,327,221 | \$ 19,773,387 | \$ 40,618,208 | \$353,101,082 | |



Child Nutrition Fund



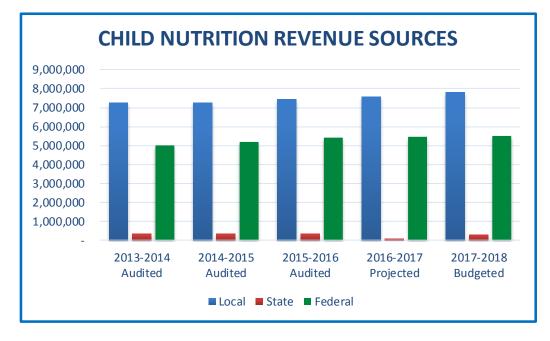
CHILD NUTRITION SPECIAL REVENUE FUND OVERVIEW

The District's food service operations are accounted for in the Child Nutrition Special Revenue Fund. Although Special Revenue Funds are generally not included in the annual budget adopted by the Board of Trustees, the TEA regulations require inclusion of the Child Nutrition Fund. Approximately 40.3% of the projected 2017-18 revenue in this fund is received from the United States Department of Agriculture (USDA) under the National School Lunch Program, the School Breakfast Program, and the Food Distribution Program. 2.37% is generated from state sources, and the remaining revenue, 57.3% is primarily generated from user fees – i.e. student payments for meals.

Child Nutrition expenditures for 2017-18 consist of payroll (39.56%) and contracted services (60.44%), which includes payment for management services and food and commodities.

The District began using an outside vendor to manage the Child Nutrition program in the 2003-04 fiscal year. The current provider is Sodexo, Inc. Fund balance has increased from \$1,306,903 at August 31, 2003 to a projected budgeted balance of \$1,883,264 at August 31, 2017, an increase of \$576,361.

The budgeted ending fund balance for 2017-18 is projected to be \$3,925,806.



| Year | Local | State | Э | Fede | ral |
|---------------------|-----------------|-------|------|-------|-------|
| 2013-2014 Audited | 7,281,195 | 375 | ,242 | 4,993 | 3,755 |
| 2014-2015 Audited | 7,288,109 | 344 | ,989 | 5,179 | 9,152 |
| 2015-2016 Audited | 7,449,706 | 342 | ,075 | 5,408 | 8,864 |
| 2016-2017 Projected | \$ 7,590,068 | 68 | ,329 | 5,49 | 0,000 |
| 2017-2018 Budgeted | \$ 7,821,283 | 322 | ,953 | 5,50 | 3,799 |

KELLER ISD 2017-2018 BUDGET

KELLER INDEPENDENT SCHOOL DISTRICT CHILD NUTRITION FUND FIVE YEAR SUMMARY OF REVENUES AND EXPENDITURES YEARS ENDED AUGUST 31, 2014—JUNE 30, 2018 (ADOPTED BUDGET)

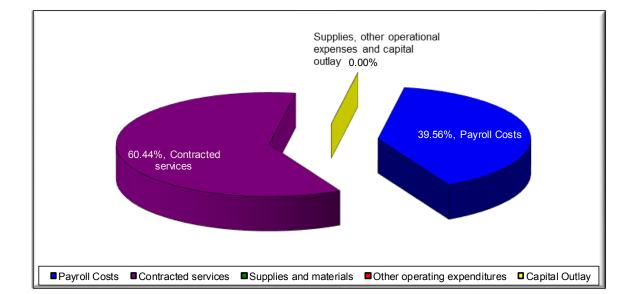
| | | | | Projected | Adopted |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| | Audited | Audited | Audited | Actual | Budget |
| | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| Revenues | | | | | |
| Local sources | \$ 7,281,195 | \$ 7,288,109 | \$ 7,449,706 | \$ 7,590,068 | \$ 7,821,283 |
| State sources | 375,242 | 344,989 | 342,075 | 68,329 | 322,953 |
| Federal sources | 4,993,755 | 5,179,152 | 5,408,864 | 5,490,000 | 5,503,799 |
| Total Revenues | 12,650,192 | 12,812,250 | 13,200,645 | 13,148,397 | 13,648,035 |
| | | | | | |
| Expenditures | | | | | |
| Food Services | 12,895,997 | 13,746,202 | 13,694,441 | 13,380,732 | 11,605,493 |
| Facility Acquisition and Construction | 901,075 | | | | |
| Total Expenditures | 13,797,072 | 13,746,202 | 13,694,441 | 13,380,732 | 11,605,493 |
| | | | | | |
| | | | | | |
| Revenues Over Expenditures | (1,146,880) | (933,952) | (493,796) | (232,335) | 2,042,542 |
| | | | | | |
| Fund Balance beginning, 9/1 | 4,690,227 | 3,543,347 | 2,609,395 | 2,115,599 | 1,883,264 |
| | | | | | |
| Fund Balance ending | \$ 3,543,347 | \$ 2,609,395 | \$ 2,115,599 | \$ 1,883,264 | \$ 3,925,806 |

Beginning with 2017-18, The fund balance ending date is 6/30. All years shown prior to 2017-18, the fund balance ending date was 8/31.

KELLER INDEPENDENT SCHOOL DISTRICT CHILD NUTRITION FUND BUDGET SUMMARY: 2017-2018 REVENUE AND EXPENDITURE SUMMARY BY MAJOR OBJECT

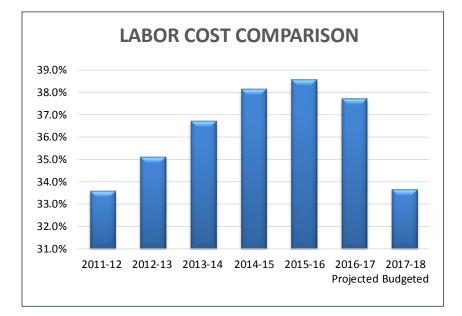
| | Audited 2014-2015 | Audited 2015-2016 | Projected Actual 2016-2017 | Adopted Budget 2017-2018 | Percent of Total |
|---|----------------------|----------------------|----------------------------------|--------------------------------|---------------------|
| Revenues | | | | | |
| Local sources | \$ 7,288,109 | \$ 7,449,706 | \$ 7,590,068 | \$ 7,821,283 | 57.31% |
| State sources | 344,989 | 342,075 | 68,329 | 322,953 | 2.37% |
| Federal sources | 5,179,152 | 5,408,864 | 5,490,000 | 5,503,799 | 40.32% |
| Total Revenues | 12,812,250 | 13,200,645 | 13,148,397 | 13,648,035 | 100.00% |
| | | | | | |
| Expenditures by object | | | | | |
| Payroll Costs | 4,887,609 | 5,090,863 | 4,956,905 | 4,591,338 | 39.56% |
| Contracted services | 7,395,556 | 7,571,111 | 7,932,561 | 7,014,155 | 60.44% |
| Supplies and materials | 969,998 | 309,937 | 259,644 | - | 0.00% |
| Other operating expenditures | 9,914 | 10,052 | 6,924 | - | 0.00% |
| Capital Outlay | 483,125 | 712,478 | 224,698 | - | 0.00% |
| Total Expenditures | 13,746,202 | 13,694,441 | 13,380,732 | 11,605,493 | 100.00% |
| | | | | | |
| Excess of Revenues Over Expenditures | \$ (933,952) | \$ (493,796) | \$ (232,335) | \$ 2,042,542 | |

The graph below depicts the Child Nutrition expenditure budget for 2017-2018 by Major Object.



CHILD NUTRITION BUDGET EXPENDITURE SUMMARY

CHILD NUTRITION FUND LABOR COST COMPARISON



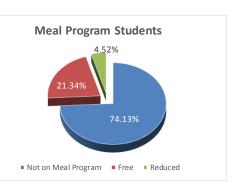
| Year | Revenue | Labor Costs | Percentage |
|-------------------|------------|-------------|------------|
| 2011-12 | 12,453,371 | 4,181,315 | 33.6% |
| 2012-13 | 12,589,998 | 4,419,804 | 35.1% |
| 2013-14 | 12,650,192 | 4,644,549 | 36.7% |
| 2014-15 | 12,812,250 | 4,887,609 | 38.1% |
| 2015-16 | 13,200,645 | 5,090,863 | 38.6% |
| 2016-17 Projected | 13,148,397 | 4,956,905 | 37.7% |
| 2017-18 Budgeted | 13,648,035 | 4,591,338 | 33.6% |

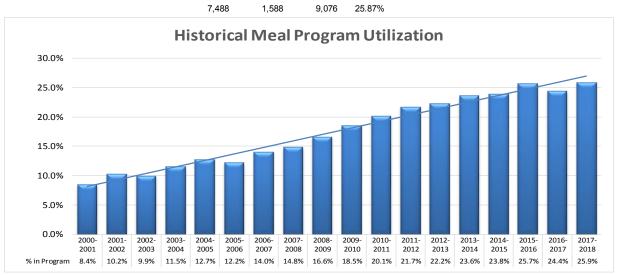
The above graph illustrates the labor costs over the past years as a percentage of revenue. As demonstrated by the graph, 2017-18 labor costs are projected to be approximately 33.6% of total budgeted revenue.

KELLER ISD 2017-2018 BUDGET

Child Nutrition Fund Meal Program Students by Campus

| | | mour | riogia | | Percent |
|-----------|------------------------------------|-------|---------|-----------|----------|
| | | | | | Meal |
| | _ | _ | | Number in | Program |
| 2017-2018 | | Free | Reduced | Program | Students |
| | Keller High | 134 | 25 | 159 | 5.35% |
| | Fossil Ridge High | 840 | 183 | 1023 | 44.40% |
| | Central High | 492 | 109 | 601 | 23.70% |
| | Timber Creek High | 538 | 149 | 687 | 21.18% |
| 39 | Keller Learning Center | 12 | 2 | 14 | 25.45% |
| 41 | Keller Middle | 49 | 13 | 62 | 6.23% |
| 42 | Fossil Hill Middle | 435 | 78 | 513 | 49.04% |
| 43 | Hillwood Middle | 280 | 65 | 345 | 29.64% |
| 44 | Indian Springs Middle | 128 | 25 | 153 | 14.63% |
| 45 | Trinity Springs Middle | 207 | 55 | 262 | 25.84% |
| 46 | Timberview Middle | 158 | 28 | 186 | 15.25% |
| 47 | Vista Ridge | 97 | 17 | 114 | 43.85% |
| 101 | Keller-Harvel Elementary | 83 | 16 | 99 | 19.68% |
| 102 | Florence Elementary | 22 | 5 | 27 | 5.53% |
| 103 | Parkview Elementary | 267 | 58 | 325 | 61.32% |
| 104 | Bear Creek Intermediate | 47 | 17 | 64 | 6.44% |
| 105 | Whitley Road Elementary | 238 | 35 | 273 | 62.05% |
| 106 | Heritage Elementary | 193 | 49 | 242 | 45.66% |
| 107 | Chisholm Trail Intermediate | 402 | 70 | 472 | 53.58% |
| 108 | Shady Grove Elementary | 27 | 11 | 38 | 8.28% |
| 109 | Park Glen Elementary | 80 | 21 | 101 | 17.35% |
| 110 | Willis Lane Elementary | 60 | 11 | 71 | 13.68% |
| 111 | North Riverside Elementary | 230 | 46 | 276 | 62.87% |
| 112 | Hidden Lakes Elementary | 7 | 2 | 9 | 2.11% |
| 113 | Lone Star Elementary | 119 | 19 | 138 | 16.97% |
| 114 | Parkwood Hill Intermediate | 290 | 68 | 358 | 29.59% |
| 116 | Bluebonnet Elementary | 217 | 41 | 258 | 42.50% |
| 117 | Freedom Elementary | 148 | 18 | 166 | 29.54% |
| 118 | Bette Perot Elementary | 81 | 23 | 104 | 16.28% |
| 119 | Woodland Springs | 72 | 27 | 99 | 16.56% |
| 120 | Liberty Elementary | 18 | 3 | 21 | 5.00% |
| | Independence Elementary | 73 | 12 | 85 | 15.18% |
| | Friendship Elementary | 199 | 38 | 237 | 43.33% |
| | Trinity Meadows Intermediate | 216 | 58 | 274 | 29.43% |
| | Eagle Ridge Elementary | 73 | 13 | 86 | 12.82% |
| | Caprock Elementary | 243 | 65 | 308 | 46.11% |
| | Basswood Elementary | 173 | 44 | 217 | 60.45% |
| | Keller Early Learning Center North | 145 | 12 | 157 | 38.67% |
| | Ridgeview Elementary | 94 | 19 | 113 | 16.17% |
| | Sunset Valley Elementary | 134 | 17 | 151 | 36.12% |
| | Keller Early Learning Center South | 167 | 21 | 188 | 56.29% |
| .01 | | 7 488 | 1 588 | 9.076 | 25.87% |





Federal Funds



Federally Funded Grant Funds

The District possesses \$8,087,004 of additional financial resources. These resources are accounted for in special revenue funds specifically mandated by the state. Although these funds are budgeted, the budgets are not legally required to be adopted by the Board of Trustees.

However, the majority of the funds listed below are state or federal grants and are subject to a multitude of regulations and reporting requirements. These funds may be used to "supplement, but not supplant" the general fund budget. Therefore they are used in conjunction with general fund budgeted funds to enhance a particular program.

Budgeted funds used in operation but not included in the budget approved by the Board of Trustees are listed below.

| | | Projected 2017-2018 |
|-----|--|------------------------|
| 211 | Title I, Part A Improving Basic Program | 1,720,856 |
| 214 | School Improvement, Focus Grant | 115,000 |
| 224 | IDEA Part B Formula | 4,576,011 |
| 225 | IDEA Part B Preschool | 53,943 |
| 244 | Vocational Education Basic Grant | 182,789 |
| 255 | Title II, Part A Training and Recruitment | 452,218 |
| 263 | Title III, Part A English Language Acquisition | 243,061 |
| 287 | Title IV, Part A, Subpart I | 42,678 |
| 289 | Federally Funded Special Revenue Programs | 13,058 |
| 385 | State Supplemental Visually Impaired | 18,733 |
| 397 | Advanced Placement Incentives | 2,696 |
| 421 | State Criminal Justice Planning | 88,579 |
| 429 | State Funded Special Revenue Funds | 39,228 |
| 480 | Miscellaneous Local Grants | 538,154 |
| | Total | \$8,087,004 |

Federally Funded Grant Funds

Descriptions and Purpose

| 211 | Titla | Dort A | Improving | Dacic | Drogram |
|-----|-------|--------|--------------|-------|---------|
| 211 | nuer, | raitA | IIIIpiovilig | Dasic | FIUgran |

This fund classification is to be used to account, on a project basis, for funds allocated to local educational agencies to enable schools to provide opportunities for children served to acquire the knowledge and skills contained in the challenging State content standards and to meet the challenging State performance stands developed for all children.

214 School Improvement, Focus Grant

This fund classification provides supplemental funds to Title I school as a non-TTIPS Priority School or a non-TTIPS Focus School. Focus schools are to address the Reading and Math Safeguard performance in Reading and Math of the Federal student groups.

224 IDEA Part B Formula

This fund classification is to be used to account, on a project basis, for funds granted to operate educational programs for children with disabilites. This fund classification includes capacity building and improvement (sliver) subgrants.

225 IDEA Part B Preschool

This fund classification is to be used to account, on a project basis, for funds granted for preschool children with disabilities.

244 Vocational Education Basic Grant

This fund classification is to be used to account, on a project basis, funds to provide Career and Technical education to develop new and/or improve Career and Technical education programs for paid and unpaid employment.

255 Title II, Part A Training and Recruitment

This fund classification is to be used to provide financial assistance to LEAs to (1) increase student academic achievement through improving teacher and principal quality and increasing the number of highly qualified teachers in classrooms and highly qualified principals and assistant principals in schools, and (2) hold local education agencies and schools accountable for improving student academic achievement.

263 Title III, Part A English Language Acquisition

This fund classification is to be used to account, on a project basis, for funds granted to improve the education of limited English proficient children, by assisting the children to learn English and meet challenging State academic content and student academic achievement standards.

287 Title IV, Part A, Subpart I

This fund classification provides supplemental funds designed to improve the academic achievement of all students by increasing the capacity of LEAs, schools, and communities to provide all students with access to a well-rounded education, improve school conditions for student learning, and improve the use of technology in order to enhance academic outcomes and digital literacy of students.

289 Federally Funded Special Revenue Programs

This fund classification is to be used to account, on a project basis, for federally funded special revenue funds that have not been specified above.

385 State Supplemental Visually Impaired (SSVI)

This fund classification is to be used to account for State Supplemental Visually Impaired funds. This fund is to be used by single school districts, on a project basis, to account for any of these funds received from the ESC or district fiscal agent of shared services arrangement.

397 Advanced Placement Incentives

This fund classification is to be used to account, on a project basis, for funds awarded to school districts under the Texas Advanced Placement Award Incentive Program, Chaper 28, Subchapter C,

421 State Criminal Justice Planning

This fund classification is to be used to account, on a project basis, for funds for juvenile justice and delinquency prevention.

429 State Funded Special Revenue Funds

State funded special revenue funds not listed above are to be accounted for in this

480 Miscellaneous Local Grants

This fund classification is used, at the option of the school district to classify locally funded special revenue funds. such as grants by corporations to specific campuses. not defined elsewhere.

KELLER INDEPENDENT SCHOOL DISTRICT

Federally Funded Grant Funds

Six Year Summary Expenditures

| | | | | | | Projected | Projected |
|-----|---|-------------|-------------|-------------|-------------|-------------|-------------|
| | | Audited | Audited | Audited | Actual | Actual | Budget |
| | | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| 211 | Title I, Part A - Improving Basic Program | 1,595,030 | 1,685,041 | 1,827,354 | 1,779,079 | 1,878,962 | 1,720,856 |
| 214 | School Improvement, Focus Grant | - | - | - | - | - | 115,000 |
| 224 | IDEA Part B Formula | 5,087,861 | 3,998,742 | 3,350,438 | 4,830,751 | 4,340,623 | 4,576,011 |
| 225 | IDEA Part B Preschool | 55,033 | 109,079 | 67,695 | 50,961 | 49,318 | 53,943 |
| 244 | Vocational Education Basic Grant | 215,469 | 157,440 | 311,586 | 65,935 | 235,103 | 182,789 |
| 255 | Title II, Prt A Training and Recruitment | 329,452 | 175,727 | 207,385 | 302,250 | 232,737 | 452,218 |
| 263 | Title III, Prt A English Language Acquisition | 234,634 | 224,327 | 214,590 | 214,793 | 256,693 | 243,061 |
| 287 | Title IV, Part A, Subpart I | - | - | - | - | - | 42,678 |
| 289 | Federally Funded Special Revenue Programs | 10,038 | 10,018 | 9,959 | 8,905 | 9,319 | 13,058 |
| 385 | State Supplemental Visually Impaired (SSVI) | 22,980 | 22,800 | 20,691 | 20,273 | 14,746 | 18,733 |
| 397 | Advanced Placement Incentives | 19,218 | 9,970 | 23,398 | 34,470 | 3,219 | 2,696 |
| 421 | State Criminal Justice Planning Grant | - | - | - | 61,835 | 70,326 | 88,579 |
| 429 | Other Special Revenue Funds | 422 | - | 1,200 | 4,580 | 27,823 | 39,228 |
| 480 | Miscellaneous Local Grants | 119,245 | 70,262 | 141,097 | 182,113 | 158,552 | 538,154 |
| | | \$7,689,382 | \$6,463,406 | \$6,175,392 | \$7,555,945 | \$7,277,421 | \$8,087,004 |

Projected budgeted expenditures for 2017-18 is \$8,087,004 or approximately 11% more than the 2016-17 projected actual.

FUNDING MATRIX

Below is a matrix depicting cross funding areas within the district and the uses of the different fund types.

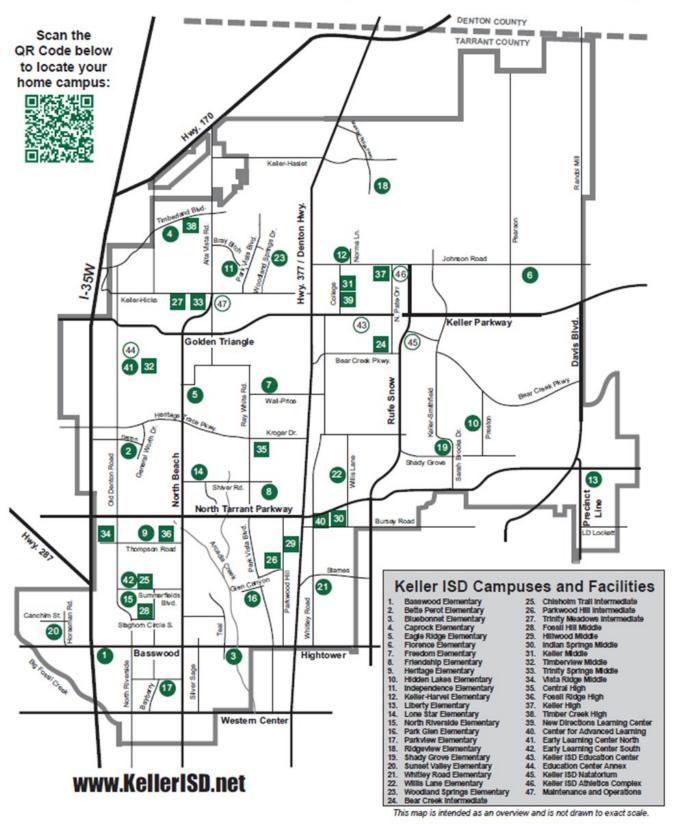
| Fiscal Year 2017-18 | | | | | | | |
|---|-----------------|----------------------------|-------------------------|-----------------------------|-----------------------------|----------------------------|-----------------------------|
| Funding By Program | General Fund | Special Revenue Fund | Debt Service Fund | Capital Projects Fund | Internal Service Fund | Child Nutrition Fund | Student Activity Fund |
| | | | | | | | |
| Instructional Programs | | | | | | | |
| Kindergarten Programs | Х | | | | | | |
| Primary Programs | Х | X | | | | | |
| Elementary Programs | Х | Х | | | | | |
| High School Programs | Х | X | | | | | |
| Vocational Programs | Х | Х | | | | | |
| Special Education Programs | Х | Х | | | | | |
| Preschool Special Education Programs | Х | Х | | | | | |
| Early Childhood Programs | Х | x | | | | | |
| Gifted & Talented Programs | X | | | | | | |
| Advanced Placement | X | x | | | | | |
| Homebound | X | | | | | | |
| Primary Summer School | X | | | | | | |
| Elementary Summer School | X | | | | | | |
| Instructional Beyond Regular School Day | X | x | | | | | |
| Adult Education Programs | X | X | | | | | |
| Parenting Instruction | ~ | X | | | | | |
| Instructional Student Activity | х | | | | | | х |
| instructional Student Activity | ~ | | | | | | ~ |
| Support Services | | | | | | | |
| Attendance & Social Work | Х | | | | | | |
| Guidance | X | x | | | | | |
| Health Services | X | | | | | | |
| Psychological | X | x | | | | | |
| Improvement of Instruction | X | X | | | | | |
| Media Services | X | | | | | | |
| Staff Development | X | x | | | | | |
| Board of Education | X | | | | | | |
| Office of Superintendent | X | | | | | | |
| School Administration | X | | | | | | |
| Fiscal Services | X | | | | х | | |
| Facilities and Construction | X | | | х | ~ | | |
| Maintenance & Operations | x | | | x | | | |
| Transportation | X | x | | | | | |
| Child Nutrition | | | | | | х | |
| School Safety | | | | | | | |
| Staff Services | х | | | | | | |
| Technology | X | | | x | | | |
| Supporting Student Activity | X | | | ^ | | | х |
| Health Insurance/Workers Compensation | X | | | | х | | ^ |
| | | x | | | ~ | | |
| Total Community Services | | | | | | | |
| Total Debt Services | Х | | Х | | | | |
| | | | | | | | |
| Total Intergovernmental | Х | | | | Х | | |



Informational Section



2017-18 KISD Campus Locator Map



Keller ISD Schools

Grades 9-12 (High School)

Central 9450 Ray White Rd. Fort Worth, TX 76244 817-744-2000 Fax 817-744-2252

Fossil Ridge 4101 Thompson Rd. Fort Worth, TX 76244 817-744-1700 Fax 817-337-3407

Grades 7-8 (Middle School) Hillwood

Fossil Hill 3821 Staghorn Circle S. Fort Worth, TX 76137 817-744-3050 Fax 817-847-6990

817-744-3350 Fax 817-581-1810

Grades 5-8 (Middle School)

Indian Springs 305 Bursey Rd. Keller, TX 76248 817-744-3200 Fax 817-431-4432 Timberview 10300 Old Denton Rd. Fort Worth, TX 76244 817-744-2600 Fax 817-744-2638

8250 Parkwood Hill Blvd.

Fort Worth, TX 76137

Vista Ridge 3201 Thompson Rd. Fort Worth, TX 76177 817-743-8400

Parkwood Hill

817-744-4000

Fax 817-581-0085

8201 Parkwood Hill Blvd.

Fort Worth, TX 76137

Keller High

601 N. Pate-Orr Rd.

Keller, TX 76248

Fax 817-337-3382

Keller Middle

300 N. College

817-744-2900

Keller, TX 76248

Fax 817-337-3512

817-744-1400

Grades 5-6 (Intermediate School)

Bear Creek 801 Bear Creek Pkwy. Keller, TX 76248 817-744-3650 Fax 817-337-5200

3100 Clay Mountain Trl.

Fort Worth, TX 76137

Basswood

817-744-6500

Florence

Fax 817-750-5168

3095 Johnson Rd.

Fax 817-337-3607

Independence

Fax 817-744-6138

11773 Bray Birch Ln.

Fort Worth, TX 76244

5100 Glen Canyon Rd.

Fort Worth, TX 76137

817-744-4700

817-744-8100

Park Glen

817-744-5400

Fax 817-485-2067

Whitley Road

7600 Whitley Rd.

817-744-5800

Watauga, TX 76148

Fax 817-281-4023

Southlake, TX 76092

Grades K-4 (Elementary School) Bette Perot 9345 General Worth Dr. Fort Worth, TX 76244 817-744-4600

Chisholm Trail

Fax 817-306-8393

817-744-3800

3901 Summerfields Blvd.

Fort Worth, TX 76137

Fax 817-741-3659 Freedom 5401 Wall-Price Fort Worth, TX 76244 817-744-4800 Fax 817-741-9913

Keller-Harvel 635 Norma Ln. Keller, TX 76248 817-744-5100 Fax 817-337-3551

Parkview 6900 Bayberry Dr. Fort Worth, TX 76137 817-744-5500 Fax 817-232-8693

Willis Lane 1620 Willis Ln. Keller, TX 76248 817-744-5700 Fax 817-337-3830

Other District Facilities

Keller ISD Education Center 350 Keller Pkwy., Keller, TX 76248 817-744-1000 | Fax 817-337-3261

Education Center Annex 10310 Old Denton Rd., Fort Worth, TX 76244 817-744-6900

Bluebonnet 7000 Teal Dr. Fort Worth, TX 76137 817-744-4500 Fax 817-581-3441

> Friendship 5400 Shiver Rd. Fort Worth, TX 76244 817-744-6200 Fax 817-741-5853

> > Liberty 1101 W. McDonwell School Rd. Collevville, TX 76034 817-744-6000 Fax 817-743-0314

Ridgeview 1601 Marshall Ridge Pkwy. Keller, TX 76248 817-744-6600 Fax 817-744-6438

Woodland Springs 12120 Woodland Springs Dr. North Fort Worth, TX 76244 817-744-5900 Fax 817-741-0354

Keller ISD Center for Advanced Learning 201 Bursey Rd., Keller, TX 76248 817-743-8000

Keller ISD Athletic Complex 500 N. Pate-Orr Rd., Keller, TX 76248 817-744-1325

Timber Creek 12350 Timberland Blvd. Fort Worth, TX 76244 817-744-2300 Fax 817-744-2338

Trinity Springs 3550 Keller-Hicks Rd. Fort Worth, TX 76244 817-744-3500 Fax 817-741-6353

New Directions Learning Center 250 N. College St. Keller, TX 76248 817-744-4465 Fax 817-744-4464

Trinity Meadows 3500 Keller-Hicks Rd. Fort Worth, TX 76244 817-744-4300 Fax 817-741-6923

Caprock 12301 Grey Twig Dr. Fort Worth, TX 76244 817-744-6400 Fax 817-741-5203

Heritage 4001 Thompson Rd. Fort Worth, TX 76244 817-744-4900 Fax 817-337-3656

Lone Star 4647 Shiver Rd. Fort Worth, TX 76244 817-744-5200 Fax 817-379-6231

Shady Grove 1400 Sarah Brooks Dr. Keller, TX 76248 817-744-5600 Fax 817-428-2895

Early Learning Center 10310 Old Denton Rd. Fort Worth, TX 76244 817-744-6700 Fax 817-744-6738

Eagle Ridge 4600 Alta Vista Rd. Fort Worth, TX 76244 817-744-6300 Fax 817-741-1858

Hidden Lakes 900 Preston Ln. Keller, TX 76248 817-744-5000 Fax 817-741-1260

North Riverside 7900 N. Riverside Dr. Fort Worth, TX 76137 817-744-5300 Fax 817-306-1474

Sunset Valley 2032 Canchim St Fort Worth, TX 76131 817-743-8200

Early Learning Center South 3975 Summerfields Blvd. Fort Worth, TX 76137 817-743-8300

Maintenance and Operations 11300 Alta Vista Rd., Fort Worth, TX 76244 817-744-3950 | Fax 817-337-3728

Keller ISD Natatorium 1000 Bear Creek Pkwy., Keller, TX 76248 817-744-1350 | Fax 817-745-1707

Information as of July 2017

KELLER ISD 2017-2018 BUDGET

| | \sim | _ |
|---|--------|---|
| | | |
| - | | |

| July | | | | | | | | | |
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| 9 | 10 | 11 | 12 | 13 | 14 | 15 | | | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | | | |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | | | |
| 30 | 31 | | | | | | | | |

| October | | | | | | | | | | |
|---------|----|----|----|----|----|----|--|--|--|--|
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| 8 | 9 | 10 | 11 | 12 | 13 | 14 | | | | |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 | | | | |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 | | | | |
| 29 | 30 | 31 | | | | | | | | |

| August | | | | | | |
|--------|----|------------------|---------------------|----|----|----|
| S | м | M T W Th F | | | | |
| | | New Teacher Week | | | | |
| 6 | KI | SD/Can | D/Campus/Teacher PD | | | |
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| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | 31 | | |

| November | | | | | | |
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| | | Se | eptemb | er | | |
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| | December | | | | | |
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| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |

| January | | | | | | |
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| February | | | | | | |
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| May | | | | | | |
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| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24] | 25 | GD |
| 27 | 28 | 29 | 30 | 31 | | |

| | March | | | | | |
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| | | | June | | | |
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| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
| | | | | | | |

| H | Student/District Holiday | GP | Start/End of Grading Periods | Early Learning Centers | 8:10-11:10am/12:25-3:25pm |
|-----|---------------------------------|-----|------------------------------|------------------------|---------------------------|
| PI | D KISD Professional Development | ER | Early Release Days | Elementary Schools | 7:55-3:10pm |
| CP/ | /TP Campus PD/Teacher Prep | GD | KISD Graduation Day | Intermediate Schools | 7:45-3:00pm |
| E | Q Equivalency Day | BW | Bad Weather Make Up Day | Middle Schools | 8:30-3:45pm |
| S/ | A State Assessment Weeks | кст | KISD/Campus/Teacher PD | High Schools | 8:30-3:45pm |

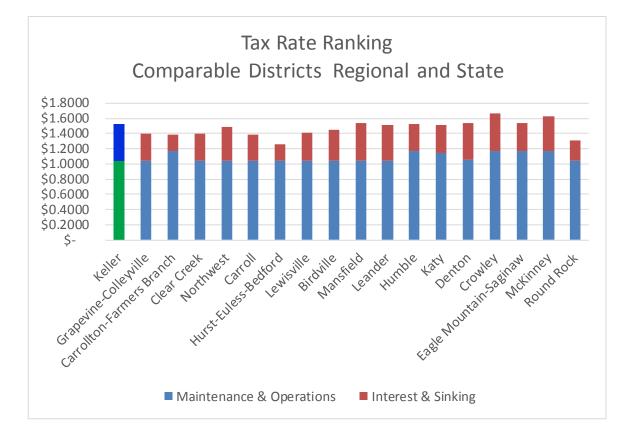
2017-2018 Dates at a Glance

Т

| Aug. 1-4 | New KISD Teacher Week | | | | |
|----------------|--|--|--|--|--|
| Aug. 7-14 | KISD/Campus/Teacher PD | | | | |
| Aug. 15 | First Day of School | | | | |
| Sept. 4 | School Closed-Labor Day | | | | |
| Sept.22 | End First Grading Period | | | | |
| Sept.25 | Start Second Grading Period | | | | |
| | | | | | |
| | | | | | |
| Oct. 9 | Student Holiday-Campus PD/Teacher Prep | | | | |
| Nov. 3 | End of Second Grading Period | | | | |
| Nov. 6 | Student Holiday-Professional Development Day | | | | |
| Nov. 7 | Start Third Grading Period | | | | |
| Nov. 20-24 | School Closed-Fall Break | | | | |
| Dec. 14 | 9th-12th Early Release-Final Exams | | | | |
| Dec. 15 | Pre K-12th Early Release/End of 1st Semester | | | | |
| Dec. 18-Jan. 2 | School Closed-Winter Break | | | | |
| | | | | | |
| Jan. 3 | Student Holiday-Campus PD/Teacher Prep Day | | | | |
| Jan. 4 | Second Semester/Start Fourth Grading Period | | | | |
| Jan. 4 | School Closed-MLK Day | | | | |
| Feb.16 | End of Fourth Grading Period | | | | |
| Feb.19 | Student Holiday-Professional Development Day | | | | |
| Feb.20 | Start Fifth Grading Period | | | | |
| Mar.12-16 | School Closed-Spring Break | | | | |
| Mar.30 | School Closed/Bad Weather Make Up | | | | |
| Mar.50 | School Closed/Bad weather Make op | | | | |
| | | | | | |
| Apr. 13 | End of Fifth Grading Period | | | | |
| Apr. 16 | Student Holiday-Campus PD/Teacher Prep Day | | | | |
| Apr. 17 | Start Sixth Grading Period | | | | |
| May 23 | 9th-12th Early Release-Final Exams | | | | |
| May 24 | Pre K-12th Early Release/End of 2nd Semester | | | | |
| May 25 | Teacher Work Day | | | | |
| May 26 | KISD Graduation Day | | | | |
| | | | | | |
| 81 | First Semester Days | | | | |
| 92 | Second Semester Days | | | | |
| 173 | Total Instructional Days | | | | |
| | | | | | |
| Keller I | Keller ISD Board Approved - February 9, 2017 | | | | |

2017-2018 TOTAL TAX RATE RANKING COMPARABLE DISTRICTS- REGIONAL AND STATE

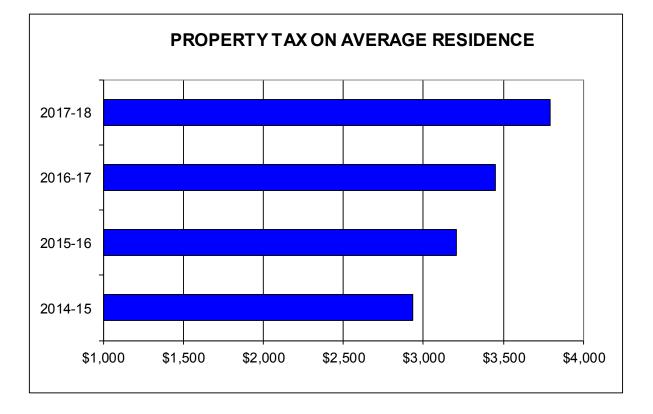
| District | <u>M & O</u> | <u> & S</u> | Total Rate |
|---------------------------|------------------|------------------|------------|
| Keller | \$1.0400 | \$ 0.4800 | \$ 1.5200 |
| Grapevine-Colleyville | \$1.0400 | \$ 0.3567 | \$ 1.3967 |
| Carrollton-Farmers Branch | \$1.1700 | \$ 0.2110 | \$ 1.3810 |
| Clear Creek | \$1.0400 | \$ 0.3600 | \$ 1.4000 |
| Northwest | \$1.0400 | \$ 0.4500 | \$ 1.4900 |
| Carroll | \$1.0400 | \$ 0.3450 | \$ 1.3850 |
| Hurst-Euless-Bedford | \$1.0400 | \$ 0.2230 | \$ 1.2630 |
| Lewisville | \$1.0400 | \$ 0.3675 | \$ 1.4075 |
| Birdville | \$1.0400 | \$ 0.4139 | \$ 1.4539 |
| Mansfield | \$1.0400 | \$ 0.5000 | \$ 1.5400 |
| Leander | \$1.0400 | \$ 0.4719 | \$ 1.5119 |
| Humble | \$1.1700 | \$ 0.3500 | \$ 1.5200 |
| Katy | \$1.1466 | \$ 0.3700 | \$ 1.5166 |
| Denton | \$1.0600 | \$ 0.4800 | \$ 1.5400 |
| Crowley | \$1.1700 | \$ 0.5000 | \$ 1.6700 |
| Eagle Mountain-Saginaw | \$1.1700 | \$ 0.3700 | \$ 1.5400 |
| McKinney | \$1.1700 | \$ 0.4500 | \$ 1.6200 |
| Round Rock | \$1.0400 | \$ 0.2648 | \$ 1.3048 |



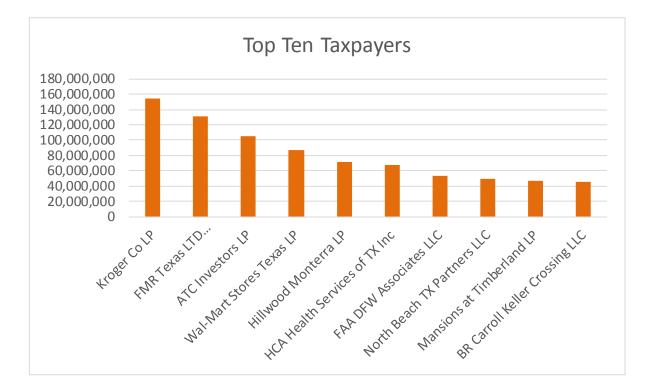
KELLER INDEPENDENT SCHOOL DISTRICT

PROPERTY TAXES ON AVERAGE RESIDENCES

| | 2014-15 | 2015-16 | Projected 2016-17 | Budget 2017-18 |
|---|------------|------------|----------------------|-------------------|
| Average Market Value of Residences | \$ 205,047 | \$ 224,507 | \$ 266,471 | \$ 286,662 |
| Homestead Exemption | \$ 15,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| Average Taxable Value of Residences | \$ 190,544 | \$ 208,253 | \$ 226,921 | \$ 249,589 |
| Total Property Tax Rate | \$ 1.5400 | \$ 1.5400 | \$ 1.5200 | \$ 1.5200 |
| Taxes Due on Average Residence | \$ 2,934 | \$ 3,207 | \$ 3,449 | \$ 3,794 |
| Property Tax Percent Increase (Decrease) From Prior Year | 3.41% | 9.29% | 7.55% | 9.99% |



| Taxpayer's Name | Total Taxable Value |
|--------------------------------------|---------------------|
| Kroger Co LP | 153,960,561 |
| FMR Texas LTD Prtnship/FMR Texas LLC | 130,577,906 |
| ATC Investors LP | 105,474,799 |
| Wal-Mart Stores Texas LP | 86,484,169 |
| Hillwood Monterra LP | 71,403,761 |
| HCA Health Services of TX Inc | 67,988,307 |
| FAA DFW Associates LLC | 53,000,000 |
| North Beach TX Partners LLC | 49,134,000 |
| Mansions at Timberland LP | 46,767,948 |
| BR Carroll Keller Crossing LLC | 45,500,000 |
| | \$810,291,451 |



KELLER INDEPENDENT SCHOOL DISTRICT COMPARISON OF TAX RATES LAST 25 FISCAL YEARS

| Maintenance | | | | | | | | |
|-----------------|-------------|--------------|---------------------|--------|--|--|--|--|
| <u>Tax Year</u> | School Year | & Operations | Debt Service | Total | | | | |
| 1993 | 1993-94 | 1.0600 | 0.4000 | 1.4600 | | | | |
| 1994 | 1994-95 | 1.0850 | 0.4150 | 1.5000 | | | | |
| 1995 | 1995-96 | 1.1050 | 0.3950 | 1.5000 | | | | |
| 1996 | 1996-97 | 1.1300 | 0.3700 | 1.5000 | | | | |
| 1997 | 1997-98 | 1.1500 | 0.3500 | 1.5000 | | | | |
| 1998 | 1998-99 | 1.1750 | 0.3350 | 1.5100 | | | | |
| 1999 | 1999-00 | 1.2450 | 0.2300 | 1.4750 | | | | |
| 2000 | 2000-01 | 1.2732 | 0.2495 | 1.5227 | | | | |
| 2001 | 2001-02 | 1.2730 | 0.2559 | 1.5289 | | | | |
| 2002 | 2002-03 | 1.3926 | 0.2593 | 1.6519 | | | | |
| 2003 | 2003-04 | 1.4213 | 0.2549 | 1.6762 | | | | |
| 2004 | 2004-05 | 1.4336 | 0.2639 | 1.6975 | | | | |
| 2005 | 2005-06 | 1.4336 | 0.2822 | 1.7158 | | | | |
| 2006 | 2006-07 | 1.3111 | 0.2969 | 1.6080 | | | | |
| 2007 | 2007-08 | 1.0400 | 0.3174 | 1.3574 | | | | |
| 2008 | 2008-09 | 1.0400 | 0.3769 | 1.4169 | | | | |
| 2009 | 2009-10 | 1.0400 | 0.4463 | 1.4863 | | | | |
| 2010 | 2010-11 | 1.0400 | 0.4906 | 1.5306 | | | | |
| 2011 | 2011-12 | 1.0400 | 0.5000 | 1.5400 | | | | |
| 2012 | 2012-13 | 1.0400 | 0.5000 | 1.5400 | | | | |
| 2013 | 2013-14 | 1.0400 | 0.5000 | 1.5400 | | | | |
| 2014 | 2014-15 | 1.0400 | 0.5000 | 1.5400 | | | | |
| 2015 | 2015-16 | 1.0400 | 0.5000 | 1.5400 | | | | |
| 2016 | 2016-17 | 1.0400 | 0.4800 | 1.5200 | | | | |
| 2017 | 2017-18 | 1.0400 | 0.4800 | 1.5200 | | | | |



KELLER INDEPENDENT SCHOOL DISTRICT CLASSIFICATION OF REVENUES AND EXPENDITURES

Section 44.007 of the Texas Education Code requires that a standard school district fiscal accounting system be adopted by each school district. The system must meet at least the minimum requirements prescribed by the State Board of Education and also be subject to review and comment by the state auditor. Additionally, the accounting system must conform to Generally Accepted Accounting Principles (GAAP) as applied to governmental units in conjunction with the Texas Education Agency's Financial Accountability System Resource Guide (FASRG). The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. This section further requires that a report be provided at the time the school district budget is filed, showing financial information sufficient to enable the State Board of Education to monitor the funding process and to determine educational system costs by school district, campus, and program.

A major purpose of the accounting code structure is to establish the standard school district fiscal accounting system required by law. Although certain codes within the overview may be used at local option, the sequence of the codes within the structure, and the funds and chart of accounts, are to be uniformly used by Texas school districts in accordance with GAAP.

BASIC SYSTEM EXPENDITURE CODE COMPOSITION

- Fund Code A mandatory 3-digit code is to be used for all financial transactions to identify the fund group and specific funds. The first digit refers to the fund group, and the second and third digits specify the fund.
- Function Code A mandatory 2-digit code that identifies the purpose of the transaction is applied to expenditures. The first digit identifies the major service area and the second digit refers to the specific function within the area.
- Object Code A mandatory 4-digit code identifying the nature and object of an account, a transaction or a source. The first of the four digits identifies the type of account or transaction, the second digit identifies the major area, and the third and fourth digits provide further sub-classifications. In addition, KISD has incorporated two additional digits to the object code to define the subject (i.e., math, science, etc.). This allows for easy analysis of amounts expended for each subject.
- Sub-Object Optional code. Used at KISD to provide special accountability for certain programs or areas.
- Organization Code A mandatory 3-digit code identifying the organization, i.e., campus, department.
- Fiscal Year Code A mandatory single digit code that identifies the fiscal year of the transaction or the project year of inception of a grant project.
- Program Intent Code A 2-digit code used to designate services provided to students.
- Optional Code 3, 4, and 5 Optional code that may be used to further describe the transaction.

District revenues are classified by fund and object or source. There are three major sources: local sources, state sources, and federal sources.

Expenditure budgets are legally adopted at the fund and function level. However, within this document we have included several additional presentations of expenditures. These presentations segregate expenditures by either organization or by major object. Major object codes are used to describe the type of items purchased or services obtained. The major object codes used in this document are: payroll and related costs, contracted services, supplies and materials, other operating expenditures, debt service, and capital outlay. Fund codes are described in the preceding Financial Structure section. The following pages contain a description of the function codes used throughout this document.

CODE FUNCTION TITLE

10 Instruction and Instructional Related Services

11 Instruction

This function is used for activities that deal directly with the interaction between teachers and students. This function includes expenditures for direct classroom instruction and other activities that deliver, enhance, or direct the delivery of learning situations to students. Expenditures for the delivery of instruction in regular program basic skills, bilingual programs, compensatory, remedial or tutorial programs, gifted and talented educational programs, and vocational education programs are classified in function 11. For example, function 11 includes classroom teachers, teacher aides, and graders, but does not include curriculum/staff development (13) or principals (23).

12 Library/Media Services

This function is used for expenditures that are directly and exclusively used for resource centers, establishing and maintaining libraries, and other major facilities dealing with educational resources and media. For example, function 12 includes librarians, but does not include textbooks (11) or reference books in the classroom (11).

13 Curriculum Development and Instructional Staff Development

This function is used for expenditures that are directly and exclusively used to aid instructional staff in planning, developing, and evaluating the process of providing learning experiences for students. This function also includes expenditures related to research and development activities that investigate, experiment and/or follow-through with the development of new or modified instructional methods, techniques, procedures, service, etc. For example, this function includes staff that research and develop innovative, new, or modified instruction and staff who prepare in-service training for instructional staff, but does not include salaries of instructional staff when attending in-service training (11 or 12).

20 Instructional and School Leadership

21 Instructional Leadership

This function encompasses those **district-wide** activities, which have as their purpose managing, directing, and supervising the general and specific instructional programs and activities. For example, function 21 includes instructional supervisors, and Associate Superintendent for Instruction, but does not include principals (23).

23 School Leadership

This function includes expenditures for directing, managing, and supervising a school. It includes salaries and supplies for the principal, assistant principal, and other administrative and clerical staff, including attendance clerks.

30 Student Support Services

31 Guidance, Counseling, and Evaluation Service

This function includes expenditures for testing and assessing students' abilities, aptitudes, and interests with respect to career and educational goals and opportunities. It includes psychological services, testing, student evaluation and counseling.

32 Social Work Services

This function includes expenditures which directly and exclusively promote and improve school attendance. Examples include social workers and truant officers.

33 Health Services

This function is used for expenditures that directly provide physical health services to students, which are not a part of direct instruction. It includes medical, dental, and nursing services.

34 Student Pupil Transportation

This function includes the cost of providing management and operational services for transporting students to and from school. Function 34 includes transportation supervisors and bus drivers, but does not include field trips (11).

35 Food Services

This function includes the management of the Child Nutrition program at the schools and the serving of meals, lunches, or snacks in connection with school activities. Function 35 includes salaries for cooks and food purchases, but does not include concession stands (36).

36 Co/Extracurricular Activities

This function incorporates those activities, which are student and curricular related, but which are not necessary to the regular instructional services. Examples of extracurricular activities are scholastic competition, speech, debate, band, football, baseball, etc. Function 36 includes athletic salary supplements paid exclusively for coaching, directing, or sponsoring extracurricular athletics, but does not include salaries for teaching physical education (11).

40 Administrative Support Services

41 General Administration

This function includes expenditures incurred for the overall administrative responsibilities of the school district. It includes expenditures for the school board, superintendent's office, tax office, personnel services, financial services, and administrative attendance personnel.

50 Support Services – Non Student Based

51 Facilities Maintenance and Operations

This function deals with expenditures made to keep buildings, grounds, and equipment safe for use and in efficient working condition. Examples include janitors, facility insurance premiums and utilities.

52 Security and Monitoring Services

This is a function for which expenditures are directly and exclusively for activities to keep student and staff surroundings safe, whether in transit to or from school, on a campus or participating in school-sponsored events at another location. Examples include security guards, crossing guards and police.

53 Data Processing Services

Non-instructional data processing services which include computer facility management, computer processing, systems development, analysis and design. Personal computers (PC's) that are stand-alone are to be charged to the appropriate function. Peripherals including terminals and printers are to be charged to the appropriate function.

60 Ancillary Services

61 Community Services

This function encompasses all other activities of the school district, which are designed to provide a service or benefit to the community as a whole or a portion of the community. Examples would include recreation programs, natatorium, and parenting programs.

70 Debt Service

71 Debt Service

This function includes expenditures for bond and lease purchase principal, and all types of interest paid.

80 Capital Outlay

81 Facilities Acquisition and Construction

This function includes the acquisition of land and buildings, the remodeling of buildings and additions to buildings, and installation and extension of service systems and other built-in systems.

90 Intergovernmental Charges

93 Payments to Fiscal Agent/Member Districts of Shared Services Arrangements

This function code is used for expenditures that are for (1) payments from a member district to a fiscal agent of a shared services arrangements; or, (2) payments from a fiscal agent to a member district of a shared services arrangement.

95 Payments to Juvenile Justice Alternative Education Programs

This function is used for expenditures that are for the purpose of providing financial resources for Juvenile Justice Alternative Education Programs.

97 Payments to Tax Increment Fund

This function is used for the purpose of providing financial resources paid into a tax increment fund under Chapter 311, Tax Code.

99 Other Intergovernmental Charges

This function is used for amounts paid to other governmental entities such as county appraisal districts for costs related to the appraisal of property.

INDEPENDENT AUDIT AND FINANCIAL REPORTING

In accordance with Section 221.256, Texas Education Code, public school districts in Texas shall have their accounts audited annually. The audit shall be made on an organization–wide basis, and shall involve all fund types and account groups of the school district. In addition to meeting the requirements set forth in State statutes, the audit is also designed to meet the requirements of the federal Single Audit Act of 1984 and the related provisions of OMB Circular A-133 "Audits of State, Local Governments, and Non-Profit Organizations." Once the annual audit is complete, the Annual Financial Report is prepared and submitted to the Board of Trustees for approval. The Annual Financial Report is designed to meet the specific monitoring needs of the Texas Education Agency. Thus, a Comprehensive Annual Financial Report, conforming to the standards of both the Association of School Business Officials (ASBO) international and the Government Finance Officers Association (GFOA), is also prepared to better serve the needs of taxpayers and other financial Reporting by GFOA and the Certificate of Excellence in Financial Reporting by ASBO for each fiscal year since 2006-2007.

Glossary



GLOSSARY

This glossary contains definitions of terms used in this guide and such additional terms as seem necessary to common understandings concerning financial accounting procedures for schools. Several terms, which are not primarily financial accounting terms, have been included because of their significance for school financial accounting. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

Abatement – A complete or partial cancellation of a levy imposed by a governmental unit. Abatements usually apply to tax levies, special assessments, and service previously recorded expenditure or receipt item by such things as refunds, rebates, and collections for loss or damage to school property.

Account – A descriptive heading under which are recorded financial transactions that are similar in terms of a given frame of reference, such as purpose, object, or source.

Accounting Period – A period at the end of which and for which financial statements are prepared; for example, September 1 through August 31.

Accrual – A method of accounting that recognizes the financial effect of transactions, events, and inter fund activities when they occur, regardless of the timing of related cash flows.

ACT – Acronym for American College Test.

ADA – Acronym for Average Daily Attendance.

Administration – Those activities which have as their purpose the general regulation, direction, and control of the affairs of the local education agency that are system-wide and not confined to one school, subject, or narrow phase of school activity.

AEIS – Acronym for Academic Excellence Indicator System.

AIS – Acronym for Accelerated Instructional Services.

Allocation – A part of a lump-sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Amendment – A proposal to change the amount or scope of an activity or project after the budget has already been submitted to the Board.

AP – Acronym for Advanced Placement.

Appraisal – (1) The act of appraising. (2) The estimated value resulting from such action.

Appraise – To make an estimate of value, particularly of the value of property. Note, if the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for the

Appropriation Account – A budgetary account set up to record specific authorization to spend. The account is credited with original and any supplemental appropriations and is charged with expenditures and encumbrances.

Assess – To value property officially for the purpose of taxation. Note, the term is also sometimes used to denote the levy of taxes, but such usage is not correct because it fails to distinguish between the valuation process and the tax levy process.

Assessed Valuation – A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets – Property owned by a local education agency which has a monetary value.

Balance Sheet – An itemized statement that lists the total assets and the total liabilities of a given business to portray its net worth at a given moment of time. The amounts shown on a balance sheet are generally the historic cost of items and not their current values.

Benefits – A payment or entitlement, such as one made under an insurance policy or employment agreement, public assistance program, or something of value or usefulness.

Bill – (1) A term used to denote a law or statute passed by certain legislative bodies. A bill has greater legal formality and standing than a resolution. (2) A statement of an amount owing for goods and services sold on open account.

Board of Education – The elected or appointed body, which has been created according to State, law and vested with responsibilities for educational activities in a given geographical area. These bodies are sometimes called school boards, governing boards, boards of directors, school committees, school trustees, etc. This definition relates to the general term and covers State boards, intermediate administrative unit boards, and local basic administrative unit boards.

Bond – A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer periods of time and requires greater legal formality.

Bonded Debt – The part of the school district debt which is covered by outstanding bonds of the district. Sometimes called "Funded Debt or Bonded Indebtedness."

Bonds Authorized and Unissued – Bonds that have been legally authorized but not issued and which can be issued and sold without further authorization.

Bonds Issued - Bonds sold.

Bonds Payable – The face value of bonds issued and unpaid.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them. The budget usually consists of three parts: The first part contains a message from the budget-making authority together with a summary of the proposed expenditures and the means of financing them.

The second part consists of schedules supporting the summary. These schedules show in detail the proposed expenditures and means of financing them, together with information as to past years' actual revenues and expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budgetary Accounts – Those accounts necessary to reflect budget operations and conditions, such as estimated revenues, appropriations, and encumbrances, the net balance, and other related information.

Capital Budget – A plan of proposed capital outlays and the means of financing them for the fiscal period. It is usually a part of the current budget. A capital program is sometimes referred to as a capital budget.

Capital Outlays – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Program – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long term work program or otherwise. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CBA – acronym for Campus Based Assessment

CED – County Education District

Cocurricular Activities – Direct and personal services for public school pupils, such as interscholastic athletics, entertainments, publications, clubs, band, and orchestra, that are managed or operated by the student body under the guidance and direction of an adult, and are not part of the regular instructional program.

Community Services – Those services which are provided for the community as a whole or some segment of the community and which are not restricted to the public schools or adult education programs.

Consultant – A resource person who provides assistance to the regular personnel through conference, demonstration, research, or other means. There are two types of consultants; those retained on a temporary basis and those who are permanently employed.

Contracted Services – Labor, material, and other costs for services rendered by personnel who are not on the payroll of the local education agency.

CRE – Coordinated Review Effort - federal audit of child nutrition program

Credit Rating – A published ranking, based on detailed financial analysis by a credit bureau, of one's financial history, specifically as it relates to one's ability to meet debt obligations. The highest rating is usually AAA, and the lowest is D. Lenders use this information to decide whether to approve

Current – As used in this manual, the term has reference to the fiscal year in progress.

Current Budget – The annual budget prepared for and effective during the present fiscal year.

Current Expenditures per Pupil – Current expenditures for a given period of time divided by a pupil unit of measure (average daily membership, average daily attendance, etc.)

Current Year's Tax Levy – Taxes levied for the current fiscal period.

DAEP – acronym for District Alternative Education Program

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants, and notes, etc.

Debt Limit – The maximum amount of gross or net debt which is legally permitted.

Debt Service – Debt Service refers to the semi-annual amount of money needed to pay the interest and principal payments on a bond issue.

Debt Service Fund – A fund used to account for the accumulation of resources and payment of principal and interest on all bonds.

KELLER ISD 2017-2018 BUDGET

Defease – To render null and void an agreement, commitment or obligation specified in a written document. When a bond issue is refunded and an escrow is established for the benefit of its bondholders the terms of the original indenture and obligations of the Trustee are generally said to have been defeased. The Original trust indenture is supplanted by the newly formed escrow agreement.

Deficit – The excess of the obligations of a fund over the fund's resources.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which they become delinquent by statute.

DTR – Acronym for district tax rate.

ELL – English Language Learner

Encumbrances – Commitments related to unperformed (executory) contracts for goods or

EOC – Acronym for End of Course.

ES – Acronym for Elementary School.

Estimated Revenue – When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

Existing Debt Allotment (EDA) – Sometimes referred to as Tier III funding. Granted by the 1999 Legislature guarantees \$35 per student in state and local funds for each cent of effort (up to a maximum of \$.12 per \$100 valuation) to pay the principal and interest on eligible bonds. Eligible bonds are those that require a debt service payment during the 1998-99 fiscal year.

Expenditures – This includes total charges incurred, whether paid or unpaid, for current expense, capital outlay, and debt service. (Transfers between funds, encumbrances, and payments of cash in settlement of liabilities already accounted as expenditures are not considered as

Expenses - Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges which are presumed to benefit the current fiscal period. Note, legal provisions sometimes make it necessary to treat as expenses some charges whose benefits extend over future periods. For example, purchases of materials and supplies which may be used over a period of more than one year and payments for insurance which is to be in force for a period longer than one year frequently must be charged in their entirety to the appropriation of the year in which they are incurred and classified as expenses of that year even though their benefits extend also to other periods.

First – Financial Integrity Rating System of Texas

Fiscal Year – A twelve-month period of time to which the annual budget applies and at the end of which a local education agency determines its financial position and the results of its operations.

Fixed Assets – Land, building, machinery, furniture, and other equipment that the school district intends to hold or continue in use over a long period of time. "Fixed" denotes probability or intent to continue use or possession, and does not indicate immobility of an asset.

Food Service – Those activities which have as their purpose the preparation and serving of regular and incidental meals, lunches, or snacks in connection with school activities.

FTE – Acronym for full-time equivalent.

Function – As applied to expenditures, this term has reference to an activity or service aimed at accomplishing a certain purpose or end; for example, Instruction, Instructional Administration, Plant Maintenance and Operations.

Fund – A sum of money or other resource set-aside for specific activities of a school district. The fund accounts constitute a complete entity and all of the financial transactions for the particular fund are recorded in them.

Fund Accounting – A method of accounting that separates and tracks financial transactions to meet restrictions and reporting requirements imposed by funding sources.

Fund Balance – The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves, and appropriations for the period.

GAAP – Acronym for Generally Accepted Accounting Principles.

GASB – Acronym for Governmental Accounting Standards Board.

GED – Acronym for General Educational Development.

General Fund – A fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

General Obligation Bonds – Bonds that carry a pledge of the general taxing power for the payment of debt obligations. General Obligation bonds are backed by the full faith and credit of the issuing governmental agency.

HAACP - Hazardous Analysis Critical Control Point

HS – Acronym for High School.

IB – Acronym for International Baccalaureate.

Instruction – The activities dealing directly with the teaching of students or improving the quality of teaching.

Instructional Facilities Allotment (IFA) – Granted by House Bill 4 in 1997, program provides a guaranteed level (\$35) of state and local funds per student per penny of tax effort applicable to debt service on eligible bonds. However, there is a limit on funding for each biennium so the District must apply for funding. The applications are ranked based on relative property wealth and funds are awarded up to the dollar limit available.

Interest – A fee charged a borrower for the use of money.

Inventory – A detailed list or record showing quantities, descriptions, values, and frequency, units of measure, and unit prices of property on hand.

I & S – Acronym for Interest & Sinking Fund (Debt Service Fund).

ISD – Acronym for Independent School District.

LAN – Acronym for local area network.

LEAP – The Learning Enrichment Academic Program is a program for students showing evidence of high performance in the area of general intellectual ability. The LEAP program identifies and serves children demonstrating giftedness revealed by learning potential tests.

Levy – (Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

Long-Term Loan – A loan which extends for more than 5 years from the date the loan was obtained and is not secured by serial or term bonds. Such loans are not legal in Texas under the general statutes.

Modified Accrual Basis of Accounting – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

M & O – Acronym for Maintenance and Operations Fund (General Fund).

MS – Acronym for Middle School.

NCES – National Center for Educational Statistics

Object – As applied to expenditures, this term has reference to an article or service received; for example, payroll costs, purchased and contracted services, materials, and supplies.

OMB – Office of Management and Budget

P & D Value – Pan analysis tool used on assessments to analyze the reliability and validity of the tests.

PAGE – acronym for Parents Advocating for Gifted Education

Payroll – A list of individual employees entitled to pay, with the amounts due to each for personal services rendered.

PBM – Performance based monitoring

Performance Measures – The specified level of performance on a specific performance

PEIMS – Acronym for Public Education Information Management System.

Personnel, Full-Time – School employees who occupy positions the duties of which require them to be on the job on school days, throughout the school year, at least the number of hours the schools in the system are in session.

Personnel, Part-Time – Personnel who occupy positions, the duties of which require less than full time-service. This includes those employed full-time for part of the school year, parttime for all of the school year, and part-time for part of the school year. See also Personnel, Full-Time.

PLAN – A software guidance resource that helps students measure their current academic development, explore career and training options, and make plans for the remaining year of high school and post-graduation years.

Plant Maintenance (Plant Repairs and Repairs and Replacements of Equipment) Those activities which are concerned with keeping the grounds, buildings, and equipment at their original condition or completeness or efficiency, either through repairs or by replacements of property (anything less than replacement of a total building).

PO – Acronym for Purchase Order.

PPCD – Preschool Programs for Children with Disabilities is available for children aged 3 through 5. Students are provided instruction in all areas of early childhood development.

Principal of a School – The administrative head of a school (not school district) to who has been delegated the major responsibility for the coordination and supervision of the activities of the school.

Principal of Bonds - The face value of bonds.

Program – The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available. Budgets and actual revenue and expenditure records may be maintained per program.

Program Budget – A budget wherein expenditures are based primarily on programs of work and secondarily on character and object. A program budget is a transitional type of budget between the traditional character and object number, on the one hand, and the performance budget on the

Property Taxes – The valuation of property in the School District is determined by the County Tax Assessor. The School District levies a tax per \$100 of assessed valuation.

PSAT – Acronym for Preliminary Standardized Achievement Tests.

Purchase Order – A document authorizing the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

RADA – Acronym for Refined Average Daily Attendance.

Recapture – The recovery of financial resources from districts defined by the state as high property wealth.

Refunding Bonds – Bonds issued to pay off bonds already outstanding.

Reimbursement – Cash or other assets received as a repayment of the cost of work or services performed, or of other expenditures made for or on behalf of another governmental unit or department, or for an individual, firm, or corporation.

Reserve – An amount set aside for a specified purpose, or an account which records a portion of the fund balance that is to be segregated for some future use and, therefore, is not available for further appropriation and expenditure.

RPE – acronym for Reading Proficiency Tests in English

Salary – The total amount regularly paid or stipulated to be paid to an individual, before deductions, for personal services rendered while on the payroll of the school district. Payments for sabbatical leave are also considered as salary.

SAT – Acronym for Standardized Achievement Tests.

School – A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings. More than one school may be housed in one school plant, as is the case when the elementary and secondary programs are housed in the same school plant.

School, Elementary – A school classified as elementary by State and local practice and composed of any span of grades not above grade six. In this District this term includes kindergartens and pre-kindergartens if they are under the control of the local board of education.

School, Intermediate – A separately organized elementary school intermediate between early elementary and middle school.

School, Middle – A separately organized secondary school intermediate between elementary, intermediate, and senior high school. In this District middle schools include grades six through eight.

School, Public – A school operated by publicly elected or appointed school officials in which the program and activities are under the control of these officials and which is supported by public

School, Secondary – In this handbook a secondary school comprises any span of grades beginning with the next grade following the elementary/intermediate school and ending with or below grade 12, including middle schools, the different type of high schools, and alternative high schools.

School, Senior High – A school offering the final years of high school work necessary for graduation; invariably preceded by a middle school in the same system.

School, Summer – The name applied to the school session carried on during the period between the end of the regular school term and the beginning of the next regular school term.

SDAA – State Developed Alternative Assessment

SEM – Acronym for standard error of measurement

Student Wealth - Assessed value of property divided by school enrollment.

Supplemental Taxes – Taxes levied subsequent to the initial levy to add property omitted from the original tax roll(s).

Supply – A material item of an expendable nature that is consumed, worn out, or deteriorated in use; or one that loses its identity through fabrication or incorporation into a different or more complex unit or substance.

TAAS – Acronym for Texas Assessment Academic Skills exam.

TAKS – Acronym for Texas Assessment and Knowledge Skills Program.

TASPA – Acronym for Texas Academic Skills Program.

Taxes – Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit. The term includes licenses and permits. It does not include special assessments.

Tax Year – The twelve-month reporting period for which you are filing your taxes.

TEA – Acronym for the Texas Education Agency.

TEKS – Acronym for Texas Essential Knowledge and Skills.

TIF– Tax Increment Fund

TLI – Acronym for Texas Learning Index.

TRS – Acronym for Teacher Retirement System.

TSI – Texas Success Initiative

Unencumbered Balance of Appropriation – That portion of an appropriation not yet expended or encumbered; the balance remaining after deducting from the appropriation the accumulated expenditures and outstanding encumbrances.

Unexpended Balance of Appropriation – That portion of an appropriation not yet expended; the balance remaining after deducting from the appropriation the accumulated expenditures.

Unit Cost – Expenditures for a function, activity, or service divided by the total number of units for which the function, activity, or service was provided.

USDA – United States Department of Agriculture

WADA – Acronym for Weighted Average Daily Attendance. A combination of regular ADA and students enrolled in special programs such as special education and gifted & talented. A large component of state funding is based upon WADA.

WAN – Acronym for wide area network.

Workers' Compensation – Compensation provided to employees who are injured or contract an occupational disease due to their employment.

